



Digital Information Technologies Corporation

Financial Results for the Third Quarter of the Fiscal Year Ending June 2026



1 — Q3 FY6/26 Financial Report

2 — FY6/26 Business Forecasts

3 — Vision for 2030 and Medium-Term Management Plan
(Excerpt from materials disclosed on August 8, 2025)

4 — Appendix



Q3 FY6/26 Overview of Financial Results

- Despite an uncertain business environment, including reduced investment by major customers in the Embedded Solutions Unit, net sales increased 6.2% YoY to a record high, driven by aggressive demand capture and contributions from M&A.
- Operating profit decreased 2.9% YoY due to expanded growth investments in AI and strategic product development in line with the initial plan, as well as additional work required for SI development related to electronic contract services in the Product Solutions Unit.
- We will continue initiatives aimed at achieving the full-year forecast through further sales growth and cost controls.

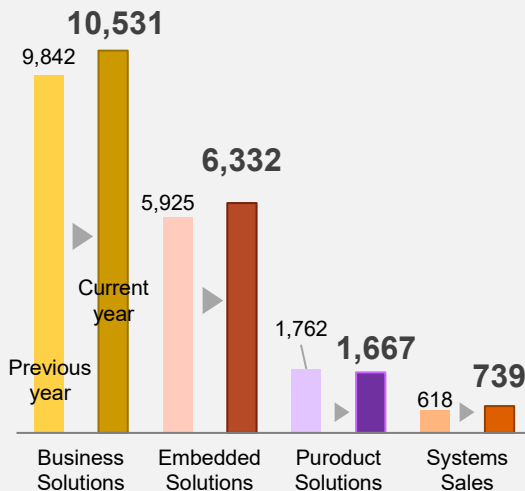
Key Performance

Net sales: 19,270 million yen
(+6.2% YoY)

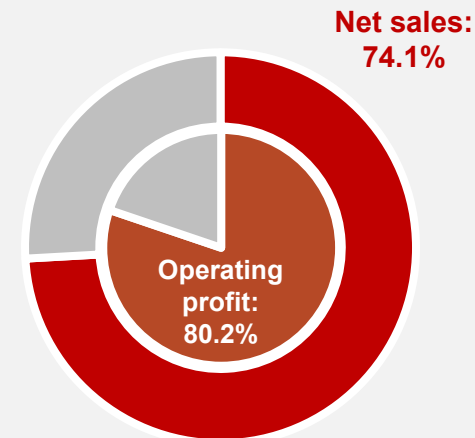
Operating profit:
2,446 million yen
(-2.9% YoY)

Operating profit margin:
12.7%
(-1.2ppt. YoY)

Sales by Business



Progress vs. Full-Year Forecast



Net sales (Forecast): 26,000 million yen
Operating profit (Forecast): 3,050 million yen



Q3 FY6/26 Summary of Financial Results

- Gross profit increased only 2.9% YoY due to changes in the sales mix resulting from a decrease in high-unit-price projects, as well as additional work required in SI development within the Product Solutions Unit.
- SG&A expenses increased significantly by 9.5% YoY as we actively carried out growth investments.

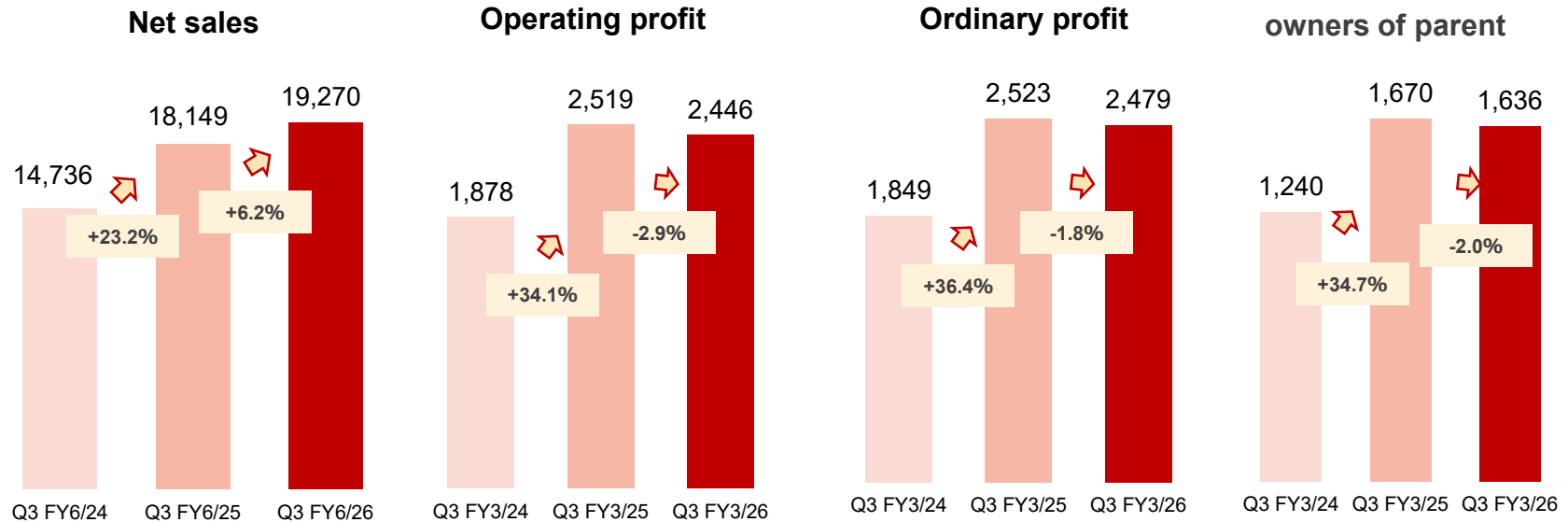
(Millions of yen)	FY6/25 Q3 Result	Composition %	FY6/26 Q3 Result	Composition %	YoY %
Net sales	18,149	100.0%	19,270	100.0%	+6.2%
Gross profit	4,697	25.9%	4,831	25.1%	+2.9%
SG&A	2,177	12.0%	2,385	12.4%	+9.5%
Operating profit	2,519	13.9%	2,446	12.7%	-2.9%
Ordinary profit	2,523	13.9%	2,479	12.9%	-1.8%
Profit attributable to owners of parent	1,670	9.2%	1,636	8.5%	-2.0%



Q3 FY6/26 Financial Highlights

- Net sales reached a record high.
- Although profit declined YoY at all profit levels, profitability remained at a certain level.

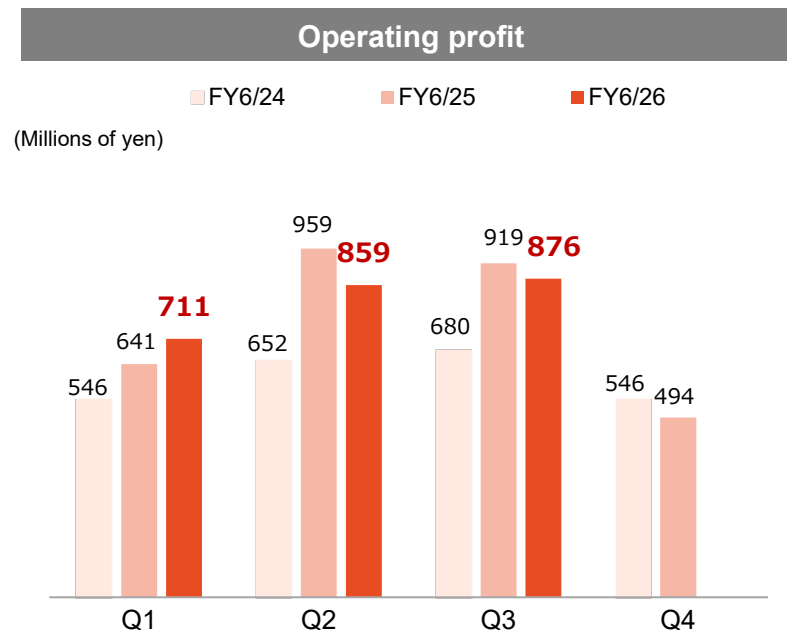
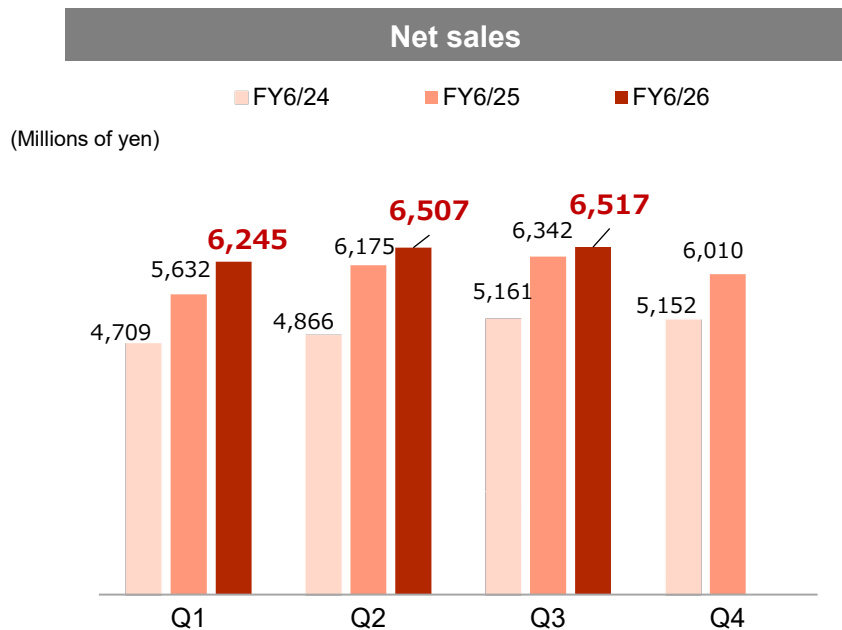
(Millions of yen)





Changes in Quarterly Net Sales & Operating Profit

- Quarterly sales reached record highs in Q3 following record highs in both Q1 and Q2.
- Quarterly operating profit increased by quarter while maintaining a certain level of profitability.



