

FY2025

# Financial Results

# FY2025 Financial results

Unit: million

(Rounded down to the nearest million yen)

	FY2024	FY2025	YoY
Net sales	105,830	113,836	+ 7.6%
Operating Profit	128	3,848	+2890.7%
Operating Margin	0.1%	3.4%	+3.3pt.
Ordinary Profit(loss)	(523)	4,577	—
Profit (loss) attributable to owners of parent	(2,436)	5,655	—
			Unit : JPY/USD
Non-Consolidated Volume Rate	153.04	149.80	(3.24)JPY

- Net sales increased as all segments remained resilient.
- In addition to the impact of higher sales, the effects of structural reforms in the power device business implemented in the previous fiscal year contributed to earnings.
- Ordinary profit turned positive, partly due to the recording of foreign exchange gains.
- The Company recorded an extraordinary loss associated with the implementation of a "Career Design Support program".
- The Company recognized an extraordinary gain on the sale of investment securities.

We have changed the classification of reportable segments starting this fiscal year. In this document, the revised figures for the previous period have also been presented and compared using the new segment classifications.

# FY2025 Financial Results(Power devise)

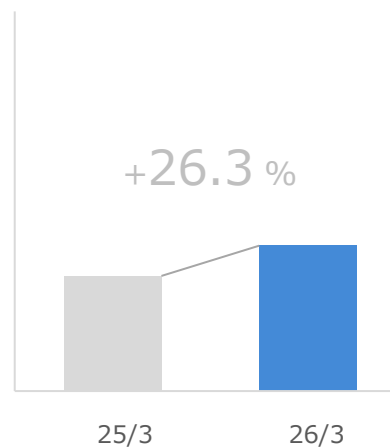
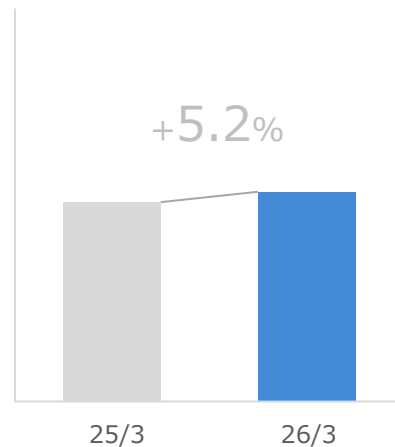
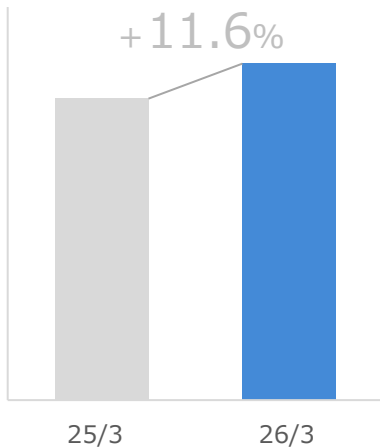
Unit: million  
(Rounded down to the nearest million yen)

	FY2024	FY2025	YoY
Segment Sales	31,098	33,490	+7.7%
Segment Profit	(2,247)	2,533	—

