

(Translation)

To Whom It May Concern

Company	TSI Holdings Co., Ltd.
Representative	Tsuyoshi Shimoji, Representative Director & President
Stock Listing	Tokyo Stock Exchange Prime Market (Code: 3608)
Inquiry	Shunsuke Hasegawa, Public & Investor Relations Office +81 (0)3 5785 6400

### **Personnel Changes in the Company and Subsidiary**

TSI Holdings Co., Ltd. (the Company) hereby announces that it will implement personnel changes within the Company and its subsidiary, as detailed below.

#### **1. Details of Personnel Changes (Effective July 1, 2025)**

NAME	New Position	Current Position
Kosuke Takagi	General Manager IT Transformation Dept. (TSI Holdings)  General Manager IT Transformation Dept. (TSI Inc.)	Manager Business Administration Section Ueno-Shokai Dept. (TSI Inc.)
Hiroyuki Wada	General Manager NU Dept. (TSI Inc.)	Manager Merchandising Section NU Dept. (TSI Inc.)
Takashi Matsui	—	General Manager IT Transformation Dept. (TSI Holdings)  General Manager IT Transformation Dept. (TSI Inc.)
Yuki Otsuka	—	General Manager NU Dept. (TSI Inc.)