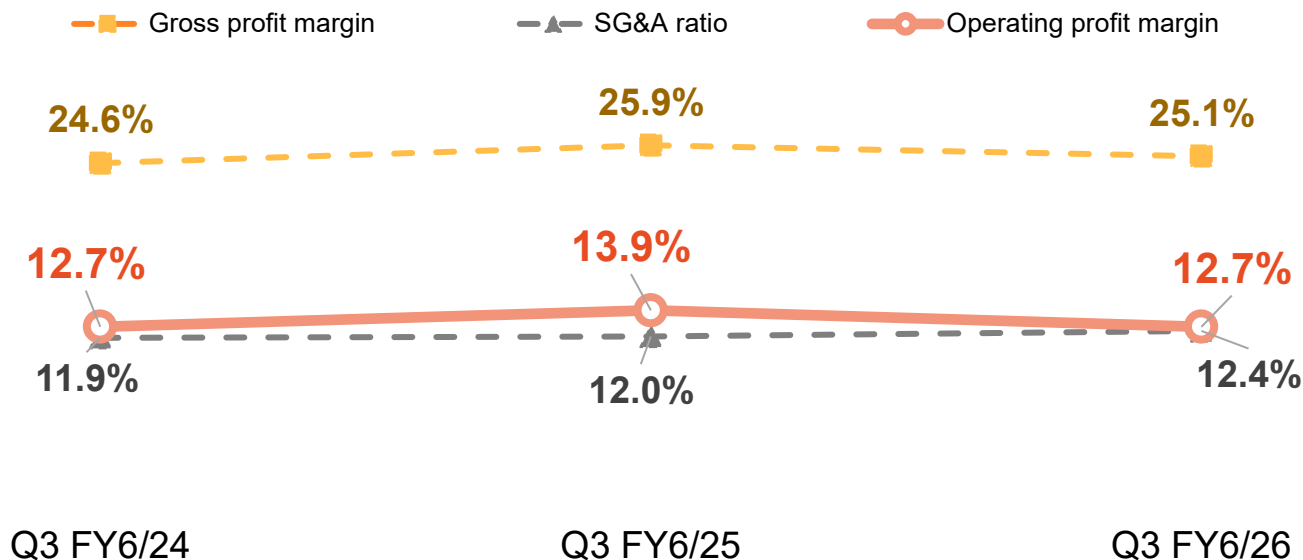
Note: Operating profit typically declines in Q4 due to seasonal factors such as the onboarding of new employees and year-end bonuses.



Changes in Gross Margin / SG&A Expenses / Operating Profit Margin

- Gross profit margin declined by 0.8 percentage points due to lower profitability associated with changes in the automotive market in the Embedded Solutions Unit, as well as higher costs in the Product Solutions Unit.
- The SG&A expense ratio increased by 0.4 percentage points due to increased growth investments in AI and strategic product development.
- Although the operating profit margin declined by 1.2 percentage points, it continued to remain at a certain level.

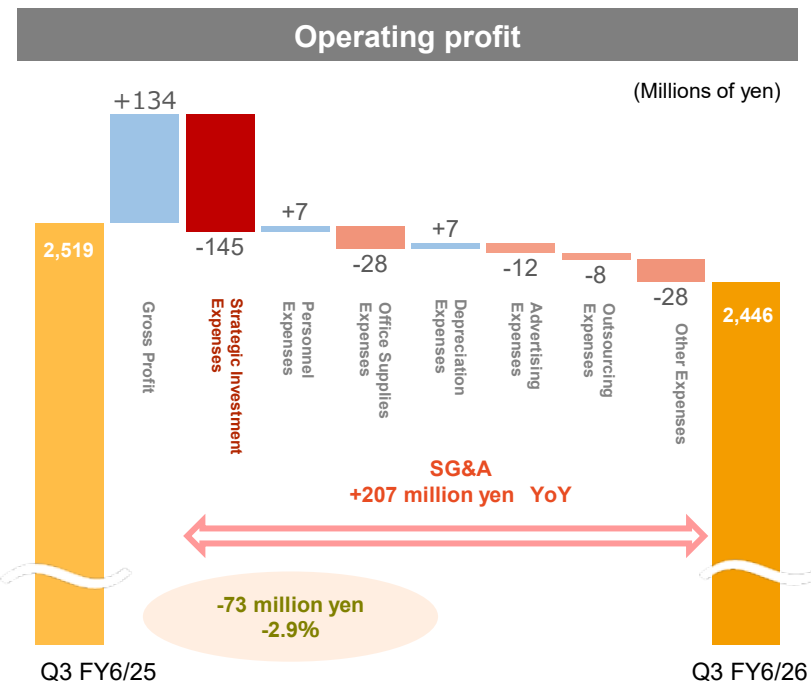
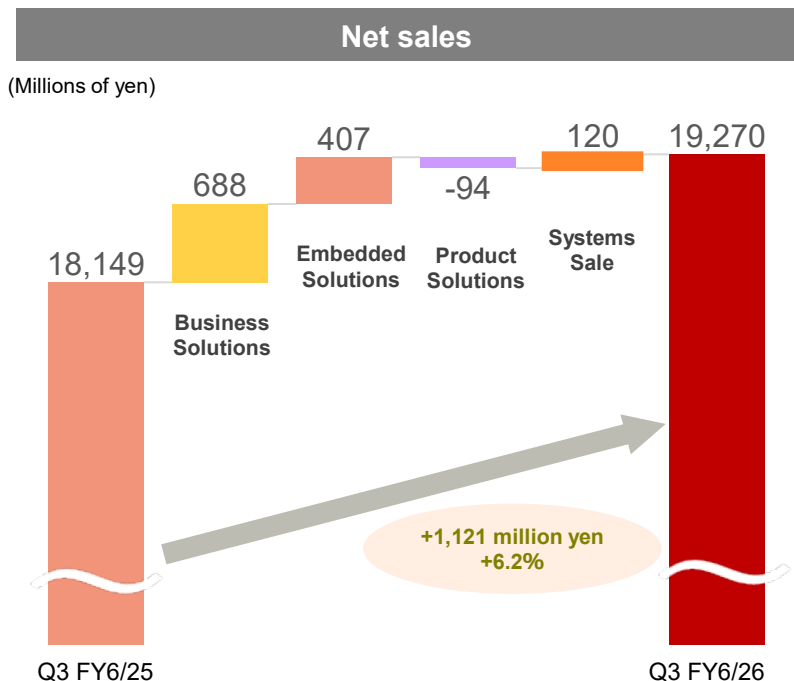
Ratio of Each Profit Item and SG&A to Net Sales





Factors behind Changes in Net Sales and Operating Profit (YoY)

- The Product Solutions Unit posted lower sales due to the withdrawal from the New Year's card software business, while the other three businesses remained firm.
- Operating profit decreased as we prioritized strategic investments (excluding strategic investment expenses, operating profit increased YoY).





Balance Sheet

- No significant changes from the end of the previous fiscal year. The equity ratio remained at a high level of 72.0%.

(Millions of yen)
*Rounded down to the nearest million yen

	End-Jun. 2025	End-Mar. 2026	Change
Cash and deposits	5,354	5,478	124
Accounts receivable and contract assets	3,736	4,065	329
Work in progress	196	122	-74
Others	187	325	137
Total current assets	9,474	9,990	516
Property, plant and equipment	188	230	42
Intangible assets	691	560	-131
Investments and other assets	916	1,160	244
Total non-current assets	1,797	1,952	155
Total assets	11,271	11,943	672

	End-Jun. 2025	End-Mar. 2026	Change
Accounts payable-trade	857	978	121
Income taxes payable	527	513	-13
Others	1,407	1,403	-3
Total current liabilities	2,791	2,895	104
Provision for share awards	208	213	5
Others	89	108	19
Total non-current liabilities	297	321	24
Total liabilities	3,088	3,217	128
Capital stock	453	453	—
Capital surplus	460	601	140
Retained earnings	7,268	7,671	402
Total net assets	8,182	8,725	543
Total liabilities and net assets	11,271	11,943	672



