



May 15, 2026

For Immediate Release

Company: NCD Co., Ltd.
Representative: Osamu Shimojo
President and Representative Director
Securities Code: 4783 TSE Standard Market
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Notice Concerning Cancellation of Treasury Shares (Cancellation of treasury shares pursuant to the provisions of Article 178 of the Companies Act)

NCD Co., Ltd. (the "Company") hereby announces that at a meeting of its Board of Directors held on May 15, 2026, the Company decided the matters related to cancellation its treasury shares pursuant to the provisions of Article 178 of the Companies Act. The details are as follows.

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|-------------------------------------|--|
| 1. Class of shares to be cancelled | Common stock |
| 2. Number of shares to be cancelled | 160,000 shares
(Ratio to the total number of
issued shares before cancellation: 1.92%) |
| 3. Scheduled date of cancellation | May 29, 2026 |

(Reference)

Total number of issued shares after cancellation	8,140,000 shares
Number of treasury shares after cancellation	119,884 shares

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.