## TSI HOLDINGS GROUP

Results Briefing: FY Ending Feb. 2024
15th April 2024
Security code : 3608

1 Results Overview FY Ending Feb. 2024
2 Brands Overview
3 About Business Situation by Channel
4 Full-year Consolidated Business Plan for FY Ending Feb. 2025

5 Reference Data

## 【Summary of the FY Ending Feb. 2024】

## ■ Market Environment

As the restrictions related to the COVID-19 pandemic relaxed, economic activity gradually normalized. Despite the effects of extreme heat and a mild winter, consumer appetite improved from the previous year due to a recovery in demand from consumers who look for goods to go out and an increase in visitors from overseas.
At the same time, the outlook for the economy remains uncertain. Rising costs due to the ongoing depreciation of the Japanese yen and soaring raw materials costs, further compounded by the rise in domestic and international prices, are leading to budget-minded consumers.

## ■ Domestic Business Conditions (Overall)

In addition to the benefits of the market recovery, sales of women's and streetwear brands increased due to the OMO strategy implemented since the pandemic to cultivate customers and product measures to attract new fans. However, overly conservative purchasing based on past sales history led to insufficient inventory during peak periods. This slowed the growth rate and became a lesson for our future sourcing strategies.

## ■ Domestic Business (Golf)

Results were mixed in the golf sector, where there was special demand following the pandemic. PING apparel and New Balance Golf, which are in the growth phase, have remained strong. However, the profitability of the core brand Pearly Gates deteriorated due to an inaccurate demand forecast and sales of new products falling short of the target. This resulted in an overstock, which led to the company prioritizing the clearance of excess inventory.

## $\square$ Overseas Business

The U.S. athleisure market, a major area of our company's overseas business, has become oversupplied due to the pushback from the special demand during the pandemic, and price competition has intensified. Profitability has deteriorated due to a decline in consumer confidence caused by inflation and the backlash from the 20th Anniversary Collection, which drove HUF's sales in the fiscal year ended February 2023.

The environment and markets are evolving rapidly, often in unexpected ways. Unfortunately, the current team structure is not flexible enough to respond effectively to these changes. As a result, the company finds itself in a challenging position that requires a thorough review to make further progress.

Therefore, we have formulated a Medium-Term Business Strategy for rolling out the TSI Innovation Program 2025 (TIP25) announced in April 2022. We have initiated structural reforms and aim to achieve an operating profit of over 10 billion yen in the FY ending Feb 2027.

Some of our golf brands and U.S. streetwear businesses, which performed well during the pandemic, have stagnated due to market normalization and the push-backs of the special demand during the pandemic. This has had a major impact on the profitability of the entire company and caused the initial plan to drop significantly.
The revised plan was accomplished through the success of promotional sales and strong-performing brands.

## Net Sales <br> 155.38 <br> Billion Yen

Original plan ratio 95.9\% Revised plan ratio 100.6\% Revised budget difference
+0.98 Billion Yen

## Operating Income

### 1.76 <br> Billion Yen

Original plan ratio 37.4\%
Revised plan ratio 125.7\%
Revised budget difference
+0.36 Billion Yen

## Current Net Income

4.84

Billion Yen
Original plan ratio 138.5\%
Revised plan ratio 173.2\%
Revised budget difference
+2.04 Billion Yen
> Sales increased by $100.6 \%$ YoY, despite the impact of last year's business exit. However, the effects of the post-pandemic situation were misread, and the initial plan was not achieved.
> Operating profit was $37.4 \%$ of the original plan, due to the impact of the soaring exchange rate and raw material costs, as well as the impact of discounted sales to clear inventories.
> Net profit was 4.84 billion yen, $138.5 \%$ vs. the original plan / $173.2 \%$ vs. the revised plan due to the effect of an income tax adjustment.

Although the company initially aimed for an operating profit of 4.70 billion yen, it faced various challenges which negatively impacted its performance. This led to a revised operating profit forecast of 1.40 billion yen. However, operating profit increased by 0.36 billion yen to 1.76 billion yen, driven by revenue growth from promotional sales and strong brands.