Performance and Topics by Business

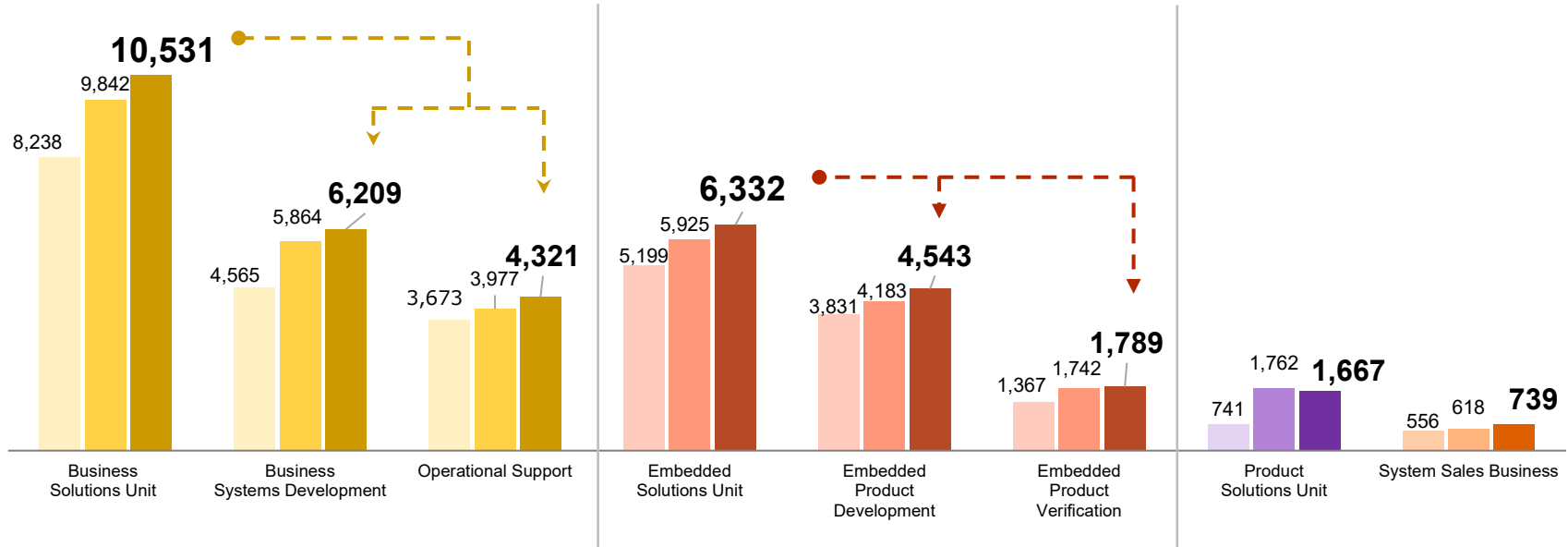


Sales by Business Segment

- All businesses other than the Product Solutions Unit, which was affected by the withdrawal from the New Year's card software business, recorded their highest nine-months results on record.

Quarterly Sales by Business

(From left to right: Q3 FY6/24, Q3 FY6/25, Q3 FY6/26)





Business Segments and Composition of Sales

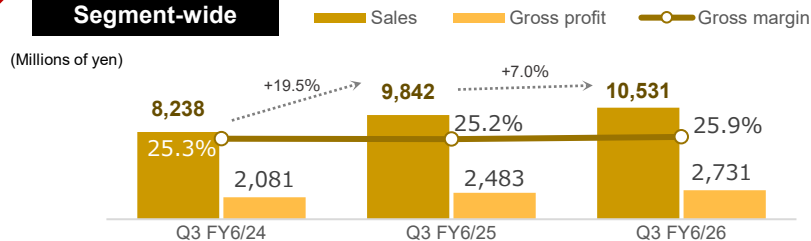
- There were no significant changes in the sales composition of the Business Solutions and Embedded Solutions units.
- In the Product Solutions Unit, sales composition ratio declined by 1 percentage point due to the impact of the withdrawal from the New Year's card software business.

Sales composition by business segment	Classification	Q3 FY6/24	Q3 FY6/25	Q3 FY6/26
Software Development Business		96.2%	96.6%	96.2%
Business Solutions Unit	Business Bases	55.9%	54.2%	54.6%
Business System Development		55.4%	59.6%	59.0%
Operational Support		44.6%	40.4%	41.0%
Embedded Solutions Unit	Business Bases	35.3%	32.6%	32.9%
Embedded Product Development		73.7%	70.6%	71.7%
Embedded Product Verification		26.3%	29.4%	28.3%
Product Solutions Unit	Growth Field	5.0%	9.7%	8.7%
Systems Sales Business	Business Bases	3.8%	3.4%	3.8%



Sales by Segment : Business Solutions Unit

Segment-wide

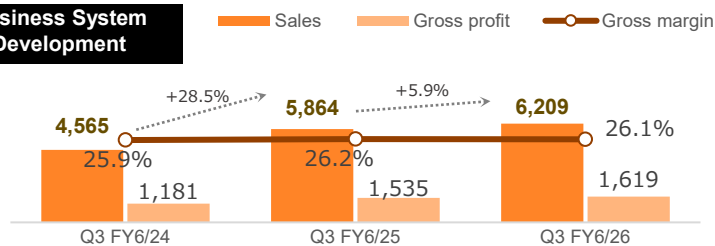


Net sales: 10,531 million yen
YoY change: +7.0%

< Segment-wide performance >

The segment steadily captured strong demand, particularly in the telecommunications field, while also expanding high-value-added services in Operational Support. As a result, all businesses achieved increases in both sales and profit.

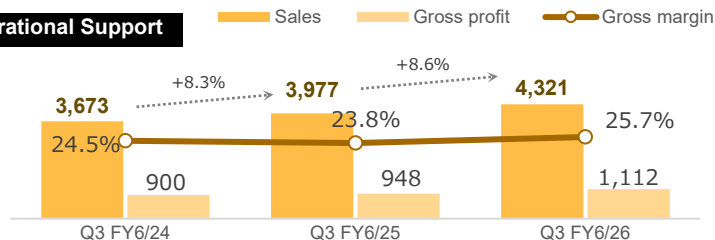
Business System Development



■ Business System Development

Although the strong demand from public-sector projects in the previous fiscal year subsided, growth in telecommunications-, pharmaceutical-, and ERP-related projects more than offset the decline, resulting in slight increases in both sales and profit YoY. We selectively utilizes multiple AI tools depending on customer needs and is currently incorporating generative AI into certain stages of the development process.

Operational Support



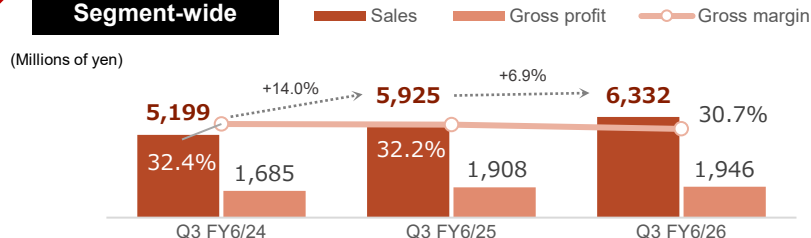
■ Operational Support

The business returned to a growth trajectory, achieving increases in both sales and profit through expanded share at major customers and the enhancement of high-value-added services such as data analysis. Gross profit margin improved by 1.9 percentage points, contributing significantly to improved profitability in this business.



Sales by Segment : Embedded Solutions Unit

Segment-wide



Net sales: 6,332 million yen
YoY change: +6.9%

< Segment-wide performance >

Although weakening demand in automotive-related fields accelerated in the third quarter due to changes in business policies at major customers, the segment steadily accumulated projects from a wide range of industries and maintained increases in both sales and profit.

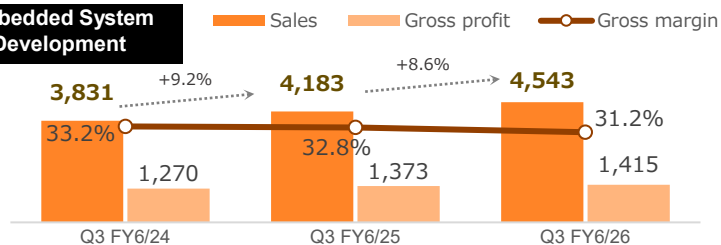
■ Embedded System Development

Although gross profit margin declined due to reduced IT investment by major customers in the high-unit-price automotive and semiconductor sectors, the business maintained increases in both sales and profit through the acquisition of projects from other customers and industries. Security-related projects for compliance with the European Cyber Resilience Act (CRA) also continued to progress.

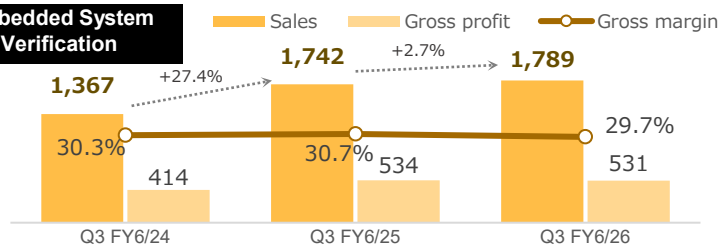
■ Embedded System Verification

In Japan, growth slowed due to the earlier-than-expected completion of a large-scale automotive contract project, while in the U.S., changes in investment trends among certain customers also affected demand in the third quarter. The business recorded slight sales growth and profit remained at the same level as the previous fiscal year. We also began offering AI-driven automated testing services.

