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For Immediate Release

Company:	NCD Co., Ltd.
Representative:	Osamu Shimojo President and Representative Director
Securities Code:	4783 TSE Standard Market
Contact:	Yusuke Kato Director and Senior Managing Executive Officer General Manager of Administration Division
Phone:	03-5437-1021
URL	https://www.ncd.co.jp/

Notice Concerning Dividend of Surplus (Interim Dividend) and Revision to Dividend Forecast (Commemorative Dividend for the 60th Anniversary of the Company's Founding)

NCD Co., Ltd. (the "Company") hereby announces that, at a meeting of its Board of Directors held today, it resolved to pay a dividend of surplus (interim dividend) with a record date of September 30, 2026, and to revise its year-end dividend forecast for the fiscal year ending March 31, 2027.

1. Details of dividend of surplus (interim dividend)

	Determined amount	Most recent dividend forecast (May 15, 2026)	Actual results for the previous fiscal year (Interim period of the fiscal year ended March 31, 2026)
Record date	September 30, 2026	September 30, 2026	September 30, 2025
Dividend per share	¥60.00	¥60.00	¥60.00
Total amount of dividends	¥487 million	—	¥490 million
Effective date	December 2, 2026	—	December 2, 2025
Source of dividend	Retained earnings	—	Retained earnings

2. Revision to dividend forecast

	Dividend per share		
	Second quarter-end	Fiscal-year end	Total
Previous forecast (Announced on May 15, 2026)	¥60.00	¥60.00	¥120.00
Revised forecast	—	¥80.00 (Ordinary dividend: ¥60.00) (Commemorative dividend: ¥20.00)	¥140.00 (Ordinary dividend: ¥120.00) (Commemorative dividend: ¥20.00)
Actual results for the current fiscal year (Fiscal year ending March 31, 2027)	¥60.00	—	—
Actual results for the previous fiscal year (Fiscal year ended March 31, 2026)	¥60.00	¥60.00	¥120.00

3. Reason for the revision to the dividend forecast

On March 16, 2027, the Company will mark the 60th anniversary of its founding. We would like to express our heartfelt gratitude to our shareholders and other stakeholders for their warm and continuous support over the years.

Accordingly, we have decided to include a commemorative dividend of 20 yen per share in the year-end dividend for the fiscal year ending March 31, 2027.

As a result, it is expected that the year-end dividend per share for the fiscal year ending March 31, 2027 will be 80 yen, representing the ordinary dividend of 60 yen and the commemorative dividend of 20 yen, and that the annual dividend will be 140 yen per share.

Please note that the commemorative dividend of 20 yen is not subject to our progressive dividend policy.

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.