

Consolidated Financial Results for the Year Ended March 31, 2025 [Japanese GAAP]

May 8, 2025

Company name: Ubicom Holdings, Inc. Listing: Tokyo Stock Exchange

Securities code: 3937

URL: https://www.ubicom-hd.com/ Representative: Masayuki Aoki

, CEO Director, Executive General Manager of Corporate Division

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Scheduled date of annual general meeting of shareholders: June 26, 2025

Scheduled date to commence dividend payments: June 27, 2025 Scheduled date to file annual securities report: June 25, 2025 Preparation of supplementary material on financial results: Yes

Holding of financial results briefing: Yes

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (April 1, 2024 to March 31, 2025)

(1) Consolidated Operating Results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2025	6,340	6.7	1,315	22.7	1,341	43.3	858	63.1
March 31, 2024	5,942	13.3	1,072	6.0	935	(6.8)	526	(8.3)
(Note) Comprehensive income	Fiscal year ended March 31, 2025:			¥	830	million	[26.8%]	
	Fiscal year	ended M	arch 31, 2024:	¥	654	million	[3.4%]	

	Basic earnings per share	Diluted earnings per share	Rate of return on equity	Ordinary profit to total assets ratio	Operating profit to net sales ratio
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2025	71.13	71.11	16.8	18.2	20.7
March 31, 2024	44.73	44.15	12.0	14.8	18.0

(Reference) Equity in earnings (losses) of affiliated companies: Fiscal year ended March 31, 2025: ¥ 2 million Fiscal year ended March 31, 2024: ¥ 3 million

(2) Consolidated Financial Position

	Total assets	Net assets	Capital adequacy ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2025	7,870	5,601	70.4	456.77
March 31, 2024	6,883	4,719	68.2	395.82

(Reference) Equity: As of March 31, 2025: $\mbox{$\pm$}$ 5,537 million As of March 31, 2024: $\mbox{$\pm$}$ 4,696 million

(3) Consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at the end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2025	930	18	(126)	4,860
March 31, 2024	726	(272)	(155)	4,026

2. Dividends

Annual dividends						Total	Payout	Dividends to net
	1st	2nd	3rd	Year-end	Total	dividends	ratio (consolidated)	assets
	quarter-end	quarter-end	quarter-end	1 car-clid	r ear-end 1 otal		(consolidated)	(consolidated)
Fiscal year ended	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
March 31, 2024	-	0.00	-	13.00	13.00	154	29.1	3.5
March 31, 2025	-	0.00	-	40.00	40.00	484	56.2	8.7
Fiscal year ending								
March 31, 2026	-	0.00	-	0.00	0.00		-	
(Forecast)								

(Note) Breakdown of the year-end dividend for the fiscal year ended March 31, 2025:

Commemorative dividend - yen Special dividend - yen

3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2026 (April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

(1 electrages indicate year-on-year changes.									
	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of		Millions of		Millions of		Millions of		
	yen	%	yen	%	yen	%	yen	%	Yen
Full year	6,572	3.6	1,351	2.7	1,364	1.7	948	10.4	78.20

*	N	otes
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(1) Significant changes in the scope of consolidation during the period:

None

Newly included: - (Company name:)

Excluded: - (Company name:)

- (2) Changes in accounting policies, changes in accounting estimates, and restatement
 - 1) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes
 - 2) Changes in accounting policies due to other reasons: None
 - 3) Changes in accounting estimates: None
 - 4) Restatement: None
- (3) Number of issued shares (common shares)
 - 1) Total number of issued shares at the end of the period (including treasury shares):

March 31, 2025: 12,249,920 shares March 31, 2024: 11,991,120 shares

2) Number of treasury shares at the end of the period:

March 31, 2025: 126,679 shares March 31, 2024: 126,638 shares

3) Average number of shares outstanding during the period:

Fiscal Year ended March 31, 2025: 12,068,292 shares Fiscal Year ended March 31, 2024: 11,761,484 shares

- * Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.
- * Proper use of earnings forecasts, and other special matters

Consolidated Financial Statements

Consolidated Balance Sheets

		(Thousands of yen)
	As of March 31, 2024	As of March 31, 2025
Assets		
Current assets		
Cash and deposits	4,026,101	4,860,452
Notes receivable - trade	20,430	19,151
Accounts receivable - trade	1,268,489	1,170,793
Contract assets	128,639	343,305
Accounts receivable - other	85,598	69,174
Income taxes refund receivable	1,602	842
Other	147,895	147,382
Allowance for doubtful accounts	(18,581)	(7,045
Total current assets	5,660,175	6,604,056
Non-current assets		
Property, plant and equipment		
Buildings	137,669	130,385
Accumulated depreciation	(63,841)	(66,35)
Buildings, net	73,827	64,034
Vehicles	12,777	21,821
Accumulated depreciation	(12,777)	(13,339
Vehicles, net	-	8,481
Tools, furniture and fixtures	234,188	246,221
Accumulated depreciation	(167,669)	(201,644
Tools, furniture and fixtures, net	66,519	44,577
Total property, plant and equipment	140,347	117,093
Intangible assets		
Software	13,425	12,582
Software in progress	-	8,830
Right of use assets	199,795	320,827
Total intangible assets	213,221	342,241
Investments and other assets		
Investment securities	421,988	352,449
Investments in capital of subsidiaries and associates	62,939	57,146
Deferred tax assets	298,808	305,055
Other	86,334	92,364
Total investments and other assets	870,071	807,015
Total non-current assets	1,223,640	1,266,349
Total assets	6,883,815	7,870,406

