Translation

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Summary of Consolidated Financial Results for the Year Ended March 31, 2024 (Based on Japanese GAAP)

May 2, 2024

Company name: Fuji Corporation Limited

Stock exchange listing: Tokyo

Stock code: 8860 URL https://www.fuji-jutaku.co.jp/

Representative: President and Representative Director Nobutsuna Miyawaki

Managing Operating Officer, General Inquiries:

Manager of Investor Relations Office

Noguchi Yasuhisa

TEL 072-437-9010

Scheduled date of ordinary general meeting of shareholders: June 19, 2024
Scheduled date to file Securities Report: June 20, 2024
Scheduled date to commence dividend payments: June 20, 2024

Preparation of supplementary material on financial results: Yes

Holding of financial results meeting: Yes (for institutional investors and general investors)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

(1) Consolidated operating results

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended March 31, 2024	120,388	5.0	7,264	15.6	6,643	15.7	4,559	19.4
Year ended March 31, 2023	114,669	(3.6)	6,286	3.7	5,744	2.1	3,817	(1.3)

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended March 31, 2024	126.69	-	9.3	4.1	6.0
Year ended March 31, 2023	106.65	-	8.4	3.7	5.5

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2024	168,212	51,004	30.3	1,413.94
As of March 31, 2023	154,608	47,083	30.5	1,316.94

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended March 31, 2024	5,990	(8,203)	5,672	23,752
Year ended March 31, 2023	8,997	(6,616)	(1,717)	20,292

2. Cash dividends

	Annual dividends per share						Dividend payout	Ratio of dividends to net assets
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	(Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended March 31, 2023	_	14.00	-	13.00	27.00	992	25.3	2.1
Year ended March 31, 2024	-	14.00	-	16.00	30.00	1,103	23.7	2.2
Year ending March 31, 2025 (Forecast)	_	14.00	_	13.00	27.00		21.6	

3. Forecast of consolidated financial results for the year ending March 31, 2025 (from April 1, 2024 to March 31, 2025)

Percentages indicate year-on-year changes

	Net sales Ope		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2024	60,800	15.5	3,600	37.5	3,200	38.6	2,200	43.2	60.99
Full year	123,000	2.2	7,400	1.9	6,700	0.9	4,500	(1.3)	124.75

4. Notes

(1) Changes in significant subsidiaries during the year ended March 31, 2024
(changes in specified subsidiaries resulting in the change in scope of consolidation):

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

No
Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

No
Restatement of prior period financial statements:

No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

Total hamber of issued shares at the c	na or me	period (merading treat	sur y sirures)				
As of March 31, 2024	I I	36,849,912 shares	As of March 31, 2023	I I	36,849,912 shares		
Number of treasury shares at the end of the period							
As of March 31, 2024	1	776,889 shares	As of March 31, 2023	I I	1,097,559 shares		
Average number of shares during the	period		•				
Year ended March 31, 2024	1	35,988,757 shares	Year ended March 31, 2023	1	35,797,600 shares		
•			•				

Consolidated financial statements Consolidated balance sheets

		(Thousands of yen)
	As of March 31, 2023	As of March 31, 2024
Assets		
Current assets		
Cash and deposits	20,308,292	23,767,903
Notes receivable - trade	28,321	40,065
Accounts receivable from completed construction contracts	245,911	201,919
Contract assets	423,331	365,450
Real estate for sale	25,309,413	23,315,179
Real estate for sale in process	30,200,401	29,644,852
Real estate under development	24,394,621	32,528,685
Costs on construction contracts in progress	3,271	3,707
Supplies	37,265	35,795
Other	2,642,283	3,308,591
Allowance for doubtful accounts	(42,371)	(46,325)
Total current assets	103,550,743	113,165,824
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	16,485,493	17,909,582
Machinery, equipment and vehicles, net	155,458	124,950
Tools, furniture and fixtures, net	221,830	241,732
Land	28,636,756	31,091,038
Leased assets, net	57,632	28,966
Construction in progress	449,681	412,296
Total property, plant and equipment	46,006,851	49,808,567
Intangible assets		
Goodwill	110,506	82,831
Other	449,927	528,606
Total intangible assets	560,433	611,437
Investments and other assets		
Investment securities	523,107	701,097
Long-term loans receivable	37,549	32,007
Deferred tax assets	1,555,879	1,401,030
Other	2,375,628	2,494,734
Allowance for doubtful accounts	(2,006)	(1,843)
Total investments and other assets	4,490,157	4,627,026
Total non-current assets	51,057,443	55,047,030

