



February 6, 2026

For Immediate Release

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Notice Concerning Determination of Matters Related to Repurchase of Own Shares and Cancellation of Treasury Shares

(Repurchase of own shares under the Articles of Incorporation pursuant to the provisions of Article 459, Paragraph 1 of the Companies Act and cancellation of treasury shares pursuant to the provisions of Article 178 of the Companies Act)

NCD Co., Ltd. (the "Company") hereby announces that at a meeting of its Board of Directors held on February 6, 2026, the Company decided the matters related to repurchase of its own shares pursuant to the provisions of Article 459, Paragraph 1 of the Companies Act as well as Article 39 of the Articles of Incorporation of the Company, and also decided to cancel its treasury shares pursuant to the provisions of Article 178 of the Companies Act. The details are as follows.

1. Reason for repurchase of own shares and cancellation of treasury shares

The Company will repurchase its own shares and cancel its treasury shares to further improve capital efficiency, enhance shareholder returns, and enable the flexible execution of a capital strategy.

2. Details of matters relating to the repurchase

(1) Class of shares to be repurchased	Common stock
(2) Total number of shares to be repurchased	160,000 shares (maximum) (Ratio to the total number of issued shares (excluding treasury shares): 1.95%)
(3) Total amount of share repurchase costs	500,000,000 yen (maximum)
(4) Repurchase period	From February 9, 2026 to April 30, 2026
(5) Method of repurchase	Market purchase on the Tokyo Stock Exchange

3. Details of matters relating to the cancellation

(1) Class of shares to be cancelled	Common stock
(2) Number of shares to be cancelled	500,000 shares (Ratio to the total number of issued shares before cancellation: 5.68%)
(3) Scheduled date of cancellation	February 13, 2026

The own shares to be repurchased in accordance with 2. above will be cancelled separately. The number of treasury shares to be cancelled, etc. will be announced after the completion of the acquisition of treasury shares.

(Reference) Treasury shares holdings as of January 31, 2026

Total number of issued shares (excluding treasury shares)	8,180,116 shares
Number of treasury shares	619,884 shares

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.