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May 15, 2026

Summary of Business Results for the Third Quarter Ended March 31, 2026 [Japan GAAP] (Consolidated)

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 Listing: Tokyo Stock Exchange
 Securities code: 3916
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 Scheduled date to commence dividend payments: -
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the nine months ended March 31, 2026 (from July 1, 2025 to March 31, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Nine months ended								
March 31, 2026	19,270	6.2	2,446	-2.9	2,479	-1.8	1,636	-2.0
March 31, 2025	18,149	23.2	2,519	34.1	2,523	36.4	1,670	34.7

Note: Comprehensive income For the nine months ended March 31, 2026: ¥1,670 million [-4.1%]
 For the nine months ended March 31, 2025: ¥1,742 million [34.2%]

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
Nine months ended		
March 31, 2026	55.57	-
March 31, 2025	56.42	-

Note: 1. Diluted earnings per share is not presented because there are no dilutive shares.
 2. The Company implemented a 2-for-1 common stock split on January 1, 2026. Basic earnings per share and Diluted earnings per share have been calculated on the basis that the stock split had been conducted at the beginning of the previous consolidated fiscal year.

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
	Millions of yen	Millions of yen	%
As of			
March 31, 2026	11,943	8,725	72.0
June 30, 2025	11,271	8,182	71.6

Reference: Equity
 As of March 31, 2026: ¥8,602 million
 As of June 30, 2025: ¥8,072 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended June 30, 2025	-	30.00	-	42.00	72.00
Fiscal year ending June 30, 2026	-	37.00	-		
Fiscal year ending June 30, 2026 (Forecast)				19.00	-

- Note: 1. Revisions to the forecast of cash dividends most recently announced: None
2. The Company implemented a 2-for-1 share split of its common shares, effective January 1, 2026. Fiscal year-end dividends per share for the fiscal year ending June 30, 2026 (forecast) reflects the impact of the share split, with the total annual dividends per share indicated as “-.” On a pre-split basis, the fiscal year-end dividend would be 38.00 yen per share and the total annual dividend would be 75.00 yen per share.

3. Forecast of consolidated financial results for the year ending June 30, 2026 (from July 1, 2025 to June 30, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	26,000	7.6	3,050	1.2	3,050	0.7	2,200	1.0	74.70

- Note: 1. Revisions to the forecast of financial results most recently announced: None
2. The Company implemented a 2-for-1 share split of its common shares, effective January 1, 2026. Basic earnings per share (forecast) for the fiscal year ending June 30, 2026 reflects the impact of the share split. On a pre-split basis, the figure would be 149.40.

* **Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	31,003,640 shares
As of June 30, 2025	31,003,640 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2026	1,540,774 shares
As of June 30, 2025	1,582,374 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Nine months ended March 31, 2026	29,447,958 shares
Nine months ended March 31, 2025	29,608,967 shares

Note: 1. The number of treasury stock to be deducted from the calculation of the number of treasury stock at the end of the period and the number of treasury stock during the period includes the Company's shares held by Custody Bank of Japan, Ltd. as trust assets under the Employees' Benefit Trust (J-ESOP) Plan.

2. The Company implemented a 2-for-1 common stock split on January 1, 2026. Total number of issued shares at the end of the period, Number of treasury shares at the end of the period and Average number of shares outstanding during the period have been calculated on the basis that the stock split had been conducted at the beginning of the previous consolidated fiscal year.

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

The forward-looking statements regarding future performance in this material are based on information currently available to the Company and certain assumptions that the Company deems to be reasonable at the time this report was prepared. Therefore, the Company does not make promises about the achievements. Actual results may differ significantly from the forecasts due to various factors.

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1. Qualitative Information Regarding Consolidated Quarterly Business Results

(1) Explanation of Business Results

During the nine months period of the current fiscal year (July 1, 2025 to March 31, 2026), the Japanese economy maintained a moderate recovery trend. Meanwhile, although inflationary pressure has begun to ease, consumer sentiment and corporate cost burdens continued to be affected, resulting in only a gradual recovery in demand. In addition, amid U.S. trade policy developments as well as fluctuations in energy prices and supply chain impacts stemming from the situation in the Middle East, cautious corporate behavior was observed in areas including the automotive-related sector. As companies continued to face the need to secure profitability and review cost structures, the business environment remained uncertain.