		As of March 31, 2025	
	As of March 31, 2024		
Liabilities			
Current liabilities			
Accounts payable - trade	121,618	129,735	
Short-term borrowings	100,000	100,000	
Lease liabilities	113,389	127,415	
Income taxes payable	240,646	260,238	
Contract liabilities	763,261	783,266	
Provision for bonuses	56,313	53,072	
Other	330,728	317,883	
Total current liabilities	1,725,958	1,771,613	
Non-current liabilities			
Lease liabilities	75,222	180,064	
Deferred tax liabilities	180,364	172,590	
Retirement benefit liability	163,360	125,958	
Asset retirement obligations	19,115	18,386	
Total non-current liabilities	438,063	497,000	
Total liabilities	2,164,021	2,268,614	
Net assets			
Shareholders' equity			
Share capital	840,104	922,816	
Capital surplus	744,720	827,433	
Retained earnings	3,134,605	3,838,765	
Treasury shares	(295,612)	(295,669	
Total shareholders' equity	4,423,818	5,293,347	
Accumulated other comprehensive income Valuation difference on available-for-sale			
securities	79,666	69,399	
Foreign currency translation adjustment	278,878	262,485	
Remeasurements of defined benefit plans	(86,104)	(87,698	
Total accumulated other comprehensive income	272,439	244,186	
Share acquisition rights	23,535	64,258	
Total net assets	4,719,793	5,601,792	
Total liabilities and net assets	6,883,815	7,870,406	

Consolidated Statements of Income and Comprehensive Income Consolidated Statements of Income

		(Thousands of yen)
	For the fiscal year ended March 31, 2024	For the fiscal year ended March 31, 2025
Net sales	5,942,642	6,340,989
Cost of sales	3,694,093	3,830,030
Gross profit	2,248,548	2,510,959
Selling, general and administrative expenses	1,176,245	1,195,389
Operating profit	1,072,302	1,315,569
Non-operating income		
Interest income	4,937	11,909
Share of profit of entities accounted for using equity method	3,755	2,520
Foreign exchange gains	-	21,333
Gain on investments in investment partnerships	-	12,033
Surrender value of insurance policies	31	-
Subsidy income	1,000	-
Other	1,160	440
Total non-operating income	10,885	48,237
Non-operating expenses		
Interest expenses	6,946	8,255
Interest expenses of rental payments	9,617	8,926
Loss on investments in investment partnerships	32,502	4,176
Foreign exchange losses	92,634	-
Other	5,630	958
Total non-operating expenses	147,331	22,316
Ordinary profit	935,856	1,341,490
Extraordinary income		
Gain on sale of non-current assets	9	-
Gain on redemption of investment securities	-	3,294
Total extraordinary income	9	3,294
Extraordinary losses		
Loss on retirement of non-current assets	142	0
Loss on valuation of investment securities	17,150	-
Total extraordinary losses	17,293	0
Profit before income taxes	918,572	1,344,785
Income taxes - current	396,831	499,584
Income taxes - deferred	(4,401)	(13,196)
Total income taxes	392,429	486,387
Profit	526,143	858,398
非支配株主に帰属する当期純利益	-	-
Profit attributable to owners of parent	526,143	858,398

		(Thousands of yen)
	For the fiscal year ended March 31, 2024	For the fiscal year ended March 31, 2025
Profit	526,143	858,398
Other comprehensive income		
Valuation difference on available-for-sale securities	8,417	(10,267)
Foreign currency translation adjustment	150,722	(16,392)
Remeasurements of defined benefit plans, net of tax	(31,311)	(503)
Share of other comprehensive income of entities accounted for using equity method	468	(1,089)
Total other comprehensive income	128,297	(28,252)
Comprehensive income	654,440	830,145
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	654,440	830,145
Comprehensive income attributable to non-controlling interests	-	-

Consolidated Statements of Changes in Equity For the fiscal year ended March 31, 2024

(Thousands of yen)

	Shareholders' equity						
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity		
Balance at beginning of period	799,706	704,322	2,737,681	(295,612)	3,946,098		
Changes during period							
Issuance of new shares - exercise of share acquisition rights	40,398	40,398			80,796		
Dividends of surplus			(129,219)		(129,219)		
Profit attributable to owners of parent			526,143		526,143		
Purchase of treasury shares					-		
Net changes in items other than shareholders' equity							
Total changes during period	40,398	40,398	396,923	-	477,719		
Balance at end of period	840,104	744,720	3,134,605	(295,612)	4,423,818		

	Accumulated other comprehensive income					
	Valuation difference on available-for-sale securities	translation	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Share acquisition rights	Total net assets
Balance at beginning of period	71,248	128,156	(55,262)	144,142	168	4,090,409
Changes during period						
Issuance of new shares - exercise of share acquisition rights						80,796
Dividends of surplus						(129,219)
Profit attributable to owners of parent						526,143
Purchase of treasury shares						-
Net changes in items other than shareholders' equity	8,417	150,722	(30,842)	128,297	23,366	151,664
Total changes during period	8,417	150,722	(30,842)	128,297	23,366	629,384
Balance at end of period	79,666	278,878	(86,104)	272,439	23,535	4,719,793