The company's ordinary profit for the period was 3.75 billion yen, which included 1.99 billion yen in non-operating profits such as dividend income and real estate income. Additionally, the company posted an extraordinary income of 290 million yen, which included gains through sales of investment securities and impairment losses. The corporate income tax adjustment (gain) amounted to 2.35 billion yen due to the increased possibility of recovering deductible temporary differences based on future business outlook. As a result, the company achieved a net income of 4.84 billion yen, with a profit margin of $3.1 \%$.


## 9 About Balance Sheet

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Unit：Million Yen

|  |  |  |  |  | Unit：Million Yen |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY Ending Feb． 2023 |  | Cumulative Q3RD 2024 Ending Feb． |  | FY Ending Feb． 2024 |  |  |  |  |  |
|  | Results | $\begin{gathered} \text { Compositio } \\ n \\ \text { Rate (\%) } \end{gathered}$ | Results | $\begin{gathered} \text { Compositio } \\ \mathrm{n} \\ \text { Rate (\%) } \end{gathered}$ | Results | Composition Rate（\％） | $\begin{gathered} \mathrm{Y} / \mathrm{Y} \\ \text { Change } \end{gathered}$ | Y／Y（\％） | $\begin{gathered} \text { Q4/Q3 } \\ \text { Change } \end{gathered}$ | Q4／Q3（\％） |
| Current Assets | 71，837 | 53．0\％ | 74，499 | 53．4\％ | 70，877 | 53．1\％ | －960 | 98．7\％ | －3，622 | 95．1\％ |
| （of Cash and Deposits） | 32，205 | 23．8\％ | 23，111 | 16．6\％ | 27，472 | 20．6\％ | －4，733 | 85．3\％ | 4，361 | 118．9\％ |
| （of which，Inventory） | 24，679 | 18．2\％ | 32，753 | 23．5\％ | 28，052 | 21．0\％ | 3，373 | 113．7\％ | －4，701 | 85．6\％ |
| Non－current Assets | 63，589 | 47．0\％ | 65，091 | 46．6\％ | 62，586 | 46．9\％ | －1，003 | 98．4\％ | －2，505 | 96．2\％ |
| （of Investment Securities） | 27，879 | 20．6\％ | 27，944 | 20．0\％ | 25，137 | 18．8\％ | －2，742 | 90．2\％ | －2，807 | 90．0\％ |
| （of Investment Real estate） | 4，708 | 3．5\％ | 4，688 | 3．4\％ | 4，683 | 3．5\％ | －25 | 99．5\％ | －5 | 99．9\％ |
| Total Assets | 135，427 | 100．0\％ | 139，591 | 100．0\％ | 133，464 | 100．0\％ | －1，963 | 98．6\％ | －6，127 | 95．6\％ |
| Current Liabilities | 26，239 | 19．4\％ | 32，342 | 23．2\％ | 28，388 | 21．3\％ | 2，149 | 108．2\％ | －3，954 | 87．8\％ |
| （of Short－term borrowings） | 17 | 0．0\％ | 5，045 | 3．6\％ | 5，013 | 3．8\％ | 4，996 | 29488．2\％ | －32 | 99．4\％ |
| （of Current portion of long－term borrowir | 4，737 | 3．5\％ | 3，853 | 2．8\％ | 3，309 | 2．5\％ | －1，428 | 69．9\％ | －544 | 85．9\％ |
| Non－current Liabilities | 10，309 | 7．6\％ | 8，807 | 6．3\％ | 7，653 | 5．7\％ | －2，656 | 74．2\％ | －1，154 | 86．9\％ |
| （of Long－term borrowings） | 5，010 | 3．7\％ | 2，562 | 1．8\％ | 1，630 | 1．2\％ | －3，380 | 32．5\％ | －932 | 63．6\％ |
| Total Liabilities | 36，549 | 27．0\％ | 41，149 | 29．5\％ | 36，041 | 27．0\％ | －507 | 98．6\％ | －5，108 | 87．6\％ |
| Total Net Assets | 98，878 | 73．0\％ | 98，441 | 70．5\％ | 97，422 | 73．0\％ | －1，456 | 98．5\％ | －1，019 | 99．0\％ |
| （of Treasury stock（－）） | －3，031 | －2．2\％ | －5，604 | －4．0\％ | －7，605 | －5．7\％ | －4，574 | 250．9\％ | －2，001 | 135．7\％ |
| Total Liabilities and Net Assets | 135，427 | 100．0\％ | 139，591 | 100．0\％ | 133，464 | 100．0\％ | －1，963 | 98．6\％ | －6，127 | 95．6\％ |