In the information services industry, to which the Company belongs, software investment continued to remain solid. According to the FY2026 software investment plan (all industries and all company sizes) in the Tankan survey (March survey) released by the Bank of Japan on April 1, 2026, software investment is projected to increase 3.4% compared with FY2025, continuing to show solid growth.

For our group as well, the progress in fields such as Artificial Intelligence (AI) to accelerate the realization of DX, Internet of Things (IoT), the transition of existing systems to cloud systems, and progress in low-code development to accelerate system development have led to increased opportunities to enter new businesses and the expansion of business scope.

Meanwhile, ransomware attacks—where corporate data is encrypted and ransom is demanded for restoration—continued to occur, with cases emerging that caused serious disruptions to corporate operations. As a result, demand for enhanced cybersecurity measures increased. Furthermore, rising personnel costs driven by higher prices have expanded demand for greater operational efficiency. For the Group, which provides effective solutions to address these challenges, the business environment remained favorable.

Meanwhile, with respect to advanced technologies such as generative AI, the Company has been closely monitoring technological trends primarily through its R&D division specializing in research and development, while promoting business development in a manner that supports its operating divisions.

Under such conditions, the DIT Group formulated the following five business strategies and continues to take proactive measures to achieve them.

- Renovation (Expand and stabilize business foundation through reform of existing businesses)
- Innovation (Create new value centered on in-house products)
- Shift from competition to collaboration (Expand business through cooperative efforts)
- Shift from development to services (Expand business from service-oriented perspective)
- Secure and develop human assets (Hire and train personnel)

On August 9, 2024, the Company announced its Medium-Term Management Plan (FY2024–FY2026). Under the Plan, the Company defined its Purpose as the linkage between its corporate philosophy and *raison d'être*: “Enrich people’s lives by supporting the digitized society (changes) that continues to ‘evolve’ with the power of IT (responsiveness).” The Company has committed to achieving growth as a unified organization under this Purpose.

Enrich people's lives by supporting the digitized society (changes) that continues to “evolve” with the power of IT (responsiveness) .

We value the responsiveness to changes.

Responsiveness to changes means that we will not be content with the status quo, but always take on challenges because of a sense of urgency that we will easily get left behind the times if we do not take measures to adapt to changes as the world keeps changing.

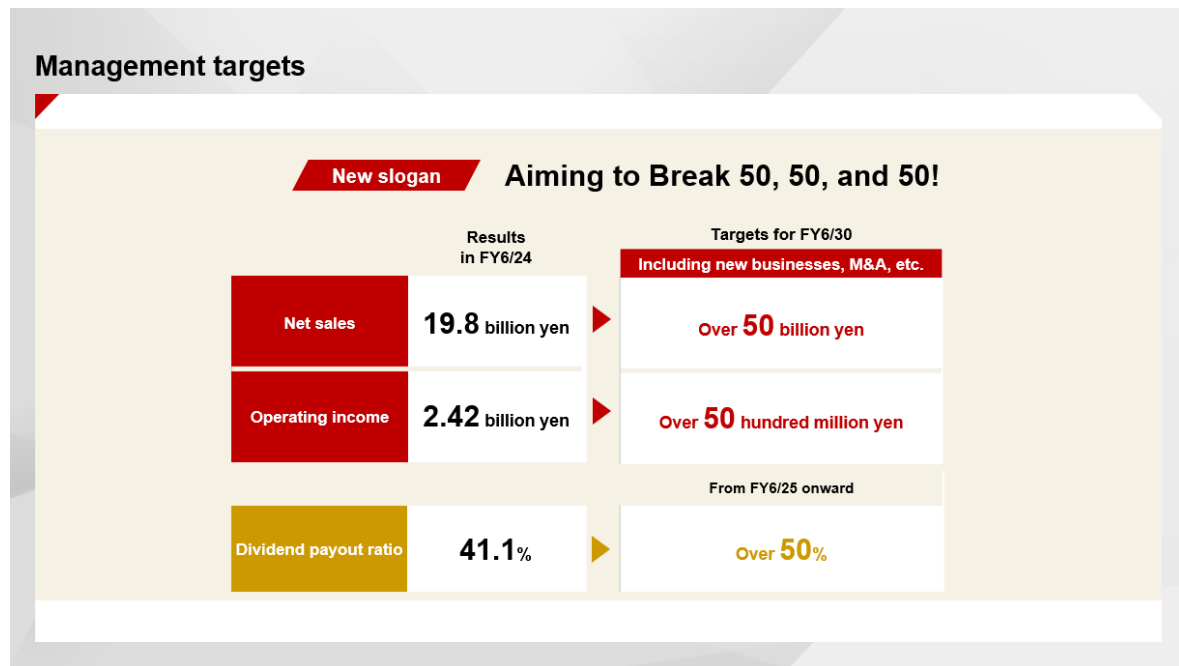
We will engage in businesses and provide services that can adapt to changes in the current of the times and the trend in technology.