(Thousands of yen)

	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of period	840,104	744,720	3,134,605	(295,612)	4,423,818	
Changes during period						
Issuance of new shares - exercise of share acquisition rights	82,712	82,712			165,425	
Dividends of surplus			(154,238)		(154,238)	
Profit attributable to owners of parent			858,398		858,398	
Purchase of treasury shares				(56)	(56)	
Net changes in items other than shareholders' equity						
Total changes during period	82,712	82,712	704,160	(56)	869,528	
Balance at end of period	922,816	827,433	3,838,765	(295,669)	5,293,347	

	Accumulated other comprehensive income					
	Valuation difference on available-for-sale securities	translation	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Share acquisition rights	Total net assets
Balance at beginning of period	79,666	278,878	(86,104)	272,439	23,535	4,719,793
Changes during period						
Issuance of new shares - exercise of share acquisition rights						165,425
Dividends of surplus						(154,238)
Profit attributable to owners of parent						858,398
Purchase of treasury shares						(56)
Net changes in items other than shareholders' equity	(10,267)	(16,392)	(1,593)	(28,252)	40,723	12,470
Total changes during period	(10,267)	(16,392)	(1,593)	(28,252)	40,723	881,998
Balance at end of period	69,399	262,485	(87,698)	244,186	64,258	5,601,792