Embedded System Development



Embedded System Verification

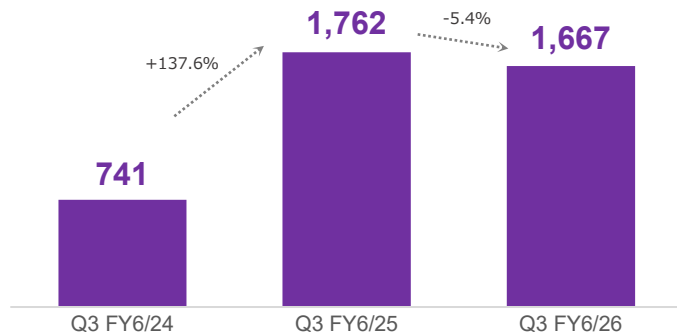




Sales by Segment : Product Solutions Unit

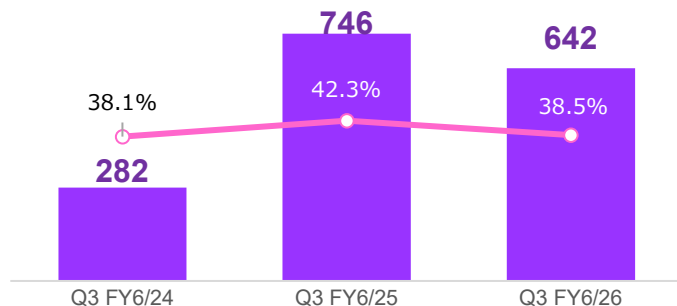
Net sales

(Millions of yen)



Gross profit

■ Gross profit ● Gross margin



Net sales: 1,667 million yen
YoY change: -5.4%

< Segment-wide performance >

Although license sales and sales of corporate products at Jungle Inc. increased, the segment recorded decreases in both sales and profit due to the discontinuation of New Year's card software sales and additional work required for peripheral development projects related to electronic contract services.

■ WebARGUS (Cybersecurity Product)

License sales from existing customers steadily increased, resulting in growth in both sales and profit. In addition, inquiries for various security products are increasing against the backdrop of rising demand for enhanced cybersecurity measures.

RezOT, the IoT version of WebARGUS, is advancing customized development for integration into embedded devices.

■ xoBlos (Operational Efficiency Product)

Orders from lead customers acquired through exhibitions and other channels increased steadily. In February, we released "xFormly," a solution specialized in extracting Excel forms utilizing certain xoBlos functions, and commenced full-scale sales in April.

■ Other Products

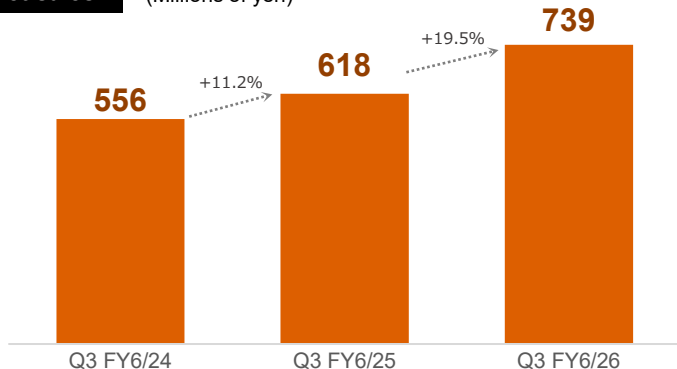
We are strengthening our organizational structure in response to the increase in SI development projects related to electronic contract services. Although Jungle Inc. recorded lower sales due to the withdrawal from New Year's card software sales, growth in corporate products enabled profit to remain at the same level as the previous fiscal year.



Sales by Segment : Systems Sales Business

Net sales

(Millions of yen)



Net sales: 739 million yen
YoY change: +19.5%

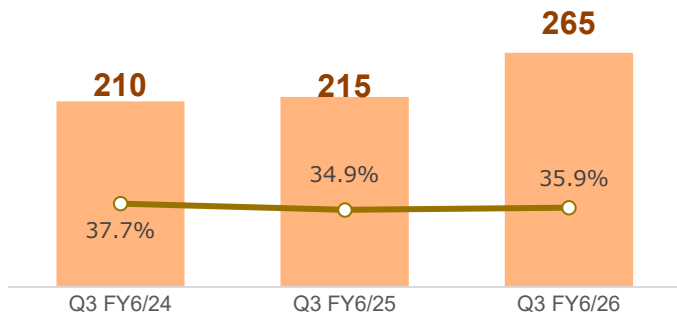
< Segment-wide performance >

The sales structure at sales offices in the Hokuriku region, whose operations were succeeded in the second half of the previous fiscal year, steadily took hold throughout the current fiscal year. In addition, we successfully captured demand for PCs compatible with Windows 11, resulting in significant increases in both sales and profit.

- The establishment of the sales structure at sales offices in the Hokuriku region contributed to earnings growth.
- Sales expanded by capturing replacement demand associated with the end of support for older Windows operating systems.

Gross profit

— Gross profit — Gross margin



Topics: Progress in AI Development

- Development of AI-related projects, which are rapidly increasing due to the fast advancement of AI technologies, is progressing steadily.
- In addition to introducing AI into the development process, we are also considering high-speed development and solution deployment centered on AI technologies going forward.

Case Study 1: System Modernization Utilizing Generative AI



- We successfully achieved system migration within a short period by rebuilding a legacy system that had been operated for many years without adequately maintained design documentation, utilizing generative AI.
- We will continue supporting customers' DX initiatives through ongoing improvements.

Case Study 2: AI Brainstorming System

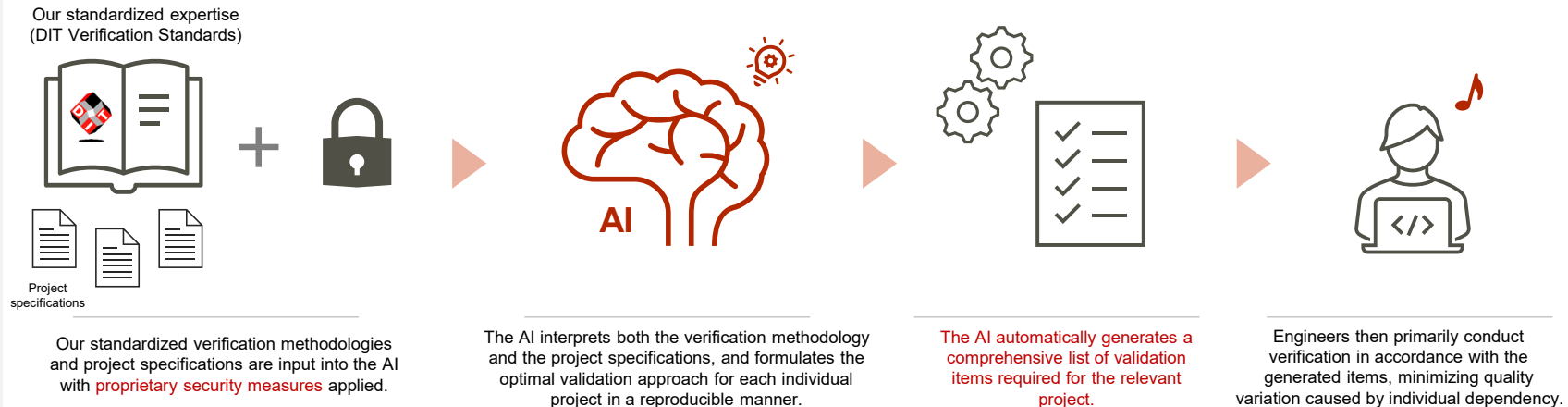


- We developed a system that enables brainstorming by creating virtual AI members assigned with different positions and roles.
- Including internal utilization, we are promoting broader deployment as one of its experimental initiatives for AI-powered solution development.

Topics (Progress Since Q2): Standardization of Quality Assurance Services Through AI Utilization

- We are commercializing AI-driven QA (Quality Assurance) process, which has traditionally tended to rely heavily on individual expertise in IT development.
- By training AI on our standardized development know-how and specification documents, AI designs the optimal testing process for each project. We have begun operating a framework in which engineers perform quality verification based on automatically generated test items and is deploying the service as a standardized, highly reproducible process in the quality assurance field, which traditionally tends to rely heavily on individual expertise. Customer inquiries have already been increasing.
- Looking ahead, we plan to develop a highly secure QA platform capable of handling more confidential information, with the aim of deploying it as a quality assurance infrastructure for manufacturers and other enterprises that handle highly sensitive information.

Concept of the AI Validation Platform “Qualicia”





Other Topics

FY2026 New Graduate Entrance Ceremony



- Held our FY2026 entrance ceremony on April 1.
- Welcomed 98 new graduate employees this year.
- We aim to recruit approximately 100 new graduates again next year.

Received ISTQB Compliance Notification



- We received notification from the International Software Testing Qualifications Board (ISTQB) that our QA (Quality Assurance) business meets the requirements for Platinum Partnership status.
- This designation indicates that our company's QA organization is among the highest levels in Japan and demonstrates the high quality and technical capabilities of our overall QA services.

Certified as a DX-Certified Business Operator



- Effective May 1, we obtained certification as a DX-Certified Business Operator under the Ministry of Economy, Trade and Industry's DX Certification Program.
- Our company's DX promotion framework and initiatives utilizing digital technologies were highly evaluated as part of the certification process.
- We view this certification as the starting point for taking our DX initiatives to the next stage and will continue to take on new challenges as one unified organization.



1 ——— **Q3 FY6/26 Financial Report**

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(Excerpt from materials disclosed on August 8, 2025)

4 ——— **Appendix**



FY6/26 Full-year Business Forecasts

- Corporate IT investment appetite is expected to remain strong this fiscal year, with both sales and profits reaching record highs, marking the 16th consecutive year of increases in sales and profits.
- At the gross profit level, we expect a certain increase in profit driven by higher unit prices and contributions from proprietary solutions. However, due to salary increases and the execution of upfront investments for the launch of new security services, operating profit and below are projected to show only a slight increase compared with the previous fiscal year.
- Taking into account the need for careful assessment of trends in IT investment sentiment amid changes in the global environment, as well as the seasonal costs such as year-end allowances that are typically incurred in the fourth quarter, we have left our business forecasts unchanged.