As the immediate step, we will clarify the direction that we will move in by developing a long-term vision that can accommodate changes, such as development of innovative technology including generative AI, the aging society with a declining birthrate and a decrease in the working population, and work style reforms and diversifying lifestyles, and strive for continuous growth.

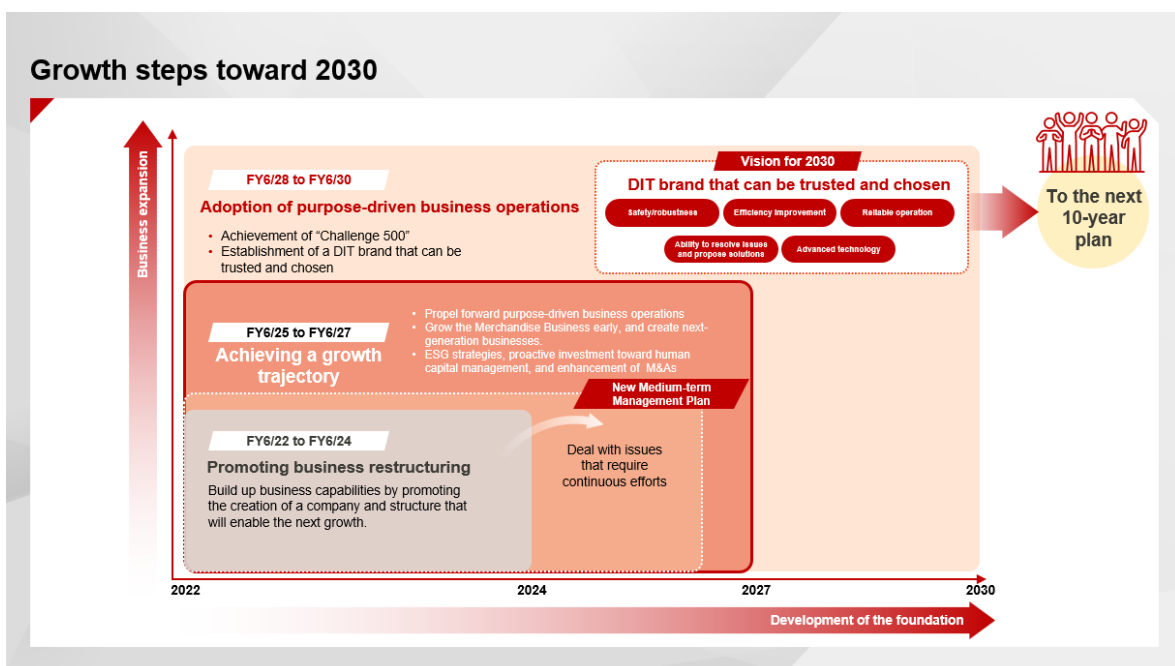


「進歩」を続ける
デジタル社会を
ITの力で支え、
人々の生活を豊かに。

In addition, we will continue to build “Trusted and Chosen DIT Brand” as our 2030 vision, and take on the challenge of achieving goals under the slogan “Aiming to Break 50, 50, and 50!” which states that more than 50 billion yen of net sales, 50 hundred million yen of operating profit, and 50% of dividend payout ratio, respectively.