## Cash and Deposits

【 Comparison with the previous term】
Decreased by 4.7 billion yen due to an increase in inventories，etc．

## ＞Inventory

【 Comparison with the previous term】
Due to strategic advance purchases and the gap between our forecast and market supply－demand changes， inventory increased by 3.3 billion yen（113．7\％YoY．）

## ＞Investment securities

【 Comparison with the previous term】
The company sold investment securities in order to optimize its financial balance and prepare for business investments．The amount decreased by 2.7 billion yen （90．2\％YoY．）

## ＞Treasury stock

【 Comparison with the previous term】
As part of its capital and shareholder return policy，the company is continuing to repurchase treasury stock， resulting in a 2.0 billion yen increase．
The repurchased shares are scheduled to be retired on April 30th．


Key brands experienced steady growth, except for those with stagnated sales due to pre-consumption of future demand caused by pandemic-induced buying surge. Margaret Howell, Avirex, and Stussy marked double-digit growth compared to the previous year. Le Phil, Adore, Royal Flash, and Schott, known for their unique product offerings, had been well accepted by domestic and international customers.

| $\square$ Top 10 brands in sales | Unit:Million Yen |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY Ending Feb. 2023 |  | FY Ending Feb. 2024 |  | YoY |
|  | Sales | Composition Rate (\%) | Sales | Composition Rate (\%) | Sales (\%) |
| 1. PEARLY GATES | 17,086 | 11.1 | 16,111 | 10.4 | 94.3 |
| 2. NANO universe | 14,764 | 9.6 | 14,268 | 9.2 | 96.6 |
| 3. MARGARET HOWELL | 12,801 | 8.3 | 14,133 | 9.1 | 110.4 |
| 4. NATURAL BEAUTY BASIC | 10,994 | 7.1 | 11,108 | 7.1 | 101.0 |
| 5. HUF | 9,853 | 6.4 | 8,843 | 5.7 | 89.8 |
| 6. AVIREX | 7,084 | 4.6 | 8,125 | 5.2 | 114.7 |
| 7. STUSSY | 4,617 | 3.0 | 5,387 | 3.5 | 116.7 |
| 8. new balance golf | 4,409 | 2.9 | 4,714 | 3.0 | 106.9 |
| 9. human woman | 4,400 | 2.8 | 4,297 | 2.8 | 97.6 |
| 10. Jack Bunny!! | 3,445 | 2.2 | 3,597 | 2.3 | 104.4 |
| TOP10 | 89,457 | 57.9 | 90,588 | 58.3 | 101.3 |

## PEARLY GATES

YoY : 94.3\%
Although the brand achieved rapid growth thanks to the pandemic-induced buying surge, the boom has run its course, and it is now at a leveling-off point.
It is proactively implementing measures to optimize operations. For the first time in several years, it held promotional sales to adjust inventories.

## - NANO universe

YoY : 96.6\%
Due to store closures and a revision of S\&O, year-on-year sales declined. However, existing stores saw a $123 \%$ increase in sales thanks to an improved product mix.

- NATURAL BEAUTY BASIC
YoY : 101.0\%

The Limited Edition line, which was sold at selected locations, has been performing well. However, due to the supply not keeping up with the exceeding demand, there were opportunity losses. The impact of store closures also contributed to the insufficient increase in sales.

3 About Business Situation by Channel


Sales at domestic physical stores increased to 3.07 billion yen, which is $103.5 \%$ higher compared to the previous year. Although the number of stores decreased by 7, the overall store sales increased due to the significant growth of sales at the urban roadside stores and department stores.