Cash flows from operating activities For the liseal year ended March 31, 2024 For the fised March 31, 2025 Profit before income taxes 918,572 1,344,785 Depreciation 176,154 197,033 Foreign exchange losses (gains) - (16,631) Gain on redemption of investment securities - (3,294) Loss on retirement of non-current assets 142 0 Loss (gain) on valuation of investment securities 17,150 - Increase (decrease) in provision for bonuses (196) (2,502) Retirements benefit expenses 17,101 (16,109) Increase (decrease) in retirement benefit liability 4,922 (53,785) Interest income (4,937) (11,1909) Surrender value of insurance policies (3,1) - Surrender value of insurance policies (1,000) - Share-based payment expenses 17,014 40,835 Interest expenses 16,564 17,181 Share-based opyment expenses 16,564 17,181 Share-based payment expenses 16,564 17,818			(Thousands of yen)
Profit before income taxes 918,572 1,344,785 Depreciation 176,154 197,033 Forcign exchange losses (gains) - (16,531) Gain on sale of non-current assets (9) - Gain on redemption of investment securities - (3,294) Loss on retirement of non-current assets 142 0 Loss (gain) on valuation of investment securities 17,150 - Increase (decrease) in provision for bonuses (196) (2,502) Retirement benefit expenses 17,010 16,109 Increase (decrease) in retirement benefit liability 4,922 (33,785) Interest income (4,937) (11,909) Surrender value of insurance policies (31) - Subsidy income (10,000) - Share-based payment expenses 17,014 40,835 Interest expenses 17,014 40,835 Interest expenses 1,564 17,181 Share of loss (profit) of entities accounted for using equity method 3,755 (2,520) Loss (gain) on investments in investment partnerships<			
Depreciation	Cash flows from operating activities		
Foreign exchange losses (gains) - (16,531) Gain on radle of non-current assets (9) - Cain on retemption of investment securities - (3,294) Loss on retirement of non-current assets 142 0 Loss (gain) on valuation of investment securities 17,150 - Increase (decrease) in provision for bonuses (196) (2,502) Retirement benefit expenses 17,010 16,109 Increase (decrease) in provision for bonuses (4937) (11,909) Increase (decrease) in retirement benefit liability 4,922 (33,785) Interest income (4,937) (11,909) Surrender value of insurance policies (31) - Stubsidy income (1,000) - Share-based payment expenses 17,014 40,835 Interest expenses 16,564 17,181 Share of loss (profit) of entities accounted for using equity method (3,755) (2,520) capacity method (490,253) (122,683) Decrease (increase) in notes and accounts receivable and counts are serial for an accounts receivable and counts are serial for a	Profit before income taxes	918,572	1,344,785
Gain on sale of non-current assets (9) Gain on redemption of investment securities - (3,294) Loss on retirement of non-current assets 142 0 Loss (gain) on valuation of investment securities 17,150 - Increase (decrease) in mirrois of doubtful accounts 2,975 120 Increase (decrease) in mirrois of obustes (196) (2,502) Retirement benefit expenses 17,010 16,109 Increase (decrease) in retirement benefit liability 4,922 (53,785) Interest come (4,937) (11,909) Surrender value of insurance policies (31) - Surrender value of insurance policies (31) - Share-based payment expenses 11,000 - Interest expenses 16,564 17,181 Share-based payment expenses 1,000 - Loss (gain) on investments in investment parteriships	Depreciation	176,154	197,033
Gain on redemption of investment securities - (3,294) Loss (gain) on valuation of investment securities 17,150 - Increase (decrease) in allowance for doubtful accounts (2,975) 120 Increase (decrease) in provision for bonuses (196) (2,502) Retirement benefit expenses 17,010 16,109 Increase (decrease) in retirement benefit liability 4,922 (53,785) Interest income (4,937) (11,009) Surrender value of insurance policies (31) - Subsidy income (1,000) - Share-based payment expenses 17,014 40,835 Interest expenses 16,564 17,181 Share do loss (profit) of entities accounted for using equity method (3,755) (2,520) cuts (gain) on investments in investment partnerships 32,502 (7,857) Decrease (increase) in notes and accounts receivable - trade and contract assets (490,253) (122,683) Decrease (increase) in inventories 16 24 Decrease (increase) in inventories 16 24 Decrease (increase) in inventories	Foreign exchange losses (gains)	-	(16,531)
Loss on retirement of non-current assets 142 0	Gain on sale of non-current assets	(9)	-
Loss (gain) on valuation of investment securities 17,150 Increase (decrease) in provision for bonuses (2,975) (2,502) Increase (decrease) in provision for bonuses (196) (2,502) Retirement benefit expenses 17,010 16,109 Increase (decrease) in retirement benefit liability 4,922 (53,785) Interest income (4,937) (11,909) Surrender value of insurance policies (31) Subsidy income (1,000) Share-based payment expenses 17,014 40,835 Interest expenses 15,664 17,181 Share of loss (profit) of entities accounted for using equity method (3,755) (2,520) Loss (gain) on investments in investment partnerships 32,502 (7,857) Decrease (increase) in notes and accounts receivable - trade and contract assets (490,253) (122,683) Decrease (increase) in inventories 16 24 Decrease (increase) in inventories (490,253) (122,683) Decrease (increase) in inventories (712) 9,454 Increase (decrease) in inventories (35,559 8,840 Increase (decrease) in other non-current seets (8,850) (11,543) Decrease (increase) in other non-current assets (4,069) (6,845) Increase (decrease) in other non-current seets (4,069) (Gain on redemption of investment securities	-	(3,294)
Increase (decrease) in allowance for doubtful accounts	Loss on retirement of non-current assets	142	0
Increase (decrease) in provision for bonuses	Loss (gain) on valuation of investment securities	17,150	-
