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July 15, 2025

To whom it may concern:

Company name Needs Well Inc.

Representative Hajime Matsuoka, President and CEO

(Stock code: 3992, Tokyo Stock Exchange

Prime Market)

Inquiries Chinami Arai, Director and Executive Officer

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## Notice Regarding Upward Revision to Consolidated Financial Results Forecast

Needs Well Inc. (the "Company") provides notice that, at a meeting of the Board of Directors held today, it revised upward the full year consolidated results forecast for the fiscal year ending September 30, 2025 (October 1, 2024 to September 30, 2025) announced on November 11, 2024 in light of recent performance trends and other factors, as follows.

## 1. Revision of consolidated financial results forecast

Revisions in figures of the consolidated full year consolidated results forecast for the fiscal year ending September 30, 2025 (October 1, 2024 to September 30, 2025)

|  | Net sales              | Operating profit      | Ordinary profit       | Profit<br>attributable to<br>owners of<br>parent | Profit per share |
|--|------------------------|-----------------------|-----------------------|--|------------------|
| Previous forecast (A) (announced on November 11, 2024)                                 | Millions of yen 10,600 | Millions of yen 1,400 | Millions of yen 1,400 | Millions of yen 943                              | Yen<br>24.89     |
| Revised forecast (B)   | 10,600                 | 1,400                 | 1,400                 | 1,043  | 27.53 *          |
| Changes (B – A)  | ı                      | 1                     | -                     | 100  |                  |
| Changes (%)  | -                      | -                     | -                     | 10.6   |                  |
| (Reference) Consolidated Results for the previous fiscal year ended September 30, 2024 | 9,549                  | 1,185                 | 1,208                 | 809  | 21.15            |
| Year-on-year changes for (B) (%)   | 111.0                  | 118.1                 | 115.9                 | 128.8  |                  |

<sup>&</sup>quot;Profit per share" in "Revised forecast (B)" is calculated based on the average number of shares during the period at the end of the last quarter (June 30, 2025).

## 2. Reasons for revision in figures of the consolidated financial results forecast

As previously disclosed in our press releases dated June 23, 2025, titled "Notice Regarding Participation in Tender Offer for Ascentech K.K. and Collaborative Relationship with Ascentech K.K.", and June 30, 2025, titled "Notice Regarding Collaborative Relationship with ITFOR Inc.", we intend to sequentially divest our holdings of investment securities. In line with this initiative, we expect to record extraordinary gains during the fiscal year ending September 2025. Accordingly, we hereby announce a revision to our consolidated earnings forecast for the fiscal year ending September 2025.

<sup>\*</sup> The forecast above has been prepared based on the currently available information as of the date of disclosure of this material. Actual results may differ from forecasts due to various factors.