Disabilities		As of March 31, 2023	As of March 31, 2024
Notes payable, accounts payable for construction contracts 4,601,915 6,703,009 Electronically recorded obligations - operating 502,387 971,877 Contract liabilities 2,362,381 1,986,703 Short-term borrowings 21,142,798 23,029,121 Current portion of bonds payable 800,000 700,000 Lease liabilities 42,888 51,247 Income taxes payable 972,550 1,336,704 Advances received 3,667,417 3,625,075 Provision for bonuses 332,600 337,300 Provision for share awards for directors (and other officers) 28,079 28,079 Other 5,316,033 5,797,264 Total current liabilities 39,942,825 44,745,911 Non-current liabilities 39,942,825 44,745,911 Bonds payable 1,250,000 1,225,000 Long-term borrowings 65,546,515 70,844,717 Lease liabilities 9,194 9,194 Deferred tax liabilities 9,194 9,194 Deferred tax liabilities for land revaluation 52,645	Liabilities	·	·
Electronically recorded obligations - operating 502,387 971,877 Contract liabilities 2,362,381 1,966,703 Short-term borrowings 21,142,798 23,029,121 Current portion of bonds payable 800,000 700,000 Lease liabilities 42,888 51,247 Income taxes payable 972,550 1,336,704 Advances received 3,667,417 3,625,075 Provision for bonuses 332,600 337,300 Provision for share awards for directors (and other officers) 28,079 28,079 officers) 173,753 179,448 Other 5,316,053 5,797,264 Total current liabilities 39,942,825 44,745,911 Non-current liabilities 1,250,000 1,225,000 Long-term borrowings 65,546,515 70,844,717 Lease liabilities 66,411 15,164 Asset retriement obligations 28,123 28,374 Deferred tax liabilities for land revaluation 52,645 50,45 Other 67,581,562 72,461,986	Current liabilities		
Contract liabilities 2,362,381 1,986,703 Short-term borrowings 21,142,798 23,029,121 Current portion of bonds payable 800,000 700,000 Lease liabilities 42,888 51,247 Income taxes payable 972,550 1,336,704 Advances received 3,667,417 3,625,075 Provision for bnuses 332,600 337,300 Provision for share awards for directors (and other officers) 28,079 28,079 Provision for share awards 173,753 179,448 Other 5,316,053 5,797,264 Total current liabilities 39,942,825 44,745,911 Non-current liabilities 39,942,825 44,745,911 Non-current liabilities 65,546,515 70,844,717 Lease liabilities 66,411 15,164 Asset retirement obligations 28,123 28,374 Deferred tax liabilities for land revaluation 52,645 52,645 Other 628,670 286,889 Total inon-current liabilities 67,581,562 72,461,986	Notes payable, accounts payable for construction contracts	4,601,915	6,703,090
Short-term borrowings 21,142,798 23,029,121 Current portion of bonds payable 800,000 700,000 Lease liabilities 42,888 51,247 Income taxes payable 972,550 1,336,704 Advances received 3,667,417 3,625,075 Provision for bonuses 332,600 337,300 Provision for share awards for directors (and other officers) 28,079 28,079 Other 5,316,053 5,797,264 Total current liabilities 39,942,825 44,745,911 Non-current liabilities 39,942,825 44,745,911 Non-current liabilities 1,250,000 1,225,000 Long-term borrowings 65,546,515 70,844,717 Lease liabilities 66,411 15,164 Asset retirement obligations 28,123 28,374 Deferred tax liabilities for land revaluation 52,645 52,645 Other 628,670 28,889 Total non-current liabilities 47,243,88 117,207,898 Net assets Share capital 4,872,064 4,872,064	Electronically recorded obligations - operating	502,387	971,877
Current portion of bonds payable 800,000 700,000 Lease liabilities 42,888 51,247 Income taxes payable 972,555 1,336,704 Advances received 3,667,417 3,625,075 Provision for bonuses 332,600 337,300 Provision for share awards for directors (and other officers) 28,079 28,079 officers) 173,753 179,448 Other 5,316,053 5,797,264 Total current liabilities 39,942,825 44,745,911 Non-current liabilities 39,942,825 44,745,911 Non-current liabilities 1,250,000 1,225,000 Long-term borrowings 65,546,515 70,844,717 Lease liabilities 66,411 15,164 Asset retirement obligations 28,123 28,374 Deferred tax liabilities for land revaluation 52,645 52,645 Other 628,670 286,889 Total inon-current liabilities 17,524,388 17,207,898 Net assets Share capital 4,872,064 4,872,064 <tr< td=""><td>Contract liabilities</td><td>2,362,381</td><td>1,986,703</td></tr<>	Contract liabilities	2,362,381	1,986,703