Retirement benefit expenses 17,010 16,109 Increase (decrease) in retirement benefit liability 4,922 (53,785) Interest income (4,937) (11,1009) Surrender value of insurance policies (31) - Subsidy income (1,000) - Share-based payment expenses 17,014 40,835 Interest expenses 16,564 17,181 Share of loss (profit) of entities accounted for using equity method (3,755) (2,520) equity method (3,755) (2,520) cost (gain) on investments in investment partnerships 32,502 (7,857) Decrease(increase) in notes and accounts receivable - (490,253) (122,683) Trade and contract assets (490,253) (122,683) Decrease (increase) in inventories 16 24 Decrease (increase) in accounts receivable - other (712) 9,454 Increase (decrease) in trade payables (63,559) 8,840 Increase (decrease) in other current assets (8,850) (11,543) Decrease (increase) in other current assets (8,850) (11,543) Decrease (increase) in other current assets (8,850) (18,451) Increase (decrease) in other current issets (4,069) (6,845) Decrease (increase) in other current liabilities (50,200) (8,896) Other, net 347 4,508 Substotal (86,012 1,410,528 Interest and dividends received 1,000 - Interest paid (15,392) (17,522 Interest paid (18,299) (476,509 Income taxes paid (218,259) (476,509 Income taxes paid (218,259) (476,509 Income taxes paid (218,259) (476,509 Income taxes paid (318,259) (476,509 Purchase of investment securities (184,711) (32,943) Proceeds from mindrawal of time deposits (3,500) - Purchase of property, plant and equipment (17,72) (27,307) Purchase of property, plant and equipment 9 Payments of leaschold and guarantee deposits (16,276) - Pay	Increase (decrease) in allowance for doubtful accounts	(2,975)	120
Increase (decrease) in retirement benefit liability	Increase (decrease) in provision for bonuses	(196)	(2,502)
Interest income	Retirement benefit expenses	17,010	16,109
Surrender value of insurance policies (31) - Subsidy income (1,000) - Share-based payment expenses 17,014 40,835 Interest expenses 16,664 17,181 Share of loss (profit) of entities accounted for using equity method (3,755) (2,520) Loss (gain) on investments in investment partnerships 32,502 (7,857) Decrease (increase) in notes and accounts receivable trade and contract assets (490,253) (122,683) Decrease (increase) in inventories 16 24 Decrease (increase) in ecounts receivable - other (712) 9,454 Increase (decrease) in contract liabilities 63,559 8,840 Increase (decrease) in contract liabilities 67,554 20,005 Decrease (increase) in other current assets (8,850) (11,543) Decrease (increase) in other current assets (8,850) (11,543) Decrease (increase) in other current liabilities 50,290 (8,896) Other, net 34 4,508 Subtotal 86,5012 1,410,528 Interest and dividends received 15,63	Increase (decrease) in retirement benefit liability	4,922	(53,785)
Subsidy income (1,000)	Interest income	(4,937)	(11,909)
Share-based payment expenses 17,014 40,835 Interest expenses 16,564 17,181 Share of loss (profit) of entities accounted for using equity method (3,755) (2,520) Loss (gain) on investments in investment partnerships 32,502 (7,857) Decrease (increase) in notes and accounts receivable-trade and contract assets (490,253) (122,683) Decrease (increase) in inventories 16 24 Decrease (increase) in inventories 36,559 8,840 Increase (decrease) in trade payables 63,559 8,840 Increase (decrease) in other current assets (8,850) (11,543) Decrease (increase) in other unern tassets (8,850) (11,543) Decrease (increase) in other current liabilities 50,290 (8,896) Other, net 347 4,508 Subtotal 865,012 1,410,528 Interest and dividends received 15,632 12,732 Proceeds from surrender value of insurance policies 31 Subsidies received 1,000 Interest paid (15,392) (476,509) <td>Surrender value of insurance policies</td> <td>(31)</td> <td>-</td>	Surrender value of insurance policies	(31)	-
Interest expenses 16,564 17,181 Share of loss (profit) of entities accounted for using equity method (3,755) (2,520) Loss (gain) on investments in investment partnerships 32,502 (7,857) Decrease (increase) in notes and accounts receivable - trade and contract assets (490,253) (122,683) Decrease (increase) in inventories 16 24 Decrease (increase) in accounts receivable - other (712) 9,454 Increase (decrease) in tact payables 63,559 8,840 Increase (decrease) in contract liabilities 67,554 20,005 Decrease (increase) in other current assets (8,850) (11,543) Decrease (increase) in other current assets (4,069) (6,845) Increase (decrease) in other current liabilities 50,290 (8,896) Other, net 347 4,508 Subtotal 865,012 14,10,528 Interest and dividends received 15,632 12,732 Proceeds from surrender value of insurance policies 31 - Subsidies received 1,000 - Interest paid (15,392) </td <td>Subsidy income</td> <td>(1,000)</td> <td>-</td>	Subsidy income	(1,000)	-
Share of loss (profit) of entities accounted for using equity method (3,755) (2,520) Loss (gain) on investments in investment partnerships 32,502 (7,857) Decrease (increase) in notes and accounts receivable - trade and contract assets (490,253) (122,683) Decrease (increase) in inventories 16 24 Decrease (increase) in accounts receivable - other (712) 9,454 Increase (decrease) in trade payables 63,559 8,840 Increase (decrease) in other current assets (8,850) (11,543) Decrease (increase) in other non-current assets (4,069) (6,845) Increase (decrease) in other current assets (4,069) (6,845) Increase (decrease) in other current liabilities 50,290 (8,896) Other, net 347 4,508 Substotal 865,012 1,410,528 Interest and dividends received 15,632 12,732 Proceeds from surrender value of insurance policies 31 - Subsidies received 1,000 - Interest paid (15,392) (476,509) Income taxes paid <	Share-based payment expenses	17,014	40,835