The domestic wholesale and non-apparel businesses have shown a significant growth of $113.4 \%$, or an increase of 2.16 billion yen. With labor shortages becoming a social issue, the human resource support services of the company's subsidiary, S-Groove, have been expanding, contributing to sales growth.

|  | Old profit standards | New profit standards | New profit standards |  |
| :---: | :---: | :---: | :---: | :---: |
|  | FY Ending Feb. | FY Ending Feb. 2023 | FY Ending Feb. 2024 | YoY (\%) |
| Department Stores | $\begin{gathered} 13.82 \text { Billion Yen } \\ \text { (Composition Rate : } 9.8 \% \text { ) } \end{gathered}$ | $19.55_{\text {Billion Yen }}$ (Composition Rate : 12.7\%) | 19.25 Billion Yen (Composition Rate : 12.4\%) | 98.5\% |
| Department Stores | $\begin{gathered} 60.73 \text { Billion Yen } \\ \text { (Composition Rate : } 43.3 \% \text { ) } \end{gathered}$ | 67.02 billion Yen (Composition Rate : 43.4\%) | $70.39_{\text {Billion Yen }}$ (Composition Rate : 45.3\%) | 105.0\% |
| - E-Commerce | 39.28 Billion Yen (Domestic E-Commerce ratio : 34.5\%) | 38.84 billion Yen (Domestic E-Commerce ratio : 31.0\%) | 35.84 Billion Yen ( Domestic E-Commerce ratio: 28.6\%) | 92.3\% |
| Domestic Others(*) | $\begin{aligned} & 15.43 \text { sillion Yen } \\ & \text { (Composition Rate : } 11.0 \% \text { ) } \end{aligned}$ | $\begin{aligned} & 16.11 \text { Billion Yen } \\ & \text { (Composition Rate : } 10.4 \% \text { ) } \end{aligned}$ | 18.27 Billion Yen (Composition Rate : 11.8\%) | 113.4\% |
| Overseas(*3) | $\begin{gathered} 11.10 \text { Billion Yen } \\ \text { (Composition Rate : } 7.9 \% \text { ) } \end{gathered}$ | $\begin{gathered} 12.91 \text { Billion Yen } \\ \text { (Composition Rate : 8.4\%) } \end{gathered}$ | 11.61 billion Yen (Composition Rate : 7.5\%) | 89.9\% |

[^0]
## EC sales were 39.70 billion yen, $92.7 \%$ YoY, due in part to the impact of overseas business, which continues to face a sluggish market, and the withdrawal of some brands.

Sales of Existing Domestic Business: $98.1 \%$ YoY.
Streetwear brands, which had experienced robust sales in the previous year due to the popularity of capsule collections and collaborative sneakers, faced challenges in e-commerce sales. This is due to the lack of high-profile products available to attract consumers, who tend to make impulsive purchases stimulated by the shopping environment.
Excluding the sales decrease due to the above factors and the impact of brand withdrawal*1, sales amount exceeded previous year.

| Unit : Billion Yen | Old profit standards | New profit standards |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY Ending Feb. 2022 | FY Ending Feb. 2023 | FY Ending Feb. 2024 | Compared to year before last (\%) | Y/Y(\%) |
| In-House E-Commerce | 17.84 | 18.11 | 15.86 | 88.9\% | 87.6\% |
| (ratio(\%)) | (45.4\%) | (46.6\%) | (44.3\%) | (-1.1pt) | (-2.3pt) |
| Domestic E-Commerce | 39.28 | 38.84 | 35.84 | 91.2\% | 92.3\% |
| (ratio(\%) ${ }^{*} 2$ | (34.5\%) | (31.1\%) | (28.6\%) | (-5.9pt) | (-2.5pt) |
| Overseas E-Commerce | 3.69 | 3.97 | 3.85 | 104.4\% | 97.1\% |
| (ratio(\%)) | (33.3\%) | (30.8\%) | (33.2\%) | (-0.1pt) | (+2.4pt) |
| E-Commerce TOTAL | 42.98 | 42.81 | 39.70 | 92.4\% | 92.7\% |
| (ratio(\%)*2 | (34.4\%) | (31.0\%) | (29.0\%) | (-5.4pt) | (-2.0pt) |

*1 The amount of EC sales shrank due to the effects of withdrawal from the "BOSCH" business and the termination of agency contracts for "SUNSPEL" and "UNDEFEATED"
*2 Domestic E - Commerce ratio excluding domestic and other sales (wholesale, company sales, etc.)