Lease liabilities 42,888 51,247 Income taxes payable 972,550 1,336,704 Advances received 3,667,417 3,625,075 Provision for bonuses 332,600 337,300 Provision for share awards for directors (and other officers) 28,079 28,079 Provision for share awards 173,753 179,448 Other 5,316,053 5,797,264 Total current liabilities 39,942,825 44,745,911 Non-current liabilities 1,250,000 1,225,000 Long-term borrowings 65,546,515 70,844,717 Lease liabilities 66,411 15,164 Asset retirement obligations 28,123 28,374 Deferred tax liabilities 9,194 9,194 Deferred tax liabilities for land revaluation 52,645 52,645 Other 628,670 286,889 Total non-current liabilities 107,524,388 117,207,898 Net assets Share capital 4,872,064 4,872,064 Capital surplus 5,642,979 5,642,979	Short-term borrowings	21,142,798	23,029,121
Income taxes payable 972,550 1,336,704 Advances received 3,667,417 3,625,075 Provision for bonuses 332,600 337,300 Provision for share awards for directors (and other officers) 28,079 28,079 Provision for share awards 173,753 179,448 Other 5,316,053 5,797,264 Total current liabilities 39,942,825 44,745,911 Non-current liabilities 39,942,825 44,745,911 Bonds payable 1,250,000 1,225,000 Long-term borrowings 65,546,515 70,844,717 Lease liabilities 66,411 15,164 Asset retirement obligations 28,123 28,374 Deferred tax liabilities 9,194 9,194 Deferred tax liabilities for land revaluation 52,645 52,645 Other 628,670 286,889 Total non-current liabilities 107,524,388 117,207,898 Net assets Share capital 4,872,064 4,872,064 Capital surplus 5,642,979 5,642,979 <td>Current portion of bonds payable</td> <td>800,000</td> <td>700,000</td>	Current portion of bonds payable	800,000	700,000
Advances received 3,667,417 3,625,075 Provision for bonuses 332,600 337,300 Provision for share awards for directors (and other officers) 28,079 28,079 officers) 28,079 28,079 Provision for share awards 173,753 179,448 Other 5,316,053 5,797,264 Total current liabilities 39,942,825 44,745,911 Non-current liabilities 39,942,825 44,745,911 Bonds payable 1,250,000 1,225,000 Long-term borrowings 65,546,515 70,844,717 Lease liabilities 66,411 15,164 Asset retirement obligations 28,123 28,374 Deferred tax liabilities for land revaluation 52,645 52,645 Other 628,670 286,889 Total non-current liabilities 67,581,562 72,461,986 Total subilities 107,524,388 117,207,898 Net assets Shareholders' equity 5,642,979 5,642,979 Retained earnings 37,203,879 40,770,337	Lease liabilities	42,888	51,247
Provision for bonuses 332,600 337,300 Provision for share awards for directors (and other officers) 28,079 28,079 Provision for share awards 173,753 179,448 Other 5,316,053 5,797,264 Total current liabilities 39,942,825 44,745,911 Non-current liabilities 8 1,250,000 1,225,000 Long-term borrowings 65,546,515 70,844,717 1,5164	Income taxes payable	972,550	1,336,704
Provision for share awards for directors (and other officers) 28,079 28,079 Provision for share awards 173,753 179,448 Other 5,316,053 5,797,264 Total current liabilities 39,942,825 44,745,911 Non-current liabilities 80nds payable 1,250,000 1,225,000 Long-term borrowings 65,546,515 70,844,717 Lease liabilities 66,411 15,164 Asset retirement obligations 28,123 28,374 Deferred tax liabilities 9,194 9,194 Deferred tax liabilities for land revaluation 52,645 52,645 Other 628,670 286,889 Total non-current liabilities 67,581,562 72,461,986 Total liabilities 107,524,388 117,207,898 Net assets Shareholders' equity 4,872,064 4,872,064 Capital surplus 5,642,979 5,642,979 Retained earnings 37,203,879 40,770,337 Treasury shares (685,821) (486,700) Total shareholders' equity 47,033,10	Advances received	3,667,417	3,625,075
officers) 28,079 28,079 Provision for share awards 173,753 179,448 Other 5,316,053 5,797,264 Total current liabilities 39,942,825 44,745,911 Non-current liabilities 80nds payable 1,250,000 1,225,000 Long-term borrowings 65,546,515 70,844,717 Lease liabilities 66,411 15,164 Asset retirement obligations 28,123 28,374 Deferred tax liabilities 9,194 9,194 Deferred tax liabilities for land revaluation 52,645 52,645 Other 628,670 286,889 Total non-current liabilities 67,581,562 72,461,986 Total liabilities 107,524,388 117,207,898 Net assets Share capital 4,872,064 4,872,064 Capital surplus 5,642,979 5,642,979 Retained earnings 37,203,879 40,770,337 Treasury shares (685,821) (486,700) Accumulated other comprehensive income (24,208) 131,371 <tr< td=""><td>Provision for bonuses</td><td>332,600</td><td>337,300</td></tr<>	Provision for bonuses	332,600	337,300