As a step toward achieving this 2030 Vision, we set the period from FY6/25 to FY6/27 as the period for “achieving a growth trajectory” to address issues newly recognized when promoting business structural reform, to promote the Purpose-based management, to establish a business style and put the overall business on a growth track. Moreover, the period from FY6/28 to FY6/30 is the period for “establishing the DIT brand”, that is trusted and chosen by all stakeholders by establishing a Purpose.



■ Summary of Business Results for the Nine Months Period of the Fiscal Year Ending June 30, 2026

During the nine months period of the current fiscal year, net sales increased 6.2% YoY, driven by proactive demand capture and the effects of M&A activities. On the other hand, gross profit increased only 2.9% YoY due to changes in the sales mix resulting from a decrease in high unit-price projects, as well as additional work required in SI development within the Product Solutions Business. Furthermore, operating profit decreased 2.9% YoY due to higher SG&A expenses associated with increased growth investments in AI and strategic product development in line with the initial plan.

As a result, net sales for the nine months period amounted to 19,270,864 thousand yen (up 6.2% year on year), with operating profit of 2,446,658 thousand yen (down 2.9%), ordinary profit of 2,479,104 thousand yen (down 1.8%), and profit attributable to owners of parent of 1,636,532 thousand yen (down 2.0%).

Results by segment are as follows.

Of note, figures for sales by segment and segment profit (operating profit) are presented before the elimination of intra-company transactions.

① Software Development Business

In the Business Solutions Unit (business system development and operation support), projects initiated in the previous fiscal year, including telecommunications-related projects, continued to expand steadily, resulting in increases in both sales and profit compared with the previous fiscal year.

In business system development, although profitability declined due to the absence of high unit-price public-sector projects recorded in the previous fiscal year, increased telecommunications-related projects as well as a recovery in ERP and pharmaceutical-related projects contributed to increases in both sales and profit. In addition, regarding the utilization of generative AI in project development, the Company has been promoting the use of multiple AI tools tailored to customer needs. The know-how accumulated through these initiatives has been compiled into guidelines and is being actively implemented.

In operation support, the Company steadily expanded its share among major customers and enhanced value-added services such as data analysis. As a result, the segment moved beyond the plateau experienced in the previous fiscal year and returned to a growth trajectory, achieving revenue and profit growth, with profit growth outpacing sales growth.

In the Embedded Solutions Unit (embedded system development and embedded system verification), growth in both sales and profit slowed as reductions in high unit-price projects by major automotive-related customers were offset by projects from other customers.

In embedded system development, although IT investment reductions by major customers in the high unit-price automotive and semiconductor sectors had an impact, higher sales were secured through the expansion of projects for other customers. Profit also increased; however, growth remained modest due to a decline in the gross profit margin YoY resulting from changes in the project mix.

In embedded system verification, in Japan, a large-scale outsourced automotive project that had contributed since the second quarter of the previous fiscal year ended earlier than expected in the first quarter of the current fiscal year. In the U.S., although automotive verification operations expanded steadily through the second quarter, growth slowed in the third quarter due in part to revisions in the investment strategies of certain customers. On the other hand, projects related to industrial terminal verification expanded, resulting in a slight increase in overall net sales while maintaining profit at the same level as the previous fiscal year.

In addition, regarding the utilization of AI, the effectiveness of test process automation was confirmed and positively evaluated by customers, leading the Company to begin sales activities for the service as a new offering.

In the Product Solutions Unit, license sales of in-house products and sales of corporate products handled by Jungle Inc. continued to increase. On the other hand, net sales declined due to the impact of the discontinuation in the second quarter of sales of “Fudegurume,” a New Year’s card software product of Jungle Inc., which had boosted sales in the previous fiscal year. In addition, profit decreased due to additional work required in certain projects, as resources temporarily became strained in response to increased demand for peripheral development related to electronic contract services.