## New attempt toward further growth



A new brand called Apo(s)ture has launched on ZOZOTOWN, offering fully made-to-order garments through a production support platform called Made by ZOZO. This approach helps minimize waste while fulfilling customers' desires. This project will be the foundation for developing an innovative online shopping experience.


The sales forecast is 160 billion yen, a $103.0 \%$ increase YoY, which takes into account both increases and decreases in sales due to structural reforms.
The operating profit is expected to be 2 billion yen, a $113.6 \%$ increase YoY, despite a one-time decrease due to the posting of expenses in the first year of the reforms.
The ordinary profit is projected to be 2.5 billion yen, a $66.7 \%$ increase YoY, and the net income is expected to be 4.0 billion yen.

|  | FY Ending Feb. 2023 | FY Ending Feb. 2024 | Plan for FY Ending Feb. 2025 | Increase or Decrease | Rate of Change(\%) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Netseles | 154.45 Billion Yen (YoY : 110.0\%) | 155.38 Billion Yen (YoY : 100.6\%) | 160.00 Billion Yen (YoY: 103.0\%) | 44.62 Billion Yen | $43.0 \%$ |
| Operating Income | 2.32 Billion Yen (Profit margin : 1.5\%) | 1.76 Billion Yen (Profit margin : 1.1\%) | 2.00 Billion Yen (Profit margin : 1.3\%) | +0.24 Billion Yen | $+13.6 \%$ <br> (Composition Rate : +0.2pt) |
| Ordinary income | 3.85 Billion Yen (Profit margin : 2.5\%) | 3.75 Billion Yen (Profit margin : 2.4\%) | 2.50 Billion Yen <br> (Profit margin : 1.6\%) | -1.25 Billion Yen | $-33.3 \%$ |

Current Net Income

| 3.06 Billion Yen | 4.84 Billion Yen <br> (Profit margin $: 2.0 \%)$ |
| :---: | :---: |
| (Profit margin $: 3.1 \%)$ |  |

### 4.00 billion Yen

 -0.84 Billion Yen -17.4\%- Gross margin deterioration of 1.4 billion yen due to depreciation of the Japanese yen/soaring raw material costs and impact of inventory optimization
- Improvement in profit by 1.44 billion yen due to business growth and reduction of SG\&A expenses
- Improvement in profit by 3.0 billion yen through structural reforms

As a result, the real revenue for the FY ending February 2025 is expected to be improved to 4.80 billion yen, compared to 1.76 billion yen for the FY ended February 2024.

Taking also one-time costs associated with structural reforms into account, the operating profit plan for FY ending Feb 2025 is set at 2.0 billion yen.



## Consolidated Financial Highlights -Profit and Loss(December to February)

Net Sales

| Gross Profit |
| :--- |
| SG\&A Expenses |
| SG\&A Expenses <br> (excl. Goodwill Amortization, Depreciation and <br> Goodwill Amortization |


| Depreciation and Amortization | 718 | 1.8 | 759 | 1.9 | 41 | 105.8 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Income | -1,397 | -3.6 | -462 | -1.1 | 934 | 33.1 |
| Ordinary Income | -1,202 | -3.1 | 113 | 0.3 | 1,315 | -9.4 |
| Extraordinary Income | 92 | 0.2 | 821 | 2.0 | 729 | 888.6 |
| Extraordinary Loss | 1,438 | 3.7 | 1,457 | 3.6 | 18 | 101.3 |
| Profit Before Taxes | -2,548 | -6.5 | -522 | -1.3 | 2,026 | 20.5 |
| Profit Attributable to Owners of Parent | -1,558 | -4.0 | 1,559 | 3.8 | 3,117 | -100.0 |
| EBITDA ※ | -600 | -1.5 | 391 | 1.0 | 992 | -65.2 |