Other 5,316,053 5,797,264 Total current liabilities 39,942,825 44,745,911 Non-current liabilities 1,250,000 1,225,000 Bonds payable 1,250,000 1,225,000 Long-term borrowings 65,546,515 70,844,717 Lease liabilities 66,411 15,164 Asset retirement obligations 28,123 28,374 Deferred tax liabilities 9,194 9,194 Deferred tax liabilities for land revaluation 52,645 52,645 Other 628,670 286,889 Total non-current liabilities 107,524,388 117,207,898 Net assets 107,524,388 117,207,898 Net assets Share capital 4,872,064 4,872,064 Capital surplus 5,642,979 5,642,979 Retained earnings 37,203,879 40,770,337 Treasury shares (685,821) 486,700 Accumulated other comprehensive income (24,208) 131,371 Revaluation difference on available-for-sale securities (24,208) 131,371 <		28,079	28,079
Total current liabilities 39,942,825 44,745,911 Non-current liabilities 1,250,000 1,225,000 Long-term borrowings 65,546,515 70,844,717 Lease liabilities 66,411 15,164 Asset retirement obligations 28,123 28,374 Deferred tax liabilities 9,194 9,194 Deferred tax liabilities for land revaluation 52,645 52,645 Other 628,670 286,889 Total non-current liabilities 67,581,562 72,461,986 Total liabilities 107,524,388 117,207,898 Net assets Share capital 4,872,064 4,872,064 Capital surplus 5,642,979 5,642,979 Retained earnings 37,203,879 40,770,337 Treasury shares (685,821) (486,700) Accumulated other comprehensive income Valuation difference on available-for-sale securities (24,208) 131,371 Revaluation reserve for land 74,904 74,904 Total net assets 47,083,797 51,004,956	Provision for share awards	173,753	179,448
Non-current liabilities Jack 1,250,000 1,225,000 Long-term borrowings 65,546,515 70,844,717 Lease liabilities 66,411 15,164 Asset retirement obligations 28,123 28,374 Deferred tax liabilities 9,194 9,194 Deferred tax liabilities for land revaluation 52,645 52,645 Other 628,670 286,889 Total non-current liabilities 67,581,562 72,461,986 Total liabilities 107,524,388 117,207,898 Net assets Shareholders' equity 4,872,064 4,872,064 Capital surplus 5,642,979 5,642,979 5,642,979 Retained earnings 37,203,879 40,770,337 17 reasury shares (685,821) (486,700) Total shareholders' equity 47,033,101 50,798,680 Accumulated other comprehensive income (24,208) 131,371 Revaluation reserve for land 74,904 74,904 Total accumulated other comprehensive income 50,696 206,276 Total net assets 47,083,797	Other	5,316,053	5,797,264
Bonds payable 1,250,000 1,225,000 Long-term borrowings 65,546,515 70,844,717 Lease liabilities 66,411 15,164 Asset retirement obligations 28,123 28,374 Deferred tax liabilities 9,194 9,194 Deferred tax liabilities for land revaluation 52,645 52,645 Other 628,670 286,889 Total non-current liabilities 67,581,562 72,461,986 Total liabilities 107,524,388 117,207,898 Net assets Share capital 4,872,064 4,872,064 Capital surplus 5,642,979 5,642,979 Retained earnings 37,203,879 40,770,337 Treasury shares (685,821) (486,700) Accumulated other comprehensive income (24,208) 131,371 Revaluation difference on available-for-sale securities (24,208) 131,371 Revaluation reserve for land 74,904 74,904 Total net assets 47,083,797 51,004,956	Total current liabilities	39,942,825	44,745,911
Long-term borrowings 65,546,515 70,844,717 Lease liabilities 66,411 15,164 Asset retirement obligations 28,123 28,374 Deferred tax liabilities 9,194 9,194 Deferred tax liabilities for land revaluation 52,645 52,645 Other 628,670 286,889 Total non-current liabilities 67,581,562 72,461,986 Total liabilities 107,524,388 117,207,898 Net assets Share capital 4,872,064 4,872,064 Capital surplus 5,642,979 5,642,979 Retained earnings 37,203,879 40,770,337 Treasury shares (685,821) (486,700) Total shareholders' equity 47,033,101 50,798,680 Accumulated other comprehensive income (24,208) 131,371 Revaluation difference on available-for-sale securities (24,208) 131,371 Revaluation reserve for land 74,904 74,904 Total net assets 47,083,797 51,004,956	Non-current liabilities		