In the cyber security business, sales and profits increased from the previous fiscal year due to a steady increase in licensing sales from existing customers in WebARGUS (*1). In addition, demand has been increasing for the security product “Sentinel ARGUS”, which reliably protects critical data from ransomware attacks and other cybersecurity threats—the most significant risks in information security today—resulting in a growing number of inquiries. Furthermore, the embedded device security solution “RezOT”, whose completion was recently announced, is currently undergoing customization development for implementation in actual embedded devices. In collaboration with partner companies possessing extensive expertise and proven track records in the industrial sector, preparations are underway for market launch.

In the operational efficiency business, sales and profits increased from the previous fiscal year due to steady progress in capturing lead customers acquired through exhibitions of xoBlos (*2) and other events. In addition, the Company released “xFormly,” a labor-saving tool for Excel data aggregation and system integration tasks, in February, and commenced full-scale sales activities in April.

For “DD-CONNECT,” an outsourced electronic contract service, the Company is strengthening its operational structure as the number of projects, including SI development projects, has been increasing beyond expectations, particularly in the housing and

construction industry.

Meanwhile, at subsidiary Jungle Inc., although sales remained below the previous fiscal year's level due to the discontinuation of sales of the New Year's card software "Fudegurume," profit remained at the same level as the previous fiscal year as corporate products performed strongly by capturing market demand.

- "Data Migration Box" is a high-speed data migration tool for corporate, from on-premises to cloud and from cloud to other cloud. Jungle, Inc. holds exclusive sales rights.
- "DiskDeleter" is a USB memory-type data-deleting software. It is copyrighted by Jungle, Inc., and has been installed by more than 10,000 companies.
- "PDF-XChange Editor" is a multi-functional PDF integrated software that allows free editing of PDF files. Jungle, Inc. sells it as a "Platinum Reseller."

As a result, net sales in the Software Development Business amounted to 18,531,342 thousand yen (up 5.7% year-on-year), with segment profit (operating profit) of 2,327,372 thousand yen (down 5.3%).

- (*1) WebARGUS is a new type of website security solution that detects the tampering of websites as it occurs, and immediately restores the site to its original state. Instant detection and restoration protect corporate and other websites from malicious, unknown cyber-attacks, while at the same time preventing the escalation of the damage, such as viruses spreading via the tampered website.
- (*2) xoBlos is an innovation platform for Excel to automate inefficient Excel-based tasks. This enables dramatic improvements in operational efficiency within a short period of time. (Excel® is a registered trademark in the U.S. and other countries by the U.S. Microsoft Corporation)

② System Sales Business

In the System Sales segment, centered on "Rakuichi," a business operation and management support system for small and medium-sized enterprises developed by CASIO HUMAN SYSTEMS CO., LTD., both sales and profit increased significantly. This was attributable to the steady establishment during the current fiscal year of the sales structure at offices whose operations were transferred in the second half of the previous fiscal year, as well as demand capture related to the transition to Windows 11.

As a result, net sales in the System Sales Business amounted to 764,161 thousand yen (up 18.7% year on year), with segment profit (operating profit) of 118,988 thousand yen (up 94.4%).

(2) Explanation of Financial Position

The status of assets, liabilities, and net assets at the end of the subject third quarter cumulative period is as follows.

(Current Assets)

Current assets amounted to 9,990,985 thousand yen at the end of the third quarter, an increase of 516,926 thousand yen compared to the end of the previous fiscal year. This was mainly attributable to increases of 124,006 thousand yen in cash and deposits and 329,236 thousand yen in notes and accounts receivable, and contract assets.

(Noncurrent Assets)

Noncurrent assets amounted to 1,952,397 thousand yen at the end of the third quarter, an increase of 155,333 thousand yen compared to the end of the previous fiscal year. This was mainly due to an increase of 110,614 thousand yen in investment securities.