Loss (gain) on investments in investment partnerships 32,502 (7,857) Decrease (increase) in notes and accounts receivable - trade and contract assets 16 24 Decrease (increase) in inventories 16 24 Decrease (increase) in inventories 63,559 8,840 Increase (decrease) in contract liabilities 67,554 20,005 Decrease (increase) in other current assets 68,850 (11,543) Decrease (increase) in other current assets 68,850 (11,543) Decrease (increase) in other non-current assets 64,069 (6,845) Increase (decrease) in other non-current assets 60,290 (8,896) Other, net 347 4,508 Subtotal 865,012 1,410,528 Interest and dividends received 15,632 12,732 Proceeds from surrender value of insurance policies 31 -		16,564	17,181
Decrease (increase) in notes and accounts receivable trade and contract assets (490,253) (122,683) Decrease (increase) in inventories 16 24 Decrease (increase) in accounts receivable - other (712) 9,454 Increase (decrease) in trade payables 63,559 8,840 Increase (decrease) in contract liabilities 67,554 20,005 Decrease (increase) in other current assets (8,850) (11,543) Decrease (increase) in other non-current assets (4,069) (6,845) Increase (decrease) in other current liabilities 50,290 (8,896) Other, net 347 4,508 Subtotal 865,012 14,10528 Interest and dividends received 15,632 12,732 Proceeds from surrender value of insurance policies 31 - Subsidies received 1,000 - Interest paid (218,259) (476,509) Income taxes paid (218,259) (476,509) Net cash provided by (used in) operating activities 726,89 930,831 Cash flows from investment securities (184,711) (32,		(3,755)	(2,520)
trade and contract assets (490,255) (122,655) Decrease (increase) in inventories 16 24 Decrease (increase) in accounts receivable - other (712) 9,454 Increase (decrease) in trade payables 63,559 8,840 Increase (decrease) in contract liabilities 67,554 20,005 Decrease (increase) in other current assets (4,069) (6,845) Increase (decrease) in other current liabilities 50,290 (8,896) Other, net 347 4,508 Subtotal 865,012 1,410,528 Interest and dividends received 15,632 12,732 Proceeds from surrender value of insurance policies 31 - Subsidies received 1,000 - Interest paid (15,392) (17,522) Income taxes paid (218,259) (476,509) Income taxes refund 78,875 1,602 Net cash provided by (used in) operating activities 726,899 930,831 Cash flows from investing activities - 100,587 Proceeds from redemption of investment securities		32,502	(7,857)
Decrease (increase) in accounts receivable - other (712) 9,454 Increase (decrease) in trade payables 63,559 8,840 Increase (decrease) in contract liabilities 67,554 20,005 Decrease (increase) in other current assets (8,850) (11,543) Decrease (increase) in other non-current assets (4,069) (6,845) Increase (decrease) in other current liabilities 50,290 (8,896) Other, net 347 4,508 Subtotal 865,012 1,410,528 Interest and dividends received 15,632 12,732 Proceeds from surrender value of insurance policies 31 - Subsidies received 1,000 - Interest paid (15,392) (17,522) Income taxes paid (218,259) (476,509) Income taxes refund 78,875 1,602 Net eash provided by (used in) operating activities 726,899 930,831 Cash flows from investing activities 726,899 930,831 Proceeds from redemption of investment securities (184,711) (32,943) P		(490,253)	(122,683)
Increase (decrease) in trade payables 63,559 8,840 Increase (decrease) in contract liabilities 67,554 20,005 Decrease (increase) in other current assets (8,850) (11,543) Decrease (increase) in other non-current assets (4,069) (6,845) Increase (decrease) in other current liabilities 50,290 (8,896) Other, net 347 4,508 Subtotal 865,012 1,410,528 Interest and dividends received 15,632 12,732 Proceeds from surrender value of insurance policies 31 - Subsidies received 1,000 - Interest paid (15,392) (17,522) Income taxes paid (218,259) (476,509) Income taxes paid (218,259) (476,509) Income taxes refund 78,875 1,602 Net eash provided by (used in) operating activities 726,899 930,831 Cash flows from investing activities - 100,587 Proceeds from redemption of investment securities - 100,587 Proceeds from withdrawal of time deposits	Decrease (increase) in inventories	16	24
Increase (decrease) in contract liabilities 67,554 20,005 Decrease (increase) in other current assets (8,850) (11,543) Decrease (increase) in other non-current assets (4,069) (6,845) Increase (decrease) in other current liabilities 50,290 (8,896) Other, net 347 4,508 Subtotal 865,012 1,410,528 Interest and dividends received 15,632 12,732 Proceeds from surrender value of insurance policies 31 - Subsidies received 1,000 - Interest paid (15,392) (17,522) Income taxes paid (218,259) (476,509) Income taxes refund 78,875 1,602 Net cash provided by (used in) operating activities 726,899 930,831 Cash flows from investing activities - 100,587 Purchase of investment securities (184,711) (32,943) Proceeds from redemption of investment securities - 100,587 Proceeds from redemption of investment securities - 100,587 Proceeds from sal	Decrease (increase) in accounts receivable - other	(712)	9,454
Decrease (increase) in other current assets (8,850) (11,543) Decrease (increase) in other non-current assets (4,069) (6,845) Increase (decrease) in other current liabilities 50,290 (8,896) Other, net 347 4,508 Subtotal 865,012 1,410,528 Interest and dividends received 15,632 12,732 Proceeds from surrender value of insurance policies 31 - Subsidies received 1,000 - Interest paid (15,392) (17,522) Income taxes paid (218,259) (476,509) Income taxes refund 78,875 1,602 Net cash provided by (used in) operating activities 726,899 930,831 Cash flows from investing activities - 100,587 Purchase of investment securities (184,711) (32,943) Proceeds from redemption of investment securities - 100,587 Proceeds from withdrawal of time deposits 35,020 - Purchase of property, plant and equipment (117,472) (27,307) Purchase of intangible	Increase (decrease) in trade payables	63,559	8,840