Lease liabilities 66,411 15,164 Asset retirement obligations 28,123 28,374 Deferred tax liabilities 9,194 9,194 Deferred tax liabilities for land revaluation 52,645 52,645 Other 628,670 286,889 Total non-current liabilities 67,581,562 72,461,986 Total liabilities 107,524,388 117,207,898 Net assets Shareholders' equity \$ \$ Share capital 4,872,064 4,872,064 \$ Capital surplus 5,642,979 5,642,979 \$ \$ 6 \$ 107,0337 \$ \$ 107,0337 \$ \$ \$ 107,0337 \$ <t< td=""><td>Bonds payable</td><td>1,250,000</td><td>1,225,000</td></t<>	Bonds payable	1,250,000	1,225,000
Asset retirement obligations 28,123 28,374 Deferred tax liabilities 9,194 9,194 Deferred tax liabilities for land revaluation 52,645 52,645 Other 628,670 286,889 Total non-current liabilities 67,581,562 72,461,986 Total liabilities 107,524,388 117,207,898 Net assets Sharecapital 4,872,064 4,872,064 Capital surplus 5,642,979 5,642,979 Retained earnings 37,203,879 40,770,337 Treasury shares (685,821) (486,700) Total shareholders' equity 47,033,101 50,798,680 Accumulated other comprehensive income (24,208) 131,371 Revaluation reserve for land 74,904 74,904 Total accumulated other comprehensive income 50,696 206,276 Total net assets 47,083,797 51,004,956	Long-term borrowings	65,546,515	70,844,717
Deferred tax liabilities 9,194 9,194 Deferred tax liabilities for land revaluation 52,645 52,645 Other 628,670 286,889 Total non-current liabilities 67,581,562 72,461,986 Total liabilities 107,524,388 117,207,898 Net assets Share capital 4,872,064 4,872,064 Capital surplus 5,642,979 5,642,979 Retained earnings 37,203,879 40,770,337 Treasury shares (685,821) (486,700) Total shareholders' equity 47,033,101 50,798,680 Accumulated other comprehensive income (24,208) 131,371 Revaluation reserve for land 74,904 74,904 Total accumulated other comprehensive income 50,696 206,276 Total net assets 47,083,797 51,004,956	Lease liabilities	66,411	15,164
Deferred tax liabilities for land revaluation 52,645 52,645 Other 628,670 286,889 Total non-current liabilities 67,581,562 72,461,986 Total liabilities 107,524,388 117,207,898 Net assets Share capital 4,872,064 4,872,064 Capital surplus 5,642,979 5,642,979 Retained earnings 37,203,879 40,770,337 Treasury shares (685,821) (486,700) Total shareholders' equity 47,033,101 50,798,680 Accumulated other comprehensive income (24,208) 131,371 Revaluation reserve for land 74,904 74,904 Total accumulated other comprehensive income 50,696 206,276 Total net assets 47,083,797 51,004,956	Asset retirement obligations	28,123	28,374
Other 628,670 286,889 Total non-current liabilities 67,581,562 72,461,986 Total liabilities 107,524,388 117,207,898 Net assets Shareholders' equity Share capital 4,872,064 4,872,064 Capital surplus 5,642,979 5,642,979 Retained earnings 37,203,879 40,770,337 Treasury shares (685,821) (486,700) Total shareholders' equity 47,033,101 50,798,680 Accumulated other comprehensive income (24,208) 131,371 Revaluation reserve for land 74,904 74,904 Total accumulated other comprehensive income 50,696 206,276 Total net assets 47,083,797 51,004,956	Deferred tax liabilities	9,194	9,194
Total non-current liabilities 67,581,562 72,461,986 Total liabilities 107,524,388 117,207,898 Net assets Shareholders' equity Share capital 4,872,064 4,872,064 Capital surplus 5,642,979 5,642,979 Retained earnings 37,203,879 40,770,337 Treasury shares (685,821) (486,700) Total shareholders' equity 47,033,101 50,798,680 Accumulated other comprehensive income Valuation difference on available-for-sale securities (24,208) 131,371 Revaluation reserve for land 74,904 74,904 Total accumulated other comprehensive income 50,696 206,276 Total net assets 47,083,797 51,004,956	Deferred tax liabilities for land revaluation	52,645	52,645