[^1]20 Highlights of Full-year Results for FY Ending Feb. 2024

Unit : Million Yen

| Consolidated Financial Highlights -Profit and Loss(December to February) | FY Ending Feb. 2023 |  | FY Ending Feb. 2024 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Results | Composition Rate (\%) | Results | Composition Rate (\%) | Y/Y Change | Y/Y (\%) |
| Net Sales | 154,456 | 100.0 | 155,383 | 100.0 | 927 | 100.6 |
| Gross Profit | 84,901 | 55.0 | 84,729 | 54.5 | -172 | 99.8 |
| SG\&A Expenses | 82,572 | 53.5 | 82,968 | 53.4 | 396 | 100.5 |
| SG\&A Expenses <br> (excl. Goodwill Amortization, Depreciation and | 78,744 | 51.0 | 79,371 | 51.1 | 626 | 100.8 |
| Goodwill Amortization | 423 | 0.3 | 451 | 0.3 | 28 | 106.6 |
| Depreciation and Amortization | 3,403 | 2.2 | 3,145 | 2.0 | -257 | 92.4 |
| Operating Income | 2,329 | 1.5 | 1,760 | 1.1 | -569 | 75.6 |
| Ordinary Income | 3,859 | 2.5 | 3,758 | 2.4 | -100 | 97.4 |
| Extraordinary Income | 1,065 | 0.7 | 2,243 | 1.4 | 1,178 | 210.6 |
| Extraordinary Loss | 2,120 | 1.4 | 1,944 | 1.3 | -176 | 91.7 |
| Profit Before Taxes | 2,804 | 1.8 | 4,057 | 2.6 | 1,253 | 144.7 |
| Profit Attributable to Owners of Parent | 3,063 | 2.0 | 4,849 | 3.1 | 1,786 | 158.3 |
| EBITDA ※ | 6,156 | 4.0 | 5,357 | 3.4 | -798 | 87.0 |

[^2]
## Net Sales

Per Channel

| Department Stores |
| :---: |
| Commercial Facilities(*1) |
| In-house EC |
| 3rd Party |


| FY Ending Feb. 2023 |  | FY Ending Feb. 2024 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Results | Composition Rate (\%) | Results | Composition Rate (\%) | Y/Y (\%) | Composition Rate $\mathrm{Y} / \mathrm{Y}$ Change(pt) |
| 19,555 | 12.7 | 19,258 | 12.4 | 98.5 | -0.3pt |
| 67,022 | 43.4 | 70,390 | 45.3 | 105.0 | +1.9pt |
| 18,111 | 11.7 | 15,864 | 10.2 | 87.6 | -1.5pt |
| 20,732 | 13.4 | 19,981 | 12.9 | 96.4 | -0.6pt |
| 38,843 | 25.1 | 35,845 | 23.1 | 92.3 | -2.1pt |
| 16,115 | 10.4 | 18,276 | 11.8 | 113.4 | +1.3pt |
| 141,537 | 91.6 | 143,771 | 92.5 | 101.6 | +0.9pt |
| 3,975 | 2.6 | 3,858 | 2.5 | 97.1 | -0.1pt |
| 12,918 | 8.4 | 11,612 | 7.5 | 89.9 | -0.9pt |
| 42,819 | 27.7 | 39,704 | 25.6 | 92.7 | -2.2pt |
| 154,456 | 100.0 | 155,383 | 100.0 | 100.6 | - |