Decrease (increase) in other non-current liabilities (4,069) (6,845) Increase (decrease) in other current liabilities 50,290 (8,896) Other, net 347 4,508 Subtotal 865,012 1,410,528 Interest and dividends received 15,632 12,732 Proceeds from surrender value of insurance policies 31 - Subsidies received 1,000 - Interest paid (15,392) (17,522) Income taxes paid (218,259) (476,509) Income taxes refund 78,875 1,602 Net cash provided by (used in) operating activities 726,899 930,831 Cash flows from investing activities (184,711) (32,943) Proceeds from redemption of investment securities - 100,587 Proceeds from withdrawal of time deposits 35,020 - Purchase of property, plant and equipment (117,472) (27,307) Purchase of intangible assets (5,153) (21,365) Proceeds from sale of property, plant and equipment 9 - Payments of leasehol	Increase (decrease) in contract liabilities	67,554	20,005
Increase (decrease) in other current liabilities 50,290 (8,896) Other, net 347 4,508 Subtotal 865,012 1,410,528 Interest and dividends received 15,632 12,732 Proceeds from surrender value of insurance policies 31 - Subsidies received 1,000 - Interest paid (15,392) (17,522) Income taxes paid (218,259) (476,509) Income taxes refund 78,875 1,602 Net cash provided by (used in) operating activities 726,899 930,831 Cash flows from investing activities - 100,587 Purchase of investment securities (184,711) (32,943) Proceeds from redemption of investment securities - 100,587 Proceeds from withdrawal of time deposits 35,020 - Purchase of property, plant and equipment (117,472) (27,307) Purchase of intangible assets (5,153) (21,365) Proceeds from sale of property, plant and equipment 9 - Payments of leasehold and guarantee deposits<	Decrease (increase) in other current assets	(8,850)	(11,543)
Other, net 347 4,508 Subtotal 865,012 1,410,528 Interest and dividends received 15,632 12,732 Proceeds from surrender value of insurance policies 31 - Subsidies received 1,000 - Interest paid (15,392) (17,522) Income taxes paid (218,259) (476,509) Income taxes refund 78,875 1,602 Net cash provided by (used in) operating activities 726,899 930,831 Cash flows from investing activities - 100,587 Purchase of investment securities - 100,587 Proceeds from redemption of investment securities - 100,587 Proceeds from withdrawal of time deposits 35,020 - Purchase of property, plant and equipment (117,472) (27,307) Purchase of intangible assets (5,153) (21,365) Proceeds from sale of property, plant and equipment 9 - Payments of leasehold and guarantee deposits (40) - Payments for asset retirement obligations (16,276	Decrease (increase) in other non-current assets	(4,069)	(6,845)
Subtotal 865,012 1,410,528 Interest and dividends received 15,632 12,732 Proceeds from surrender value of insurance policies 31 - Subsidies received 1,000 - Interest paid (15,392) (17,522) Income taxes paid (218,259) (476,509) Income taxes refund 78,875 1,602 Net cash provided by (used in) operating activities 726,899 930,831 Cash flows from investing activities (184,711) (32,943) Purchase of investment securities - 100,587 Proceeds from redemption of investment securities - 100,587 Proceeds from withdrawal of time deposits 35,020 - Purchase of property, plant and equipment (117,472) (27,307) Purchase of intangible assets (5,153) (21,365) Proceeds from sale of property, plant and equipment 9 - Payments of leasehold and guarantee deposits (40) - Payments for asset retirement obligations (16,276) - Other, net <	Increase (decrease) in other current liabilities	50,290	(8,896)
Interest and dividends received 15,632 12,732 Proceeds from surrender value of insurance policies 31 - Subsidies received 1,000 - Interest paid (15,392) (17,522) Income taxes paid (218,259) (476,509) Income taxes refund 78,875 1,602 Net cash provided by (used in) operating activities 726,899 930,831 Cash flows from investing activities - 100,587 Purchase of investment securities - 100,587 Proceeds from redemption of investment securities - 100,587 Proceeds from withdrawal of time deposits 35,020 - Purchase of property, plant and equipment (117,472) (27,307) Purchase of intangible assets (5,153) (21,365) Proceeds from sale of property, plant and equipment 9 - Payments of leasehold and guarantee deposits (40) - Payments for asset retirement obligations (16,276) - Other, net 15,862 (170)	Other, net	347	4,508
Proceeds from surrender value of insurance policies 31 - Subsidies received 1,000 - Interest paid (15,392) (17,522) Income taxes paid (218,259) (476,509) Income taxes refund 78,875 1,602 Net cash provided by (used in) operating activities 726,899 930,831 Cash flows from investing activities - 100,587 Purchase of investment securities - 100,587 Proceeds from withdrawal of time deposits 35,020 - Purchase of property, plant and equipment (117,472) (27,307) Purchase of intangible assets (5,153) (21,365) Proceeds from sale of property, plant and equipment 9 - Payments of leasehold and guarantee deposits (40) - Payments for asset retirement obligations (16,276) - Other, net 15,862 (170)	Subtotal	865,012	1,410,528
Subsidies received 1,000 - Interest paid (15,392) (17,522) Income taxes paid (218,259) (476,509) Income taxes refund 78,875 1,602 Net cash provided by (used in) operating activities 726,899 930,831 Cash flows from investing activities 8 100,587 Purchase of investment securities - 100,587 Proceeds from redemption of investment securities - 100,587 Proceeds from withdrawal of time deposits 35,020 - Purchase of property, plant and equipment (117,472) (27,307) Purchase of intangible assets (5,153) (21,365) Proceeds from sale of property, plant and equipment 9 - Payments of leasehold and guarantee deposits (40) - Payments for asset retirement obligations (16,276) - Other, net 15,862 (170)	Interest and dividends received	15,632	12,732
Interest paid (15,392) (17,522) Income taxes paid (218,259) (476,509) Income taxes refund 78,875 1,602 Net cash provided by (used in) operating activities 726,899 930,831 Cash flows from investing activities (184,711) (32,943) Purchase of investment securities - 100,587 Proceeds from redemption of investment securities - 100,587 Proceeds from withdrawal of time deposits 35,020 - Purchase of property, plant and equipment (117,472) (27,307) Purchase of intangible assets (5,153) (21,365) Proceeds from sale of property, plant and equipment 9 - Payments of leasehold and guarantee deposits (40) - Payments for asset retirement obligations (16,276) - Other, net 15,862 (170)	Proceeds from surrender value of insurance policies	31	