Total liabilities 107,524,388 117,207,898 Net assets Shareholders' equity 4,872,064 4,872,064 Share capital 4,872,064 4,872,064 Capital surplus 5,642,979 5,642,979 Retained earnings 37,203,879 40,770,337 Treasury shares (685,821) (486,700) Total shareholders' equity 47,033,101 50,798,680 Accumulated other comprehensive income (24,208) 131,371 Revaluation reserve for land 74,904 74,904 Total accumulated other comprehensive income 50,696 206,276 Total net assets 47,083,797 51,004,956	Other	628,670	286,889
Net assets Share holders' equity Share capital 4,872,064 4,872,064 Capital surplus 5,642,979 5,642,979 Retained earnings 37,203,879 40,770,337 Treasury shares (685,821) (486,700) Total shareholders' equity 47,033,101 50,798,680 Accumulated other comprehensive income (24,208) 131,371 Revaluation reserve for land 74,904 74,904 Total accumulated other comprehensive income 50,696 206,276 Total net assets 47,083,797 51,004,956	Total non-current liabilities	67,581,562	72,461,986
Shareholders' equity 4,872,064 4,872,064 Capital surplus 5,642,979 5,642,979 Retained earnings 37,203,879 40,770,337 Treasury shares (685,821) (486,700) Total shareholders' equity 47,033,101 50,798,680 Accumulated other comprehensive income (24,208) 131,371 Revaluation reserve for land 74,904 74,904 Total accumulated other comprehensive income 50,696 206,276 Total net assets 47,083,797 51,004,956	Total liabilities	107,524,388	117,207,898
Share capital 4,872,064 4,872,064 Capital surplus 5,642,979 5,642,979 Retained earnings 37,203,879 40,770,337 Treasury shares (685,821) (486,700) Total shareholders' equity 47,033,101 50,798,680 Accumulated other comprehensive income (24,208) 131,371 Revaluation reserve for land 74,904 74,904 Total accumulated other comprehensive income 50,696 206,276 Total net assets 47,083,797 51,004,956	Net assets		
Capital surplus 5,642,979 5,642,979 Retained earnings 37,203,879 40,770,337 Treasury shares (685,821) (486,700) Total shareholders' equity 47,033,101 50,798,680 Accumulated other comprehensive income (24,208) 131,371 Revaluation reserve for land 74,904 74,904 Total accumulated other comprehensive income 50,696 206,276 Total net assets 47,083,797 51,004,956	Shareholders' equity		
Retained earnings 37,203,879 40,770,337 Treasury shares (685,821) (486,700) Total shareholders' equity 47,033,101 50,798,680 Accumulated other comprehensive income (24,208) 131,371 Revaluation reserve for land 74,904 74,904 Total accumulated other comprehensive income 50,696 206,276 Total net assets 47,083,797 51,004,956	Share capital	4,872,064	4,872,064
Treasury shares (685,821) (486,700) Total shareholders' equity 47,033,101 50,798,680 Accumulated other comprehensive income Valuation difference on available-for-sale securities (24,208) 131,371 Revaluation reserve for land 74,904 74,904 Total accumulated other comprehensive income 50,696 206,276 Total net assets 47,083,797 51,004,956	Capital surplus	5,642,979	5,642,979
Total shareholders' equity 47,033,101 50,798,680 Accumulated other comprehensive income Valuation difference on available-for-sale securities (24,208) 131,371 Revaluation reserve for land 74,904 74,904 Total accumulated other comprehensive income 50,696 206,276 Total net assets 47,083,797 51,004,956	Retained earnings	37,203,879	40,770,337
Accumulated other comprehensive income Valuation difference on available-for-sale securities Revaluation reserve for land Total accumulated other comprehensive income Total net assets (24,208) 131,371 74,904 74,904 74,904 74,904 Total net assets 47,083,797 51,004,956	Treasury shares	(685,821)	(486,700)
Valuation difference on available-for-sale securities(24,208)131,371Revaluation reserve for land74,90474,904Total accumulated other comprehensive income50,696206,276Total net assets47,083,79751,004,956	Total shareholders' equity	47,033,101	50,798,680
Revaluation reserve for land 74,904 74,904 Total accumulated other comprehensive income 50,696 206,276 Total net assets 47,083,797 51,004,956	Accumulated other comprehensive income		_
Total accumulated other comprehensive income 50,696 206,276 Total net assets 47,083,797 51,004,956	-	(24,208)	131,371
Total net assets 47,083,797 51,004,956	Revaluation reserve for land	74,904	74,904
Total net assets 47,083,797 51,004,956	Total accumulated other comprehensive income	50,696	
		· · · · · · · · · · · · · · · · · · ·	
	Total liabilities and net assets	154,608,186	168,212,855

Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

(Thousands of yen) Fiscal year ended Fiscal year ended March 31, 2023 March 31, 2024 Net sales 114,669,691 120,388,755 Cost of sales 97,523,410 101,769,150 18,619,605 Gross profit 17,146,280 Selling, general and administrative expenses 1,453,363 1,636,663 Sales commission Advertising expenses 1,316,121 1,246,582 Promotion expenses 69,126 70,036 Salaries and bonuses 2,798,354 2,872,847 Provision for bonuses 152,260 152,805 28,079 Provision for share awards for directors (and other officers) 28,079 Provision for share awards 106,220 107,706 Provision of allowance for doubtful accounts 15,021 12,432 143,800 Enterprise tax 120,760 Consumption Taxes 914,336 958,027 Depreciation 346,688 354,763 Amortization of goodwill 27,674 27,674 Rent expenses 323,747 331,253 3,411,983 Other 3,187,597 Total selling, general and administrative expenses 10,859,352 11,354,655 Operating profit 6,286,928 7,264,950 Non-operating income Interest income 908 788 Dividend income 20,700 17,750 Commission income 31,506 51,100 22,200 Penalty income 19,844 Subsidy income 227,854 145,751 52,825 60,584 Other 353,638 298,175 Total non-operating income Non-operating expenses Interest expenses 760,550 871,150 Bond issuance costs 14,168 10,629 Commitment fees 85,000 Other 38,112 36,752 896,471 919,891 Total non-operating expenses 5,744,095 Ordinary profit 6,643,233 Extraordinary income Gain on sale of non-current assets 1,724 12,098 Gain on reversal of share acquisition rights 2,960 Total extraordinary income 4,684 12,098

		()
	Fiscal year ended	Fiscal year ended
	March 31, 2023	March 31, 2024
Extraordinary losses		
Loss on sale of non-current assets	3,667	-
Loss on retirement of non-current assets	110	713
Total extraordinary losses	3,777	713
Profit before income taxes	5,745,002	6,654,618
Income taxes - current	1,465,429	1,962,782
Income taxes - deferred	461,819	132,438
Total income taxes	1,927,248	2,095,221
Profit	3,817,753	4,559,397
Profit attributable to non-controlling interests		_
Profit attributable to owners of parent	3,817,753	4,559,397

Consolidated statements of comprehensive income

(Thousands of yen)	
cal vear ended	

		(Thousands of you)
	Fiscal year ended	Fiscal year ended
	March 31, 2023	March 31, 2024
Profit	3,817,753	4,559,397
Other comprehensive income		
Valuation difference on available-for-sale securities	53,130	155,580
Total other comprehensive income	53,130	155,580
Comprehensive income	3,870,884	4,714,977
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	3,870,884	4,714,977
Comprehensive income attributable to non-controlling		
interests	_	=

Consolidated statements of changes in equity Fiscal year ended March 31, 2023

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	4,872,064	5,663,006	34,371,828	(557,449)	44,349,449
Changes during period					
Dividends of surplus			(985,702)		(985,702)
Profit attributable to owners of parent			3,817,753		3,817,753
Purchase of treasury shares				(148,398)	(148,398)
Disposal of treasury shares		(20,026)		20,026	-
Net changes in items other than shareholders' equity					
Total changes during period	_	(20,026)	2,832,050	(128,372)	2,683,652
Balance at end of period	4,872,064	5,642,979	37,203,879	(685,821)	47,033,101