[^3]Unit : Million Yen

## Brands Overview

| 1. PEARLY GATES | 17,086 | 11.1 | 60.8 |
| :---: | :---: | :---: | :---: |
| 2. NANO universe | 14,764 | 9.6 | 51.2 |
| 3. MARGARET HOWELL | 12,801 | 8.3 | 64.5 |
| 4. NATURAL BEAUTY BASIC | 10,994 | 7.1 | 63.1 |
| 5. HUF | 9,853 | 6.4 | 51.3 |
| 6. AVIREX | 7,084 | 4.6 | 54.5 |
| 7. STUSSY | 4,617 | 3.0 | 64.5 |
| 8. new balance golf | 4,409 | 2.9 | 51.3 |
| 9. human woman | 4,400 | 2.8 | 64.1 |
| 10. Jack Bunny!! | 3,445 | 2.2 | 47.5 |
| TOP10 | 89,457 | 57.9 | 57.8 |
| Other Brands | 60,166 | 39.0 | 52.1 |
| Continuing Brands | 149,624 | 96.9 | 55.5 |
| Closed Brands | 4,832 | 3.1 | 37.5 |
| TOTAL | 154,456 | 100.0 | 55.0 |


| FY Ending Feb. 2024 |  | YoY |  |  |
| ---: | ---: | ---: | ---: | ---: |
| Sales | Composition <br> Rate (\%) | Gross Profit <br> Ratio (\%) | Sales (\%) | Gross Profit <br> Ratio (pt) |
| 16,111 | 10.4 | 54.5 | 94.3 | -6.3 pt |
| 14,268 | 9.2 | 50.6 | 96.6 | -0.6 pt |
| 14,133 | 9.1 | 62.3 | 110.4 | -2.1 pt |
| 11,108 | 7.1 | 64.2 | 101.0 | +1.0 pt |
| 8,843 | 5.7 | 53.2 | 89.8 | +1.9 pt |
| 8,125 | 5.2 | 60.3 | 114.7 | +5.8 pt |
| 5,387 | 3.5 | 62.8 | 116.7 | -1.7 pt |
| 4,714 | 3.0 | 49.0 | 106.9 | -2.3 pt |
| 4,297 | 2.8 | 64.3 | 97.6 | +0.3 pt |
| 3,597 | 2.3 | 45.9 | 104.4 | -1.6 pt |
| 90,588 | 58.3 | 57.0 | 101.3 | -0.9 pt |
| 64,238 | 41.3 | 51.2 | 106.8 | -1.0 pt |
| 154,827 | 99.6 | 54.5 | 103.5 | -1.0 pt |
| 556 | 0.4 | 51.5 | 11.5 | +14.1 pt |
| 155,383 | 100.0 | 54.5 | 100.6 | -0.4 pt |
|  |  |  |  |  |

## Domestic Monthly Sales Information



## The Number of Stores

|  |  | FY Ending Feb. 2023 | Store <br> Open | Store Close | FY Ending Feb. 2024 | $\mathrm{Y} / \mathrm{Y}$ <br> Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Apparel | Domestic | 738 | +53 | -60 | 731 | -7 |
|  | Overseas | 29 | +1 | - | 30 | 1 |
|  | Total | 767 | +54 | -60 | 761 | -6 |
| Restaurant | Domestic | 8 | - | -2 | 6 | -2 |
| Cosmetics | Domestic | 36 | +1 | -6 | 31 | -5 |
| Total |  | 811 | +55 | -68 | 798 | -13 |



## TSI HOLDINGS GROUP

- Descriptions about future within this document are based on the information that the company obtains on the date of this report and certain assumptions deemed to be reasonable. Actual earnings may differ materially from various future factors.
- This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.


[^0]:    *1 Fashion buildings, shopping centers, railroad station buildings, individual stores, outlet shops etc. except for department stores
    *2 Apparel businesses such as wholesale, intercompany sales and non-apparel businesses of the group companies.

[^1]:    *EBITDA = Operating Income + Goodwill Amortization + Depreciation and Amortization

[^2]:    *EBITDA = Operating Income + Goodwill Amortization + Depreciation and Amortization

[^3]:    *1 Fashion buildings, shopping centers, railroad station buildings, individual stores, outlet shops etc. except for department stores.
    *2 Apparel businesses such as wholesale, intercompany sales and non-apparel businesses of the group companies.