(Current Liabilities)

Current liabilities amounted to 2,895,823 thousand yen at the end of the third quarter, an increase of 104,302 thousand yen compared to the end of the previous fiscal year. This was mainly due to increases of 121,396 thousand yen in accounts payable-trade and 261,566 thousand yen in provision for bonuses, and decrease of 13,455 thousand yen in income taxes payable and 257,033 thousand yen in other.

(Noncurrent Liabilities)

Noncurrent liabilities amounted to 321,891 thousand yen at the end of the third quarter, an increase of 24,516 thousand yen compared to the end of the previous fiscal year. This was mainly due to increases of 5,442 thousand yen in provision for share awards and 25,995 thousand yen in other.

(Net Assets)

Net assets amounted to 8,725,667 thousand yen at the end of the third quarter, an increase of 543,440 thousand yen compared to the end of the previous fiscal year. This was mainly due to increases of 140,491 thousand yen in capital surplus, 466,944 thousand yen in retained earnings, and 99,826 thousand yen in treasury shares, respectively.

(3) Explanation of Results Forecasts and Other Future Predictions

No revisions have been made to the full-year consolidated business forecast announced on August 8, 2025. The Company will disclose changes to our forecasts as necessary in light of future social conditions.

2. Consolidated Quarterly Financial Statements and Major Notes

(1) Consolidated Quarterly Balance Sheets

(Thousand yen)

	FY6/25 (June 30, 2025)	Q3 FY6/26 (March 31, 2026)
Assets		
Current assets		
Cash and deposits	5,354,155	5,478,161
Notes and accounts receivable - trade, and contract assets	3,736,379	4,065,615
Merchandise	41,364	95,812
Work in process	196,341	122,119
Raw materials and supplies	4,092	4,718
Other	141,916	224,726
Allowance for doubtful accounts	-190	-169
Total current assets	9,474,059	9,990,985
Noncurrent assets		
Property, plant and equipment	188,296	230,754
Intangible assets		
Goodwill	647,077	524,371
Other	44,868	36,371
Total intangible assets	691,945	560,743
Investments and other assets		
Investment securities	522,161	632,775
Other	427,007	560,389
Allowance for doubtful accounts	-32,347	-32,266
Total investments and other assets	916,821	1,160,899
Total noncurrent assets	1,797,063	1,952,397
Total assets	11,271,122	11,943,382

(Thousand yen)

	FY6/25 (June 30, 2025)	Q3 FY6/26 (March 31, 2026)
Liabilities		
Current liabilities		
Accounts payable - trade	857,055	978,452
Current portion of bonds payable	16,600	8,500
Income taxes payable	527,087	513,632
Provision for bonuses	47,565	309,132
Provision for loss on orders received	72	-
Other	1,343,139	1,086,105
Total current liabilities	2,791,520	2,895,823
Noncurrent liabilities		
Bonds payable	8,500	-
Retirement benefit liability	11,431	13,009
Provision for share awards	208,281	213,723
Other	69,162	95,158
Total noncurrent liabilities	297,375	321,891
Total liabilities	3,088,896	3,217,715
Net assets		
Shareholders' equity		
Share capital	453,156	453,156
Capital surplus	460,618	601,109
Retained earnings	8,170,350	8,637,295
Treasury shares	-1,315,772	-1,415,599
Total shareholders' equity	7,768,352	8,275,962
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	272,666	260,561
Foreign currency translation adjustment	31,783	65,965
Total accumulated other comprehensive income	304,450	326,526
Non-controlling interests	109,423	123,178
Total net assets	8,182,226	8,725,667
Total liabilities and net assets	11,271,122	11,943,382

(2) Consolidated Statements of Income and Consolidated Statements of Comprehensive Income
Consolidated Quarterly Statements of Income

(Thousand yen)

