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October 10, 2025

For Immediate Release

Company E-Guardian Inc.

Representative Yasuhisa Takatani, President & CEO

(Code: 6050,

Prime Market of the Tokyo Stock Exchange)

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Announcement regarding the Revision to the Forecast

At the meeting of the Board of Directors held today, we have decided to revise our consolidated earnings forecast for the fiscal year ended September 30, 2025 which was announced on November 5, 2024. The details are as follows:

Details

Revision of consolidated earnings forecasts for the full year ended September 30, 2025 (October 1, 2024 - September 30, 2025)

	Consolidated revenue	Consolidated operating income	Consolidated ordinary income	Profit attributable to owners of parent	Consolidated net profit per share
Previously announced	(mil of yen)	(mil of yen)	(mil of yen)	(mil of yen)	(yen)
forecast (A)	12,365	1,819	1,824	1,220	105.49
Most recently revised forecast (B)	11,320	1,501	1,528	956	82.68
Change (B-A)	(1,044)	(317)	(295)	(263)	-
Change (%)	(8.4%)	(17.4%)	(16.2%)	(21.6%)	-
(Reference) Consolidated results for the previous fiscal year (fiscal year ended September 30, 2024)	11,391	1,705	1,708	1,057	92.08

2. Reason for the revision

Revenue for the consolidated fiscal year (full-year) ended September 30, 2025 fell below the previously announced forecast because the decline in social support sales for large-scale projects was expected to be larger than the previous forecast although the number of transactions for social support itself increased, and game support sales for large-scale projects especially related to customer support for home video games which were ordered to us in the first half of the said fiscal year did not progress well compared with the previous forecast.

Operating income is also forecasted to lower than previously announced due to a temporary increase in the labor cost ratio caused by a decline in sales and a gap (time lag) in related labor cost adjustment. Ordinary income and profit attributable to owners of parent are also expected to be lower than previously announced due to a decrease in operating income. Please refer to the attached material for the details.

There is no change in the dividend forecast for the year ended September 30, 2025 regardless of the revision of the forecast.

(Note) The above forecasts are based on the information currently available to the Company and on certain assumptions deemed to be reasonable. So, actual results may differ significantly from this forecast for various reasons.

End



Revision to the full-year earnings forecast

E-Guardian Inc (6050) October 2025

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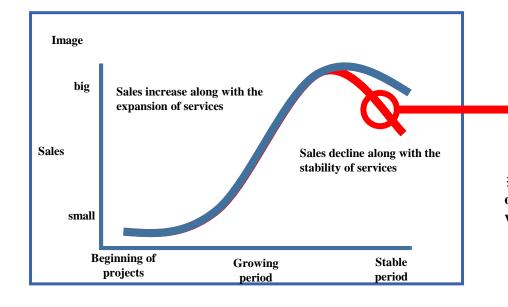


Revenue

- (1) Sales for large-scale social support projects were lower than previously forecasted.
- (2) Sales for large-scale customer support projects regarding home video games were lower than previously forecasted.

Operating income

(3) Time lag between sales decline and labor cost adjustment



(1) \rightarrow Sales for large-scale projects which entered a period of stability declined larger than expected.

X Our sales are small at the start of the project. Sales increased gradually along with the expansion of the number of our cared cases and the evaluation of our services. Finally, sales gradually declined with the stabilization of operations.

Implementation Strategy for Accelerating Growth



Revenue

Increase in the number of transactions closed \rightarrow Accelerating the growth of sales through forming a field-specific sales organization

→ We will reorganize sales department to specialize in social support, game support, and other fields. By narrowing down the scope of responses, we will carefully monitor the market environment and customer needs and expanding the scope of our support for each customer to increase the unit price of projects.

Operating income

Already started labor cost control → Expected to improve during 2Q 2026

→ Gross margin decreased due to the difference between the decrease in sales and the adjustment of labor costs. Starting from FY9/2026, a new system was established by assigning personnel to enable more flexible implementation of labor cost control in relation to sales increases and decreases.

Strengthening group collaboration

Expansion of public-sector and enterprise projects

 \rightarrow We will invite Mr. Tomohiro Noda, President and Representative Director of CHANGE, Inc. as the executive officer to strengthen collaboration with CHANGE Group.