



TSI HOLDINGS

April 10, 2026

(Translation)

To Whom It May Concern

Company	TSI Holdings Co., Ltd.
Representative	Tsuyoshi Shimoji, Representative Director & President
Stock Listing	Tokyo Stock Exchange Prime Market (Code: 3608)
Inquiry	Shunsuke Hasegawa, Public & Investor Relations Office +81 (0)3 5785 6400

Notice Regarding Acquisition of Treasury Shares and Cancellation Thereof

TSI Holdings (the “Company”) hereby announces that, at the meeting of the Board of Directors held today, it resolved to acquire treasury shares pursuant to the provisions of Article 459, Paragraph 1 of the Companies Act and the provisions of its Articles of Incorporation, and to cancel a portion of its treasury shares pursuant to the provisions of Article 178 of the Companies Act.

1. Purpose of Acquisition of Treasury Shares

The Company will acquire its treasury shares to enable flexible execution of its capital policy in response to changes in the business environment and to enhance shareholder returns.

2. Details of Matters Related to Acquisition of Treasury Shares

- (1) Class of shares to be acquired: Common shares of the Company
- (2) Total number of shares to be acquired: 3,300,000 shares* (maximum)
(5.58% of the total number of issued shares (excluding treasury shares))
- (3) Total acquisition price: JPY 3,000,000,000 (maximum)
- (4) Acquisition period: April 13, 2026 - October 30, 2026
- (5) Method of acquisition: Through market purchase on the Tokyo Stock Exchange

* Of the treasury shares to be acquired, 630,000 shares are scheduled to be disposed of through a third-party allotment, subject to approval by a special resolution at the 15th Annual General Meeting of Shareholders scheduled to be held on May 22, 2026, as described in the Foundation Notice disclosed today.

3. Details of Matters Related to Cancellation of Treasury Shares

- (1) Class of shares to be canceled: Common shares of the Company
- (2) Total number of shares to be canceled: All treasury shares acquired as described in 2. above, excluding 630,000 shares
- (3) Scheduled date of cancellation: January 29, 2027

[Reference]

Status of Treasury Shares as of April 10, 2026

(1) Total number of issued shares (excluding treasury shares): 59,089,497 shares

(2) Number of treasury shares: 4,349,296 shares

* The number of treasury shares above does not include 829,400 shares of the Company held under the employee stock ownership plan (trust-type ESOP) and the board benefit trust (BBT).

<p>Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.</p>
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