	Q3 FY6/22 (July 1, 2024 to March 31, 2025)	Q3 FY6/26 (July 1, 2025 to March 31, 2026)
Net sales	18,149,052	19,270,864
Cost of sales	13,451,791	14,439,140
Gross profit	4,697,261	4,831,723
Selling, general and administrative expenses	2,177,611	2,385,064
Operating profit	2,519,650	2,446,658
Non-operating income		
Interest income	2,277	9,160
Dividends income	-	2,246
Commission income	1,805	2,576
Surrender value of insurance policies	957	15,678
Subsidy income	19,654	20,427
Gain on forfeiture of unclaimed dividends	1,229	1,538
Other	427	36
Total non-operating income	26,352	51,663
Non-operating expenses		
Interest expenses	1,258	889
Commission expenses	12,711	12,263
Loss on investments in investment partnerships	4,205	4,480
Foreign exchange losses	131	1,582
Office relocation expenses	4,037	-
Other	10	-
Total non-operating expenses	22,354	19,216
Ordinary profit	2,523,648	2,479,104
Extraordinary income		
Gain on sale of investment securities	80	-
Total extraordinary income	80	-
Profit before income taxes	2,523,728	2,479,104
Income taxes - current	913,301	903,697
Income taxes - deferred	-66,863	-72,898
Total income taxes	846,438	830,798
Profit	1,677,290	1,648,306
Profit attributable to non-controlling interests	6,654	11,774
Profit attributable to owners of parent	1,670,635	1,636,532

Consolidated Quarterly Statements of Comprehensive Income

(Thousand yen)

	Q3 FY6/22 (July 1, 2024 to March 31, 2025)	Q3 FY6/26 (July 1, 2025 to March 31, 2026)
Profit	1,677,290	1,648,306
Other comprehensive income		
Valuation difference on available-for-sale securities	83,751	-12,390
Foreign currency translation adjustment	-18,754	34,181
Total other comprehensive income	64,996	21,791
Comprehensive income	1,742,286	1,670,097
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,735,585	1,658,146
Comprehensive income attributable to non-controlling interests	6,701	11,951

(3) Notes to Quarterly Consolidated Financial Statements

(Notes Regarding Segment Information)

Segment Information

I Q3 FY6/25 (July 1, 2024 to March 31, 2025)

Information Relating to the Amounts of Net Sales, Profit, and Loss

(Thousand yen)

	Reporting Segments			Adjustment amount	Amount recorded on consolidated quarterly statements of income (Note)
	Software Development Business	System Sales Business	Total		
Net sales					
Net sales to outside customers	17,530,082	618,969	18,149,052	-	18,149,052
Intersegment net sales and transfers	941	24,903	25,844	-25,844	-
Total	17,531,024	643,873	18,174,897	-25,844	18,149,052
Segment profit	2,458,453	61,197	2,519,650	-	2,519,650

(Note) Segment profit is adjusted with operating profit in the consolidated quarterly statements of profit.

II Q3 FY6/26 (July 1, 2025 to March 31, 2026)

Information Relating to the Amounts of Net Sales, Profit, and Loss

(Thousand yen)

	Reporting Segments			Adjustment amount	Amount recorded on consolidated quarterly statements of income (Note)
	Software Development Business	System Sales Business	Total		
Net sales					
Net sales to outside customers	18,531,298	739,565	19,270,864	-	19,270,864
Intersegment net sales and transfers	44	24,595	24,639	-24,639	-
Total	18,531,342	764,161	19,295,503	-24,639	19,270,864
Segment profit	2,327,372	118,988	2,446,361	296	2,446,658

(Note) Segment profit is adjusted with operating profit in the consolidated quarterly statements of profit.

(Notes Regarding Substantial Change in Shareholders' Equity)

Not applicable.

(Notes Regarding Going Concern Assumptions)

Not applicable.

(Notes Regarding Consolidated Statements of Cash Flows)

The quarterly consolidated statements of cash flows for the third quarter of the current fiscal year have not been prepared. Depreciation related to the three months (including amortization of intangible assets excluding goodwill) and amortization of goodwill are as follows.

	Q3 FY6/25 (July 1, 2024 to March 31, 2025)	Q3 FY6/26 (July 1, 2025 to March 31, 2026)
Depreciation	64,177 thousand yen	55,617 thousand yen
Amortization of goodwill	122,706	122,706