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To Whom It May Concern:

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**Notice of Upward Revision to Consolidated Earnings Forecast for the Fiscal Year Ending September 2026**

Needs Well Inc. (the “Company”) hereby announces that, at the Board of Directors meeting, it resolved to revise upward its consolidated earnings forecast for the second quarter (Interim Period) of the fiscal year ending September 2026 (October 1, 2025 to September 30, 2026), originally announced on November 11, 2025, in light of recent business performance trends, as described below.

1. Revision of consolidated financial results forecast

Consolidated Earnings Forecast for the Second Quarter (Interim Period) of FY2026(October 1, 2025 to March 31, 2026)

	Net sales	Operating profit	Ordinary profit	Interm profit attributable to owners of parent	Interm profit per share
Previous forecast (A) (announced on November 11, 2025)	Millions of yen 5,200	Millions of yen 600	Millions of yen 600	Millions of yen 399	Yen 10.54
Revised forecast (B)	5,206	608	621	406	10.73*
Changes (B – A)	6	8	21	6	
Changes (%)	0.1	1.5	3.6	1.7	
(Reference) the Second Quarter (Interim Period) of FY2025	5,034	734	742	490	12.95
Year-on-year changes for (B) (%)	103.4	82.9	83.7	82.8	

\* “Interm profit per share” in “Revised forecast (B)” is calculated based on the average number of shares during the second quarter (Interim Period) of FY2026.

2. Reasons for revision in figures of the consolidated financial results forecast

During the second quarter (Interim Period), both solution services and system development businesses performed steadily. As a result, net sales are expected to exceed the initial forecast and reach a record high for the first half of the fiscal year.

On the profit side, improved project profitability and enhanced productivity are expected to drive both operating profit and ordinary profit above the initial forecast.

Although profits declined year on year, this includes the impact of a change in the timing of expense recognition related to the shareholder benefit program, and the effect on full-year results is expected to be minor.

The earning power of the Company's core business continues to improve steadily, and the foundation for sustainable profit growth is being strengthened.

3. Full-Year Earnings Forecast

The consolidated full-year earnings forecast for the fiscal year ending September 2026 remains unchanged at this time.

While the current order environment remains solid, the Company may flexibly implement investments aimed at accelerating growth, including talent acquisition, research and development, and new business initiatives. Therefore, the initial full-year plan has been maintained for now.

The first-half progress rate has exceeded initial expectations, and the Company will promptly disclose any revisions if deemed necessary based on future business trends.

\*The forecast above has been prepared based on the currently available information as of the date of disclosure of this material. Actual results may differ from forecasts due to various factors.

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