

For Immediate Release

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 Securities Code: 4783 TSE Standard Market  
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## Notice Concerning Change in Major Shareholder and Largest Shareholder

NCD Co., Ltd. (the “Company”) hereby announces that there has been a change of the major shareholder and the largest shareholder of the Company on March 6, 2026, as described below.

### 1. Background for the change

The Company confirmed a change in the major shareholder and largest shareholder based on the submission of the Statement of Large-Volume Holdings (the Statement of Changes) to the Kanto Local Finance Bureau by the shareholder listed below, dated March 19, 2026. However, the Company has not independently confirmed the actual number of shares beneficially owned under the name of such shareholder in relation to this change.

### 2. Overview of the shareholder subject to the change

(1) Name	Hikari Tsushin K.K.
(2) Location	1-4-10 Nishi-Ikebukuro, Toshima-ku, Tokyo
(3) Job title and name of representative	Masato Takahashi, Representative Director
(4) Description of business	Management of Securities Holdings and Investment Management
(5) Share capital	101 million yen

### 3. Number of voting rights (number of shares) held by said shareholder and its ratio to the voting rights held by all shareholders before and after the change

	Number of voting rights (Number of shares held)	Ratio of voting rights held*1	Ranking among major shareholders
Before the change (As of September 30, 2025)	8,939 units (893,900 shares)	10.93%	1st
After the change*2	8,110 units (811,000 shares)	9.99%	1st

\*1 Number of shares deducted from the total number of issued shares as shares without voting rights 182,500 shares  
 Total number of issued shares as of March 23, 2026 8,300,000 shares.

\*2 The number of voting rights (number of shares held) after the change is the aggregate of 48,800 shares held by UH Partners 2, Inc. and 157,900 shares held by SIL, Inc. both of which are joint holders as stated in the Statement of Large Volume Holdings (the Statement of Changes).

### 4. Future outlook

This change in the major shareholder and largest shareholder has no effect on the Company’s financial results.

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.