	Accumu	lated other comprehensiv	e income		Total net assets
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Total accumulated other comprehensive income	Share acquisition rights	
Balance at beginning of period	(77,338)	74,904	(2,434)	2,960	44,349,974
Changes during period					
Dividends of surplus					(985,702)
Profit attributable to owners of parent					3,817,753
Purchase of treasury shares					(148,398)
Disposal of treasury shares					-
Net changes in items other than shareholders' equity	53,130	_	53,130	(2,960)	50,170
Total changes during period	53,130	-	53,130	(2,960)	2,733,822
Balance at end of period	(24,208)	74,904	50,696	_	47,083,797

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	4,872,064	5,642,979	37,203,879	(685,821)	47,033,101
Changes during period					
Dividends of surplus			(992,939)		(992,939)
Profit attributable to owners of parent			4,559,397		4,559,397
Purchase of treasury shares				(34)	(34)
Disposal of treasury shares				199,154	199,154
Net changes in items other than shareholders' equity					
Total changes during period	_	_	3,566,458	199,120	3,765,579
Balance at end of period	4,872,064	5,642,979	40,770,337	(486,700)	50,798,680

	Accumu	ı		
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Total accumulated other comprehensive income	Total net assets
Balance at beginning of period	(24,208)	74,904	50,696	47,083,797
Changes during period				
Dividends of surplus				(992,939)
Profit attributable to owners of parent				4,559,397
Purchase of treasury shares				(34)
Disposal of treasury shares				199,154
Net changes in items other than shareholders' equity	155,580	-	155,580	155,580
Total changes during period	155,580	-	155,580	3,921,159
Balance at end of period	131,371	74,904	206,276	51,004,956

Consolidated statements of cash flows

Proceeds from collection of loans receivable

Net cash provided by (used in) investing activities

Other, net

		(Thousands of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2023	March 31, 2024
Cash flows from operating activities		
Profit before income taxes	5,745,002	6,654,618
Depreciation	1,173,629	1,250,552
Amortization of goodwill	27,674	27,674
Bond issuance costs	14,168	10,629
Loss (gain) on sale of property, plant and equipment	1,942	(12,098
Loss on retirement of property, plant and equipment	110	713
Increase (decrease) in allowance for doubtful accounts	9,156	3,790
Increase (decrease) in provision for bonuses	17,900	4,700
Increase (decrease) in provision for share awards for directors (and other officers)	28,079	-
Increase (decrease) in provision for share awards	173,753	5,694
Interest and dividend income	(21,608)	(18,538
Interest expenses	760,550	871,150
Gain on reversal of share acquisition rights	(2,960)	=
Decrease (increase) in trade receivables	67,416	32,247
Decrease (increase) in contract assets	(151,608)	57,880
Decrease (increase) in inventories	4,864,762	(2,600,644
Decrease (increase) in other current assets	(404,762)	(670,027
Increase (decrease) in trade payables	(2,770,477)	2,570,665
Increase (decrease) in contract liabilities	1,370,803	(375,678
Increase or decrease in other liabilities	519,359	437,467
Other, net	131,545	199,050
Subtotal	11,554,438	8,449,847
Interest and dividends received	21,608	18,538
Interest paid	(758,324)	(863,573
Income taxes paid	(1,820,060)	(1,625,475
Income taxes refund	_	11,627
Net cash provided by (used in) operating activities	8,997,662	5,990,964
Cash flows from investing activities		·
Purchase of property, plant and equipment	(6,426,856)	(8,009,495
Proceeds from sale of property, plant and equipment	51,058	47,895
Purchase of intangible assets	(156,900)	(204,040
	`	` '

5,871

(89,865)

(6,616,691)

5,542

(43,575)

(8,203,672)

		(Thousands of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2023	March 31, 2024
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(260,300)	(260,660)
Proceeds from long-term borrowings	40,454,637	49,679,952
Repayments of long-term borrowings	(40,564,479)	(42,234,766)
Proceeds from issuance of bonds	985,831	736,245
Redemption of bonds	(825,000)	(875,000)
Proceeds from sale of treasury shares	518,240	13
Purchase of treasury shares	(667,528)	(34)
Repayments of lease liabilities	(45,325)	(42,888)
Repayments of installment payables	(327,891)	(337,603)
Dividends paid	(985,702)	(992,939)
Net cash provided by (used in) financing activities	(1,717,518)	5,672,318
Net increase (decrease) in cash and cash equivalents	663,452	3,459,610
Cash and cash equivalents at beginning of period	19,629,311	20,292,764
Cash and cash equivalents at end of period	20,292,764	23,752,375