

For Immediate Release

Company: NCD Co., Ltd. Representative: Osamu Shimojo

President and Representative Director

Securities Code: 4783 TSE Standard Market

Contact: Yusuke Kato

Director and Senior Managing Executive Officer General Manager of Administration Division

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Notice of Personnel Changes in Directors

NCD Co., Ltd. (the "Company") hereby announces that at a meeting of its Board of Directors held on May 13, 2025, the Company decided to make the following personnel changes in Directors. The appointment of Directors will be officially decided upon by a resolution to elect them at the Company's Ordinary General Meeting of Shareholders scheduled to be held on June 24, 2025.

1. Changes in Directors (excluding Directors serving as Audit and Supervisory Committee Members) (effective June 24, 2025)

(1) New candidates

Director Noriko Goto
Outside Director Toshiya Koyama

(2) Scheduled to retire

Outside Director Masaaki Yasuoka

- 2. Change in Directors serving as Audit and Supervisory Committee Members (effective June 24, 2025)
- (1) New candidates

Outside Director (Audit and Supervisory Committee Member) Masaaki Yasuoka

(2) Scheduled to retire

Outside Director (Audit and Supervisory Committee Member) Kenichi Enkaku

3. Changes in positions (effective June 24, 2025)

Name	New position	Current position
Noriko Goto	Deputy General Manager of Administration Division and General Manager of Human Resource Development Department	General Manager of Human Resource Development Department, Administration Division

Career summaries of candidates for new Directors (excluding Directors serving as Audit and Supervisory Committee Members)

Name	Career summary		
	Apr. 2006	Joined the Company	
	Apr. 2018	General Manager of Technology Services Department, IT	
		Business Division	
Noriko Goto	Apr. 2020	General Manager of Human Resource Development Office,	
(Born April 23, 1971)		Administration Division	
	Jun. 2023	Executive Officer of the Company (present position)	
	Apr. 2025	General Manager of Human Resource Development Department,	
		Administration Division (present position)	
Toshiya Koyama (Born May 19, 1960)	Apr. 1986	Joined Teijin Limited	
	Apr. 2013	Corporate Officer (Riji), Teijin Group, General Manager of New	
		Materials Business Development Department	
		Chief Representative of Teijin Electronics Korea Co., Ltd.	
	Apr. 2015	Corporate Officer, Teijin Group	
	Apr. 2017	Executive Officer, Teijin Group	
		General Manager, Material Business Group	
	Apr. 2020	President, Material Business of the Teijin Group	
	Jun. 2020	Executive Officer, Director, Teijin Limited	
	Apr. 2021	Executive Officer, Director, Chief Social Responsibility Officer,	
		Responsible for Corporate Audit Department, Teijin Limited	
	Apr. 2023	Mission Executive and Member of the Board, Teijin Limited	
	Jun. 2023	Mission Executive, Teijin Limited	
	Jun. 2024	Outside Director of Arakawa Chemical Industries Ltd. (present	
		position)	

Career summary of candidate for new Director who is an Audit and Supervisory Committee Member

Name	Career summary		
Masaaki Yasuoka (Born January 10, 1956)	Apr. 1979 May 2006	Joined The Sanwa Bank, Limited (currently MUFG Bank, Ltd.) Executive Officer of Credit Supervision Division, The Bank of Tokyo-Mitsubishi UFJ, Ltd. (currently MUFG Bank, Ltd.)	
	Jun. 2008	President and Representative Director, Mobit Co., Ltd. (currently Sumitomo Mitsui Card Company, Limited)	
	Jun. 2013 Feb. 2015	Full-time Auditor, Mitsubishi UFJ NICOS Co., Ltd. Advisor, UNITIKA LTD.	
	Apr. 2015	Senior Managing Executive Officer, UNITIKA LTD.	
	Jun. 2015	Representative Director, Senior Managing Executive Officer, UNITIKA LTD.	
	Jun. 2020	Director (Audit and Supervisory Committee Member) of DAISUE	
	Jun. 2020	CONSTRUCTION CO., LTD. (present position) Outside Director of the Company (present position)	

[Reference] Executive Structure after the Company's 60th Ordinary General Meeting of Shareholders scheduled to be held on June 24, 2025 (tentative)

1. Director

Representative Director and Osamu Shimojo

President

Director (Senior Managing Hiroshi Takagi General Manager of IT Business Division and

in charge of DX

Director (Senior Managing Yusuke Kato General Manager of Administration Division

Executive Officer)

Executive Officer)

Director (Executive Officer) Noriko Goto Deputy General Manager of Administration

Division and General Manager of Human

Resource Development Department

Outside Director Haruo Miyata
Outside Director Toshiya Koyama
Director (Full-time Audit and Yuki Kobayashi

Supervisory Committee Member)

Outside Director (Audit and Katsuo Nakayama

Supervisory Committee Member)

Outside Director (Audit and Shigeru Okuno

Supervisory Committee Member)

Outside Director (Audit and Masaaki Yasuoka

Supervisory Committee Member)

2. Executive Officers (excluding Executive Officers concurrently serving as Directors)

Executive Officer	Junichi Nakane	General Manager of Parking System Division
Executive Officer	Tsutomu Karibe	General Manager of Solution Services
		Division 1, IT Business Division
Executive Officer	Toshio Andoh	General Manager of General Affairs
		Department, Administration Division
Executive Officer	Takato Kikuchi	General Manager of Solution Services
		Division 2, IT Business Division
Executive Officer	Atsuya Moroguchi	Deputy General Manager of Parking Systems
		Division and General Manager of Business

Promotion Office

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.