(Millions of yen)	FY6/25 Result	Composition %	FY6/26 Forecast	Composition %	YoY %	Progress Toward Full-Year Forecast (as of Q3)
Net sales	24,159	100.0%	26,000	100.0%	+7.6%	74.1%
Operating profit	3,013	12.5%	3,050	11.7%	+1.2%	80.2%
Ordinary profit	3,027	12.5%	3,050	11.7%	+0.7%	81.3%
Profit attributable to owners of parent	2,178	9.0%	2,200	8.5%	+1.0%	74.4%

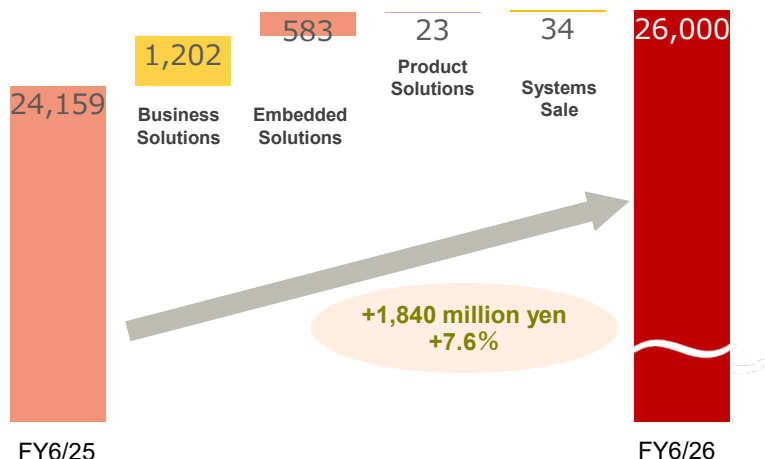


Key KPIs (Net Sales / Operating Profit / Margin)

- Strong demand in the Business Solutions Unit is expected to drive overall sales growth.
- Profit margins are expected to decline due to the impact of various upfront investments and related factors.

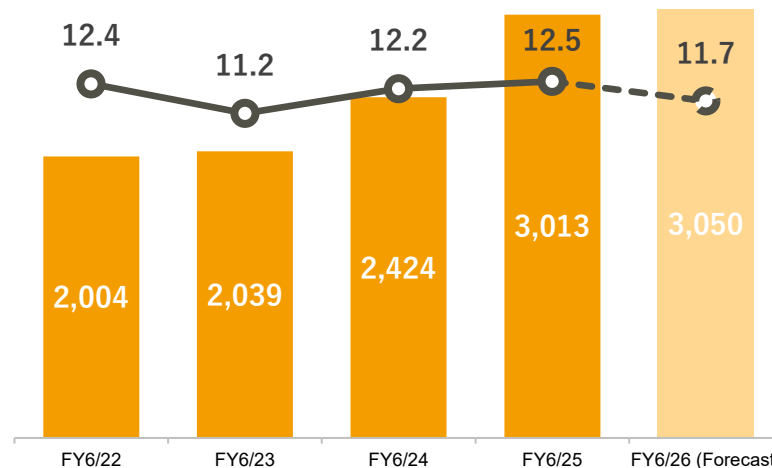
Net sales

(Millions of yen)



Operating profit/Operating profit margin

Operating profit (million yen) Operating profit margin (%)





Business Forecasts by Segment

- All business segments are expected to outperform the previous fiscal year's results.
- For the Product Solutions Unit, while projects are steadily accumulating, both sales and profits are expected to show only slight increases, reflecting strengthened upfront investments and the decline in sales of New Year's card software.

(Millions of yen)

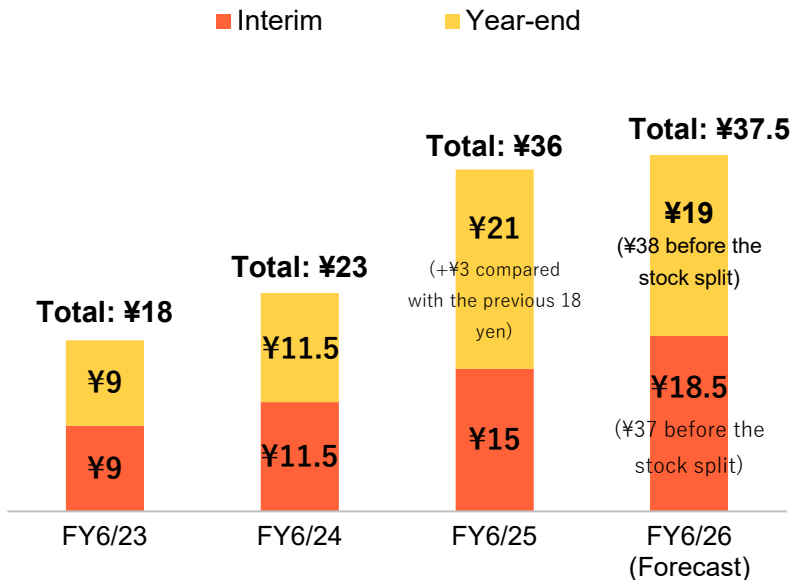
Segment	FY6/25 Net Sales (Result)	FY6/26 Net Sales (Forecast)	Pct. change %	Composition
Software Development Business	23,292	25,100	7.8%	96.5%
Business Solutions Unit	13,198	14,400	9.1%	55.4%
Embedded Solutions Unit	7,816	8,400	7.5%	32.3%
Product Solutions Unit	2,277	2,300	1.0%	8.8%
Systems Sales Business	866	900	3.9%	3.5%
Total	24,159	26,000	7.6%	100.0%



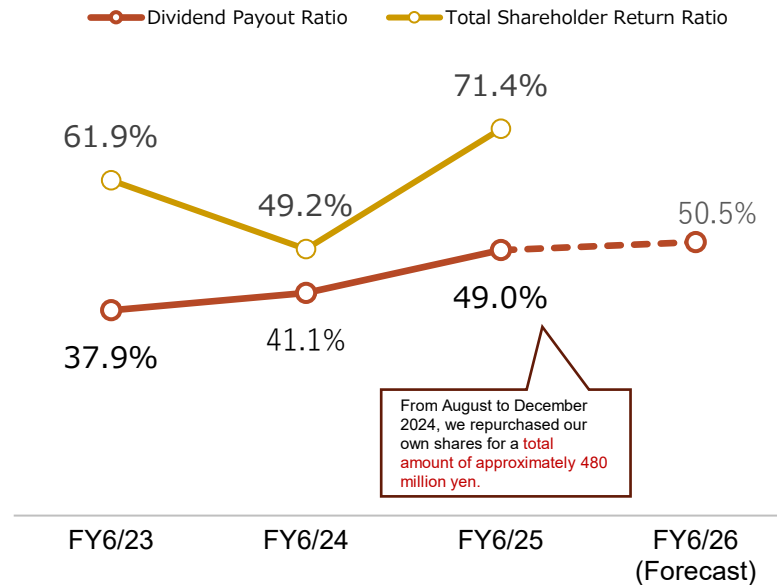
Shareholder Returns

- Implemented a 1-for-2 stock split effective January 1, 2026.
- For FY6/26, we forecast an annual dividend of 37.5 yen per share on a post-stock-split basis. Including share repurchases, we will continue to place a high priority on proactive shareholder returns in our management strategy.

Annual Dividend per Share (Post-Split Basis)*



Dividend Payout Ratio and Total Shareholder Return Ratio



*Dividend payout ratio = Total dividends paid ÷ Profit attributable to owners of parent

*Dividends are presented on a retroactively adjusted basis reflecting the stock split.



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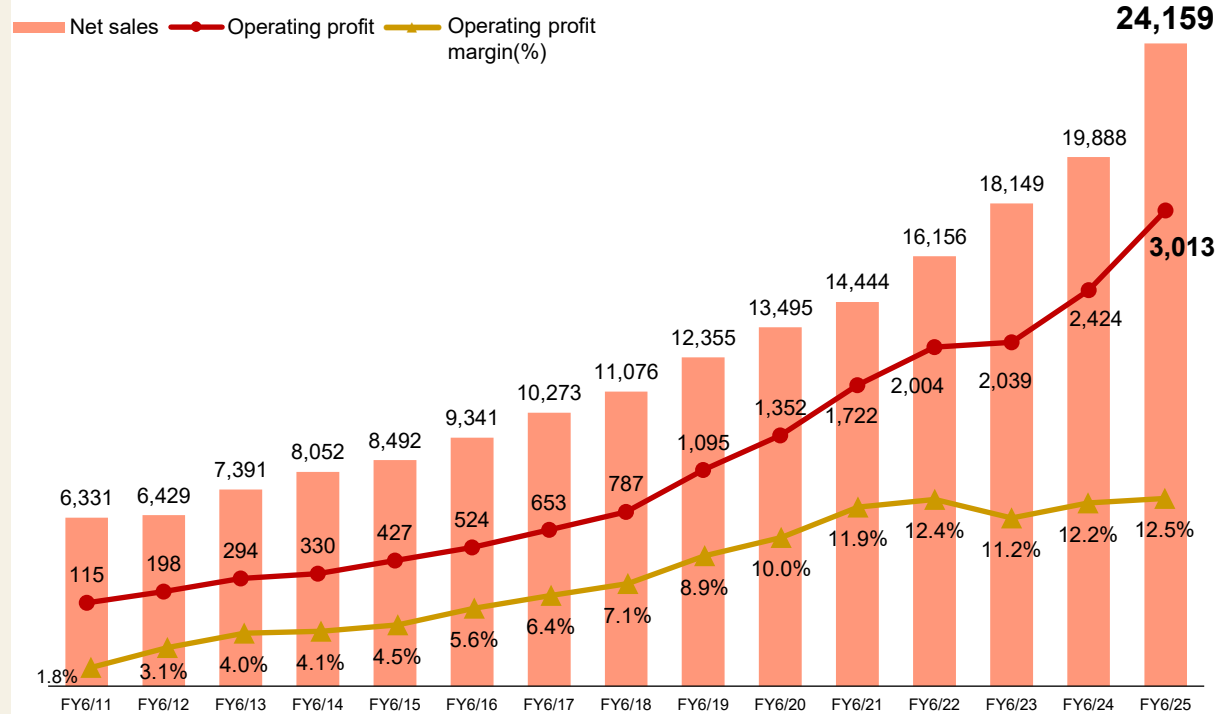
4 ——— **Appendix**



Performance Trends

Achieved 15 consecutive years of higher sales and profits.