Income taxes paid(218,259)(476,509)Income taxes refund78,8751,602Net cash provided by (used in) operating activities726,899930,831Cash flows from investing activities(184,711)(32,943)Purchase of investment securities-100,587Proceeds from redemption of investment securities-100,587Proceeds from withdrawal of time deposits35,020-Purchase of property, plant and equipment(117,472)(27,307)Purchase of intangible assets(5,153)(21,365)Proceeds from sale of property, plant and equipment9-Payments of leasehold and guarantee deposits(40)-Payments for asset retirement obligations(16,276)-Other, net15,862(170)	Subsidies received	1,000	-
Income taxes refund78,8751,602Net cash provided by (used in) operating activities726,899930,831Cash flows from investing activities	Interest paid	(15,392)	(17,522)
Net cash provided by (used in) operating activities Cash flows from investing activities Purchase of investment securities Proceeds from redemption of investment securities Proceeds from withdrawal of time deposits Purchase of property, plant and equipment Purchase of intangible assets (5,153) Proceeds from sale of property, plant and equipment Payments of leasehold and guarantee deposits Payments for asset retirement obligations Other, net 726,899 930,831 726,899 930,899 930,899 930,899 930,899 930,899 930,899 930,899 930,899 930,899 930,899 930,899 930,899 930,899 930,8	Income taxes paid	(218,259)	(476,509)
Cash flows from investing activities Purchase of investment securities Proceeds from redemption of investment securities Proceeds from withdrawal of time deposits Proceeds from withdrawal of time deposits Purchase of property, plant and equipment Purchase of intangible assets (5,153) Proceeds from sale of property, plant and equipment Payments of leasehold and guarantee deposits Payments for asset retirement obligations Other, net (184,711) (32,943) (32,943) (100,587) (117,472) (27,307) (27,307) (21,365) (21,365) (21,365) (21,365) (21,365) (21,365) (21,365) (21,365) (21,365)	Income taxes refund	78,875	1,602
Purchase of investment securities (184,711) (32,943) Proceeds from redemption of investment securities - 100,587 Proceeds from withdrawal of time deposits 35,020 - Purchase of property, plant and equipment (117,472) (27,307) Purchase of intangible assets (5,153) (21,365) Proceeds from sale of property, plant and equipment 9 - Payments of leasehold and guarantee deposits (40) - Payments for asset retirement obligations (16,276) - Other, net 15,862 (170)	Net cash provided by (used in) operating activities	726,899	930,831
Proceeds from redemption of investment securities Proceeds from withdrawal of time deposits Purchase of property, plant and equipment Purchase of intangible assets (5,153) Proceeds from sale of property, plant and equipment Payments of leasehold and guarantee deposits Payments for asset retirement obligations (16,276) Other, net 100,587 100,587 1100,587 1100,587 111,472) (27,307) (21,365) (21,365) (21,365) (21,365) 100,587	Cash flows from investing activities		
Proceeds from withdrawal of time deposits Purchase of property, plant and equipment (117,472) (27,307) Purchase of intangible assets (5,153) (21,365) Proceeds from sale of property, plant and equipment 9	Purchase of investment securities	(184,711)	(32,943)
Purchase of property, plant and equipment(117,472)(27,307)Purchase of intangible assets(5,153)(21,365)Proceeds from sale of property, plant and equipment9-Payments of leasehold and guarantee deposits(40)-Payments for asset retirement obligations(16,276)-Other, net15,862(170)	Proceeds from redemption of investment securities	-	100,587
Purchase of intangible assets (5,153) (21,365) Proceeds from sale of property, plant and equipment 9 - Payments of leasehold and guarantee deposits (40) - Payments for asset retirement obligations (16,276) - Other, net 15,862 (170)	Proceeds from withdrawal of time deposits	35,020	-
Proceeds from sale of property, plant and equipment 9 - Payments of leasehold and guarantee deposits (40) - Payments for asset retirement obligations (16,276) - Other, net 15,862 (170)	Purchase of property, plant and equipment	(117,472)	(27,307)
Payments of leasehold and guarantee deposits (40) - Payments for asset retirement obligations (16,276) - Other, net 15,862 (170)	Purchase of intangible assets	(5,153)	(21,365)
Payments for asset retirement obligations (16,276) - Other, net 15,862 (170)	Proceeds from sale of property, plant and equipment	9	-
Other, net 15,862 (170)	Payments of leasehold and guarantee deposits	(40)	-
	Payments for asset retirement obligations	(16,276)	-
Net cash provided by (used in) investing activities (272,761) 18,799	Other, net	15,862	(170)
	Net cash provided by (used in) investing activities	(272,761)	18,799

		(Thousands of yen)
	For the fiscal year ended March 31, 2024	For the fiscal year ended March 31, 2025
Cash flows from financing activities		
Proceeds from short-term borrowings	100,000	100,000
Repayments of short-term borrowings	(100,000)	(100,000)
Proceeds from issuance of shares resulting from exercise of share acquisition rights	80,740	165,312
Proceeds from issuance of share acquisition rights	6,408	-
Purchase of treasury shares	-	(56)
Repayments of lease liabilities	(112,996)	(137,266)
Dividends paid	(129,167)	(154,421)
Net cash provided by (used in) financing activities	(155,016)	(126,432)
Effect of exchange rate change on cash and cash equivalents	90,199	11,153
Net increase (decrease) in cash and cash equivalents	389,320	834,351
Cash and cash equivalents at beginning of period	3,636,780	4,026,101

4,026,101

4,860,452

Cash and cash equivalents at end of period