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May 15, 2025

To whom it may concern:

Company name Needs Well Inc.

Representative Kozo Funatsu, Chairman, President and CEO

(Stock code: 3992, Tokyo Stock Exchange Prime

Market)

Inquiries Chinami Arai, Director and Executive Officer

(Telephone: +81-3-6265-6763)

Notice Regarding Financial Results of Unlisted Parent Company, etc.

Needs Well Inc. (the "Company") provides notice that the financial results for the fiscal year ended February 28, 2025 (March 1, 2024 to February 28, 2025) of ODC Co., Ltd., an unlisted parent company of the Company, have been finalized, as follows.

1. Overview of the Parent Company, etc.

(1) Company name ODC Co., Ltd.

(2) Location 1-31-18, Motobuto, Urawa-ku, Saitama-shi, Saitama, Japan

(3) Name and title of representative Tatsuya Sato, President

(4) Business description Management of securities

(5) Paid-in capital 3 million yen

(6) Relationship with the Company

1) Capital relationship Voting rights ownership ratio: 43.24% (including 5.22% subject to aggregation)

(as of March 31, 2025)

2) Personnel relationship None

3) Business relationship None

2. Financial Statements of the Parent Company, etc.

Balance Sheet (as of February 28, 2025)

(Unit: Yen)

| Assets | | Liabilities and Net Assets | | | |
|--------------------------------|-------------|-----------------------------------|-------------|--|--|
| Account | Amount | Account | Amount | | |
| Current assets | 231,909,091 | Current liabilities | 797,851 | | |
| Cash and deposits | 109,680,348 | Accounts payable - other | 217,631 | | |
| Securities | 121,082,286 | Income taxes payable | 70,000 | | |
| Accrued revenue | 586,818 | Deposits received | 110,220 | | |
| Income taxes refund receivable | 559,564 | Guarantee deposits received | 400,000 | | |
| Accounts receivable - other | 75 | | | | |
| Non-current assets | 362,532,611 | Non-current liabilities | 20,000,000 | | |
| Property, plant and equipment | 118,013,451 | Long-term borrowings | 20,000,000 | | |
| Investments and other assets | 244,519,160 | Total liabilities | 20,797,851 | | |
| | | Shareholders' equity | 573,643,851 | | |
| | | Share capital | 3,000,000 | | |
| | | Retained earnings | 570,643,851 | | |
| | | Other retained earnings | 570,643,851 | | |
| | | Retained earnings brought forward | 570,643,851 | | |
| | | Total net assets | 573,643,851 | | |
| Total net assets | 594,441,702 | Total liabilities and net assets | 594,441,702 | | |

Statement of Income (From March 1, 2024 to February 28, 2025)

(Unit: Yen)

| Acc | ount | Amou | nt |
|--|---------------------------------|-------------|-------------|
| Net sales | | | |
| | Net sales | 136,146,000 | 136,146,000 |
| Cost of sales | | | |
| | Cost of sales | 143,880 | 143,880 |
| Gross profit | | | 136,002,120 |
| Selling, general and administrative expenses | | | 19,724,682 |
| Operating profit | | | 116,277,438 |
| Non-operating profit | | | |
| | Interest income | 3,615,506 | |
| | Gain on sale of securities | 98,105 | |
| | Gain on valuation of securities | 5,655,203 | 9,368,814 |
| Non-operating expenses | | | |
| | Loss on valuation of securities | 2,868,818 | 2,868,818 |
| Ordinary profit | | | 122,777,434 |
| Profit before income taxes | | | 122,777,434 |
| Income taxes - current | | | 72,511 |
| Profit | | | 122,704,923 |

3. Shareholding Structure, Major Shareholders, and Officers of the Parent Company, etc.

[Shareholding Structure]

(as of February 28, 2025)

| | Shareholding structure | | | | | | | Status of | |
|----------------------------------|--|-------------------------|---------------------|---------------------------------|------------------------|--------------|------------|---------------------|-------------------|
| Category | Government and local public institutions authorities | Financial instruments C | Other | Foreign institutions and others | | Individuals | T . 1 | shares less than | |
| | | | business operations | corporations | Other than individuals | Individilale | and others | Total | one unit (shares) |
| Number of shareholders (persons) | - | ı | ı | ı | 1 | ı | 2 | 2 | - |
| Number of shares owned (unit) | - | • | 1 | - | 1 | - | 300 | 300 | - |
| Shareholding ratio (%) | - | - | - | - | - | - | 100 | 100 | - |

[Major shareholders]

(as of February 28, 2025)

| Name | Location | Number of shares owned (shares) | Shareholding ratio to total number of shares (%) | |
|------------------|------------------------------------|---------------------------------|--|--|
| Tatsuya Sato | Minato-ku, Tokyo | 200 | 66.7% | |
| Minako Hashimoto | Urawa-ku, Saitasha-shi, Saitama | 100 | 33.3% | |

[Corporate Officers]

(as of February 28, 2025)

| Title | Position | Name | Date of birth | Career summary | | Tenure | The number of shares owned (shares) |
|-----------|----------|------------------|---------------------|----------------|---|----------|-------------------------------------|
| President | - | Tatsuya Sato | October 22, 1976 | April 2017 | ODC Co., Ltd. President (current position) | 10 years | 200 |
| Director | - | Minako Hashimoto | May 27, 1980 | April 2017 | ODC Co., Ltd. Director (current position) | 10 years | 100 |

4. Other Matters Necessary for Investors to Properly Understand and Judge Company Information The parent company, etc. is an asset management company of the founder of the Company.