- Realized substantial growth by capturing robust demand and executing M&A
- Reaching a level that nearly achieved the medium-term plan targets formulated last year about one year ahead of schedule.





Purpose in the 2030 Vision: Created a Purpose Poster

Enrich people's lives by supporting the digitized society (changes) that continues to “evolve” with the power of IT (responsiveness) .

We value the responsiveness to changes.

Responsiveness to changes means that we will not be content with the status quo, but always take on challenges because of a sense of urgency that we will easily get left behind the times if we do not take measures to adapt to changes as the world keeps changing.

We will engage in businesses and provide services that can adapt to changes in the current of the times and the trend in technology.

As the immediate step, we will clarify the direction that we will move in by developing a long-term vision that can accommodate changes, such as development of innovative technology including generative AI, the aging society with a declining birthrate and a decrease in the working population, and work style reforms and diversifying lifestyles, and strive for continuous growth.





The Company will continue to pursue its 2030 Vision under the slogan:
“Aiming to Break 50, 50, and 50!”

Three 50s

Net sales

50 billion

Operating profit

50 hundred million

Dividend payout ratio

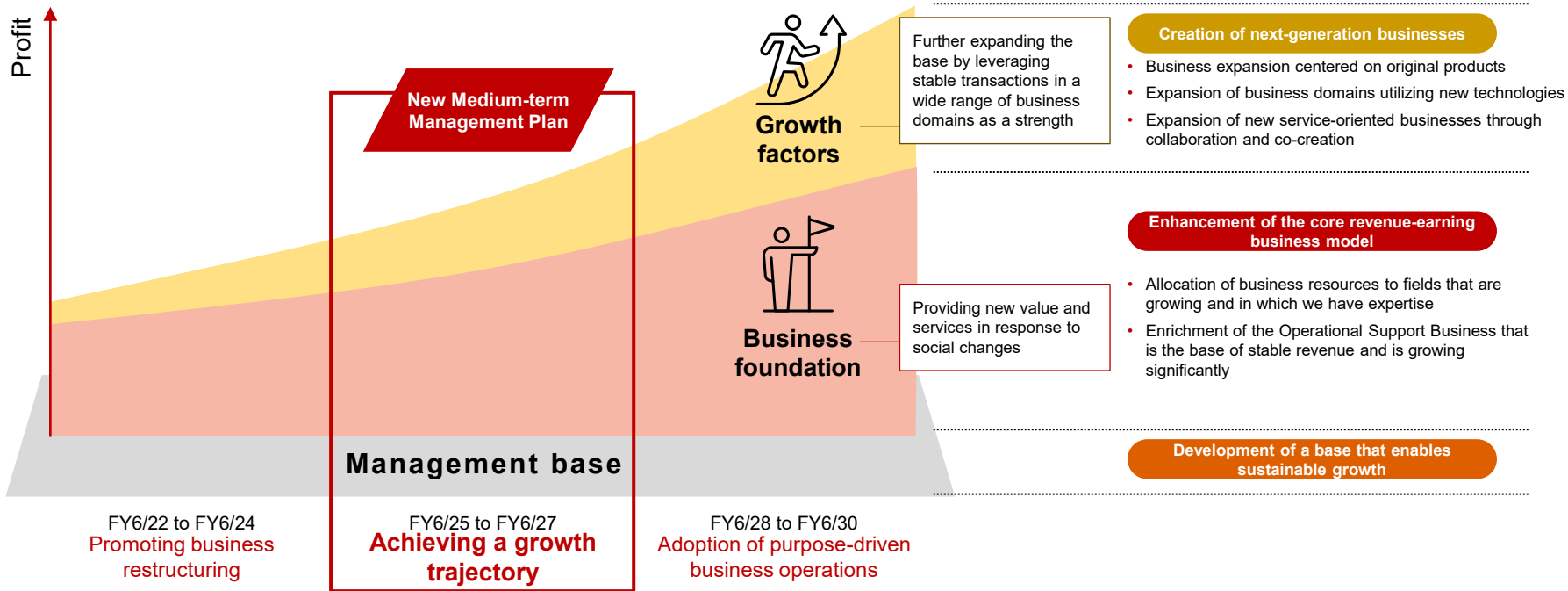
50 %

Aiming to Break 50, 50, and 50!



Medium-to-Long-term Growth Model

We will further strengthen the “2-axis business promotion,” which has supported growth up to the present time, and promote further expansion of our business foundation and the provision of new value and services.





Update of Medium-Term Plan Targets

In line with strong business performance, the FY6/26 targets (current fiscal year) have been revised upward.

FY6/27 targets are maintained on a provisional basis due to uncertain demand conditions at present (non-financial indicators remain unchanged).

Financial targets	Numerical targets(KPI)		
	FY6/25 Result	FY6/26	FY6/27
Net sales	24.1 billion yen (Initial target: 22 billion yen)	26 billion yen (Former target: 24.2 billion yen)	26.7 billion yen (Unchanged)
Operating profit	3.01 billion yen (Initial target: 2.6 billion yen)	3.05 billion yen (Former target: 2.87 billion yen)	3.2 billion yen (Unchanged)
Operating profit margin	12.5% (Initial target: 11.8%)	11.7% (Former target: 11.9%)	12.0% (Unchanged)
ROE	Maintain 25% or higher		
Dividend payout ratio	50% or higher		

Non-financial targets (FY6/27)

Ratio of women in managerial positions	20% or higher
Number of newly acquired advanced IT qualifications	Double
Attendance ratio of purpose-related training	100%
Increase in "AAA" human resources	*Achieve through the utilization of a target management system and talent management tools



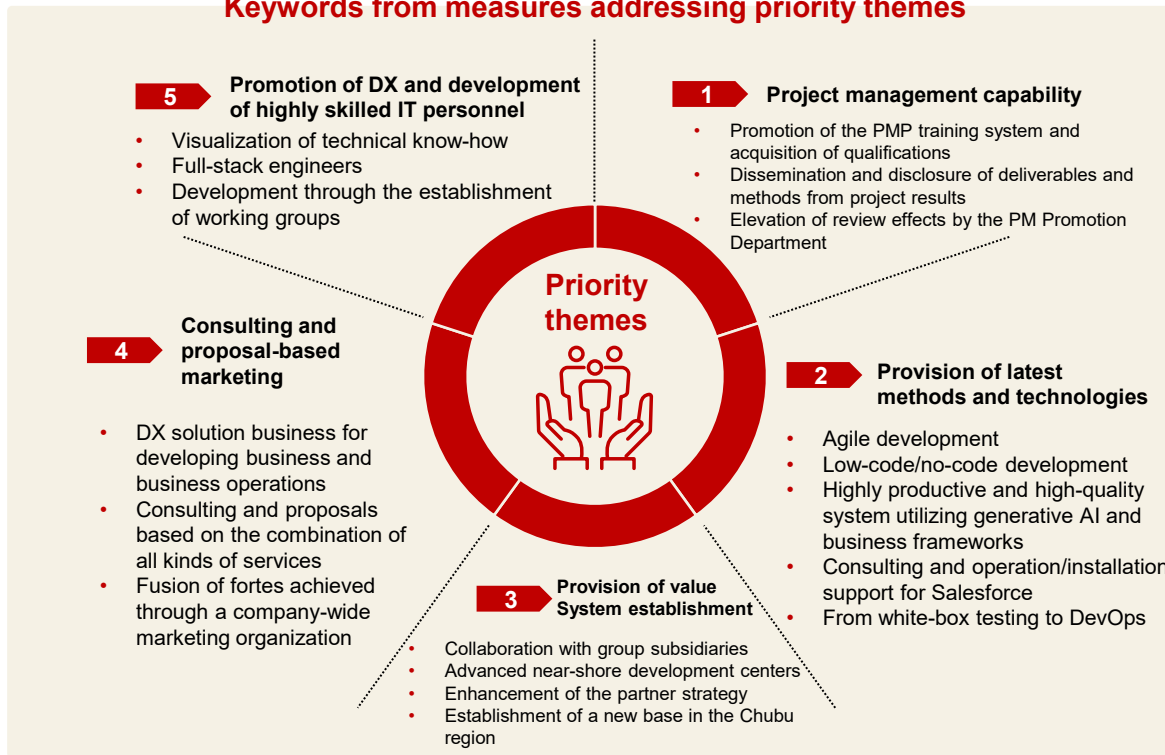
Strategy 1: Business Foundation

Further elevate the capability to co-create value and market competitiveness to reinforce the core revenue-earning business model

Acknowledged challenges from the previous Medium-term Management Plan

- I** Shift to a service proposal-based business model
- II** Strengthening frontline capabilities through investments in human resources
- III** Capability to solve social issues through the promotion of digital reform

Keywords from measures addressing priority themes





Strategy 2: Growth Factors

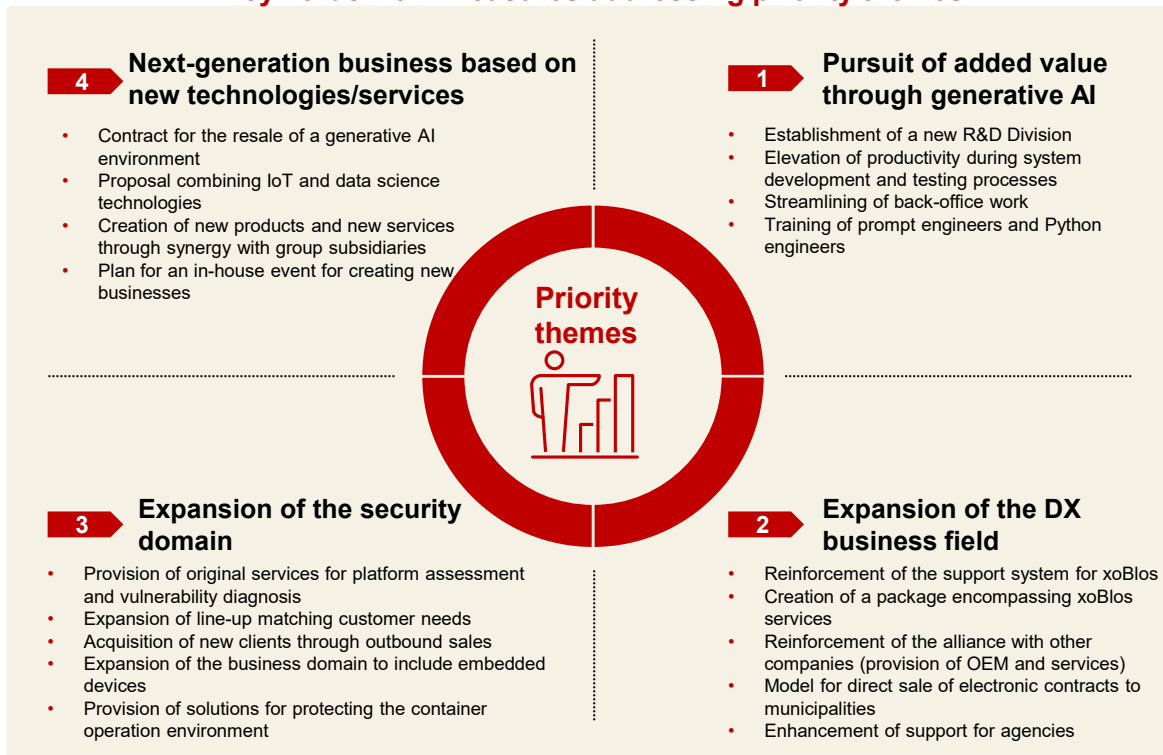
Swiftly grasp the constantly evolving digitalized society to grow the Merchandise Business early and create next-generation business

Acknowledged challenges from the previous Medium-term Management Plan

IV Improvement of responsiveness to changes in trends and new technologies

V Acceleration of growth of the Merchandise Business by enhancing our product appeal which captures the needs of the market

Keywords from measures addressing priority themes





Strategy 3: Management Base

Respond to all kinds of changes in the environment to establish a management base that allows for sustainable growth

Acknowledged challenges

- vi Further reinforcement of the management base that will allow for sustainable growth
- vii Promotion of ESG initiatives
- viii Clarification of fields for investment for growth and actual investments



Set up company-wide committees to launch initiatives focusing on priorities.





M&A Strategy

Proactively engage in M&A to achieve “Challenge 500.”

(Net sales of 50 billion yen and operating income of 5 billion yen by FY6/30)

Role of M&A

Further reinforce the fusion of “**Business foundation**,” “**Growth factors**,” and “**Strengthening our management base**.”

Business foundation

- Upgrade of existing businesses
- Cross-selling and upselling utilizing the sales channels of existing businesses

Growth factors

- Development of new sales channels
- Enhancement of marketing know-how, product planning and selling capability
- Acquisition of cutting-edge technologies and know-how for specialized business operations

Strengthening our management base

- Hiring excellent engineers
- Elevation of employee awareness

Achieve a **Win-Win** relationship for both the M&A target company and DIT stakeholders.

Achievements and vision



		Company (business unit)									
		BS	eB	SB	ES	NN	QE	EM	xoB	ITS	DX
Business Solutions Unit	Business system development	●	●			●		●			
	Operational support			●							
Embedded Solutions Unit	Product development				●	●					
	Product verification						●				
Product Solutions Unit	Original product								●	●	●
	System sales							●			

System Products Co., Ltd
システム・プロダクト株式会社

Field to be further reinforced

SIMPLISM.INC

Field to be further reinforced

DIT AMERICA, LLC.
Digital Information Technologies Corporation

DITマーケティングサービス株式会社
DIT Marketing Services Co., Ltd.

Jungle

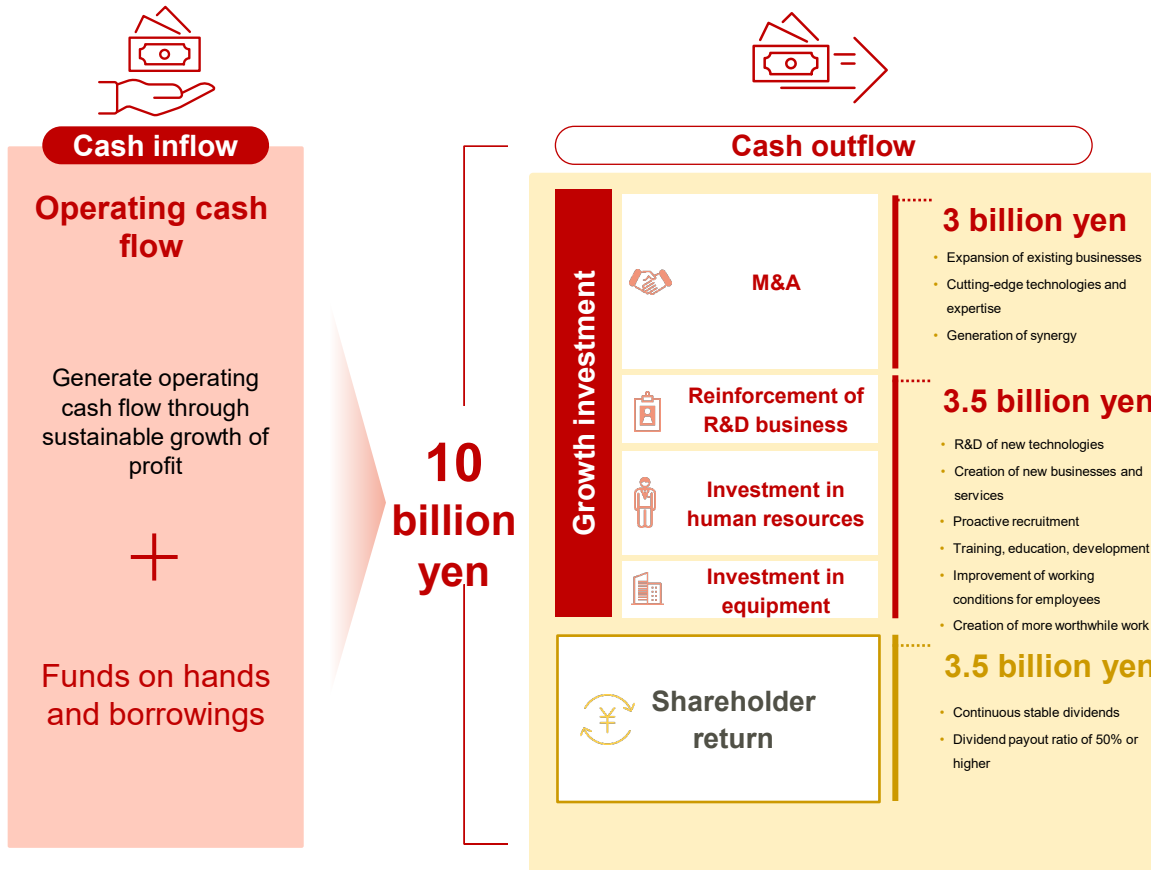
Field to be further reinforced

DITマーケティングサービス株式会社
DIT Marketing Services Co., Ltd.



Cash Allocation

- Make proactive investments for growth from the medium/long-term perspective to work toward continuous elevation of value.
- As for shareholder return, we will raise the target dividend payout ratio to 50% or higher, stably provide dividends and comprehensively consider and discuss increase of dividends.
- Take into account the market environment, etc. to make judgment concerning acquisition of treasury stocks.





1 ——— **Q3 FY6/26 Financial Report**

2 ——— **FY6/26 Business Forecasts**

3 ——— **Vision for 2030 and Medium-Term Management Plan**
(Excerpt from materials disclosed on August 8, 2025)

4 ——— **Appendix**



Corporate Data

Trade name:	Digital Information Technologies Corporation
Establishment:	January 4, 2002
Contents of business:	Development of business systems, development and verification of embedded systems, system operation services, sales of in-house developed software, and system sales business
Location of head office:	5F, FORECAST Sakurabashi, 4-5-4 Hacchobori, Chuo-ku, Tokyo
Capital stock:	453,156 thousand yen (As of June 30, 2025)
Fiscal year end:	June 30
Number of employees	1,630 (non-consolidated: 1,319) (As of December 31, 2025)
	Satoshi Ichikawa, Representative Director and President
Directors:	2 other internal directors and 4 outside directors 1 full-time auditor and 2 outside auditors (As of September 30, 2025)
Group companies:	DIT Marketing Service Co., Ltd., DIT America, LLC., simprism inc., System Products Co.,Ltd., Jungle, Inc.



March 2004: Joined the Company
 July 2007: Executive Officer, General Manager, Corporate Planning Division
 July 2010: Executive Officer, General Manager of Business Division
 September 2012: Director and Executive Director, General Manager of Corporate Planning Department and Product Planning and Development Department
 July 2015: Managing Director, General Manager of Business Division
 July 2016: Representative Director and Senior Managing Executive Officer
 July 2018: Representative Director and President



JPX-NIKKEI Mid Small

Included in the JPX-Nikkei Mid and Small Cap Index* for FY2025

* This index is applicable from August 29, 2025, to August 28, 2026.



Domestic and Overseas Development Bases and the Number of Employees

Hakodate Branch, DX Business Laboratory (6 employees)

379-32, Kikyo-cho, Hakodate-shi, Hokkaido
(Other: Hokuto AI Satellite)



East Japan Center (13 employees)

4-6-1 Hayaoka, Miyagino-ku, Sendai-shi, Miyagi



Osaka Office

(225 employees)

1-5-16 Edobori, Nishi-ku, Osaka-shi
(Other: Osaka Development Center)



Head Office

(730 employees)

4-5-4, Hatchobori, Chuo-ku, Tokyo
(Other: Hacchobori Satellite Office)



DIT Marketing Services (62 employees)

2-10-2, 9F, Nihon Seimei Otowa Building, Otowa, Bunkyo-ku, Tokyo
(Other: Yokohama, Kimitsu, Makuhari, Takasaki, Shizuoka Office)



Ehime Office (82 employees)

7-1-21, Mibancho, Matsuyama-shi,
Ehime



JUNGLE, Inc. (8 employees)

2-2-1 Kanda Nishiki-cho, Chiyoda-ku, Tokyo



©GENKOSHA Co./Harunori Noda

simplism inc. (105 employees)

1-13-8, Yoyogi, Shibuya-ku, Tokyo
(Other: Tachikawa Office)



Kawasaki Office (263 employees)

1-2-4, Sunago, Kawasaki-ku,
Kawasaki-shi, Kanagawa



System Products Co., Ltd. (88 employees)

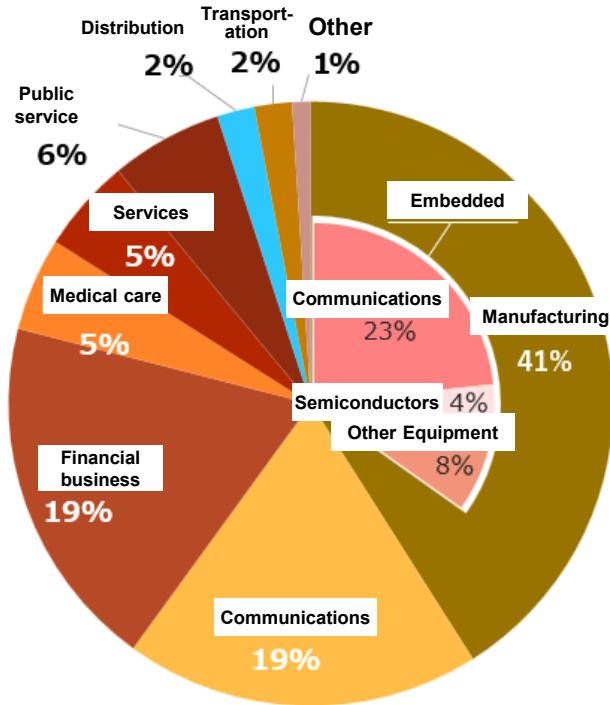
4-4-9, Nihonbashi-Hongokucho, Chuo-ku, Tokyo





Customer Base

Sales Composition by Industry*



* Results for FY6/25

■ DIT Group has approx. 2,900 customer companies

- Major customers include listed companies and their affiliates in the Software Development Business and SMEs in the Systems Sales Business.

■ Sales Composition by Industry in the Software Development Business (left chart)

- Including information systems subsidiaries, sales for end users accounted for 80% of total sales.



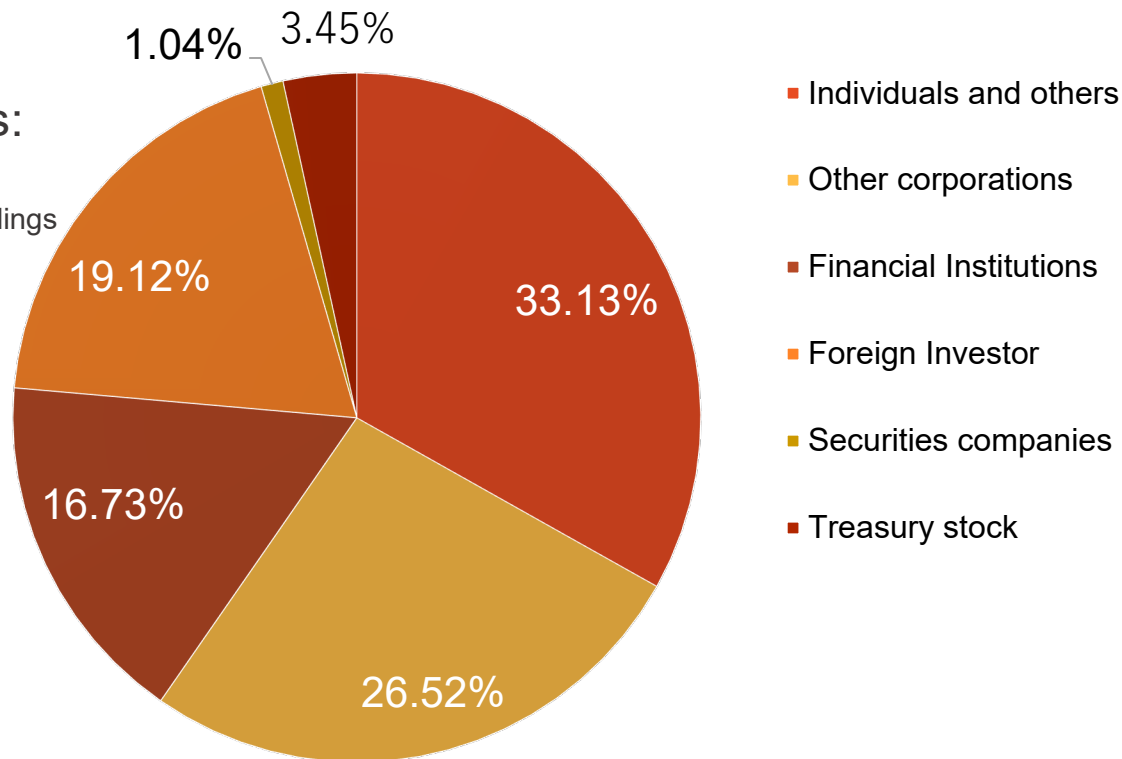
Shareholder Composition

End of Dec. 2025

Number of shareholders:

4,552 persons

*The graph is based on number of holdings





Initiatives toward sustainability

- Contribute to sustainable society by promoting the DX of society in core businesses and solving social issues by introducing original products.
- Set up a Sustainable Committee and engage in activities to achieve the purpose of “enriching people’s lives.”

Relevant SDGs



Addressing social issues through original products

- Solve social issues by introducing security products (WebARGUS), products related to the work style reform (xoBlos) and products for paperless business operation (DD-CONNECT).

WebARGUS xoBlos DD-CONNECT

Environmental conservation

- Promote in-house shift to paperless administration, and visualize the amount of used electricity and paper.
- Disclose TCFD initiatives.
- Consider collaboration with municipalities in the blue carbon business.



D&I

- Improve the ratio of women in managerial positions.
- Recruit and promote capable persons regardless of gender, nationality, etc.

Elevation of well-being

- Develop a comfortable working environment compatible with diverse workstyles, and create worthwhile work.
- Enrich employee benefits and encourage health-oriented management.
- Promote initiatives for hearing the voices of employees.
- Invest for elevating human value.
- Improve working conditions of employees.

Regional revitalization

- Revitalize regions by creating employment in the countryside.
- Engage in activities contributing to the region such as volunteering and participation in local events (in the district where the headquarters is located).



Corporate governance

- Revise the system for the compensation for executives.
- Make information disclosure transparent and enriched.
- Reinforce the governance of group companies.

Risk management

- Elevate quality by continuously revising BCP.
- Reinforce measures against cyber risks.



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E-mail: ir_info@ditgroup.jp

- The content of these materials is based on generally accepted economic and social conditions and certain assumptions that we deem reasonable. However, the content of these materials may change without notice due to changes in the business environment or other factors.
- The information provided in this presentation contains forward-looking statements. These forward-looking statements are based on current expectations, estimates and assumptions that involve risks. These statements are subject to uncertainties that could cause actual results to differ materially from those described in these statements.
- Such risks include, but are not limited to, general domestic and international economic conditions, such as general industry and market conditions, interest rate and currency exchange rate fluctuations.
- We shall not be obligated to update or revise any forward-looking statements contained in this report, even if there is any new information or future events.