## Mobility

## Home Appliance

## Industrial machinery



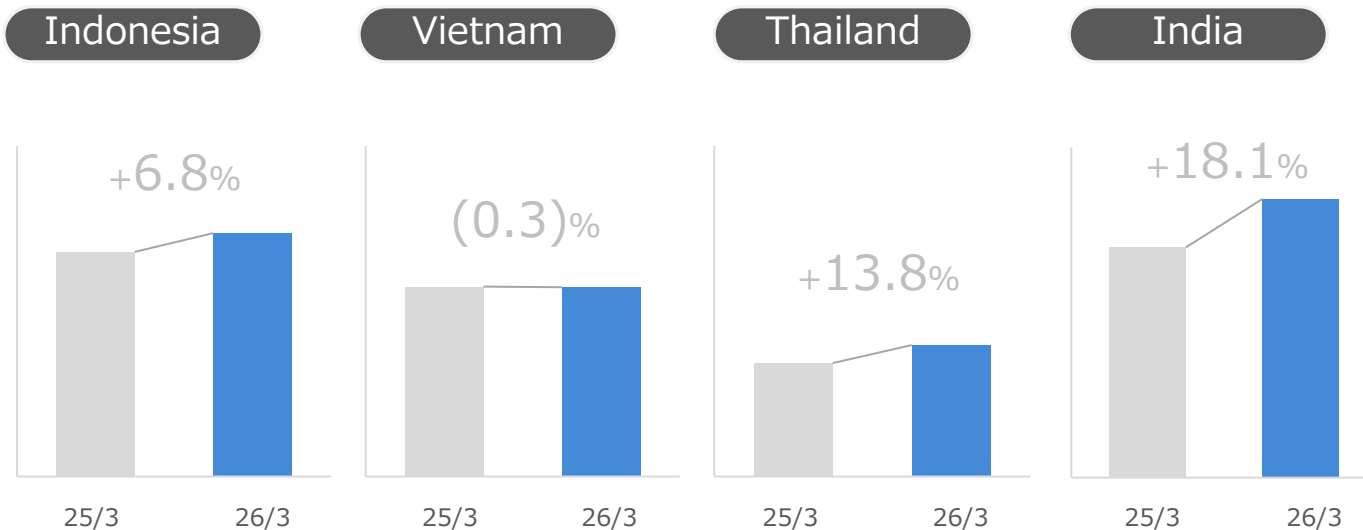
- Sales increased due to continued strong performance in the mainstay mobility market, as well as contributions from products acquired through M&A.
- The segment returned to profitability from a loss in the previous fiscal year, driven by higher sales, resulting improvements in capacity utilization, and the effects of structural reforms.

# FY2025 Financial Results(Power Unit)

Unit: million  
(Rounded down to the nearest million yen)

	FY2024	FY2025	YoY
Segment Sales	67,681	72,806	+7.6%
Segment Profit	4,979	3,847	(22.7)%

Shindengen Affiliated companies Net sales results for 2Wheels



- Sales increased as the motorcycle market was driven by strong demand in India and Indonesia, while sales of products for four-wheel vehicles and general-purpose applications also grew.

- Segment profit decreased from the previous fiscal year due to the impact of the depreciation of Asian currencies and increased expenses related to the concentrated allocation of resources.

# FY2025 Financial Results(Power Systems & Solutions)

Unit: million  
(Rounded down to the nearest million yen)

	FY2024	FY2025	YoY
Segment Sales	6,897	7,410	+ 7.4%
Segment Profit	2,011	1,209	(39.9)%

- Segment Sales of rectifiers for communication infrastructure increased.

- Despite the positive impact of higher sales, the segment profit decreased compared to the previous fiscal year, which saw a one-time gain from the reversal of product warranty allowance.

# Net Sales and Operating Profit

Unit: million (Rounded down to the nearest million yen)

## ◆ Net Sales

	FY2025								FY2026			
	1st Half			2nd Half			Full Term		1st Half	2nd Half	Full Term	%
	1Q	2Q	1st Half	3Q	4Q	2nd Half	Full Term	%				
Power Divece	8,404	8,031	16,436	8,089	8,964	17,053	33,490	29.4%	20,700	22,600	43,300	35.7%
Power Unit	17,201	17,443	34,645	19,233	18,928	38,161	72,806	64.0%	36,100	35,500	71,600	59.1%
Power Systems & Solutions	1,539	1,554	3,093	2,211	2,106	4,317	7,410	6.5%	2,350	3,850	6,200	5.1%
Other	40	32	72	26	30	56	129	0.1%	50	50	100	0.1%
Total	27,185	27,061	54,247	29,560	30,029	59,589	113,836	100.0%	59,200	62,000	121,200	100.0%

## ◆ Operating Profit

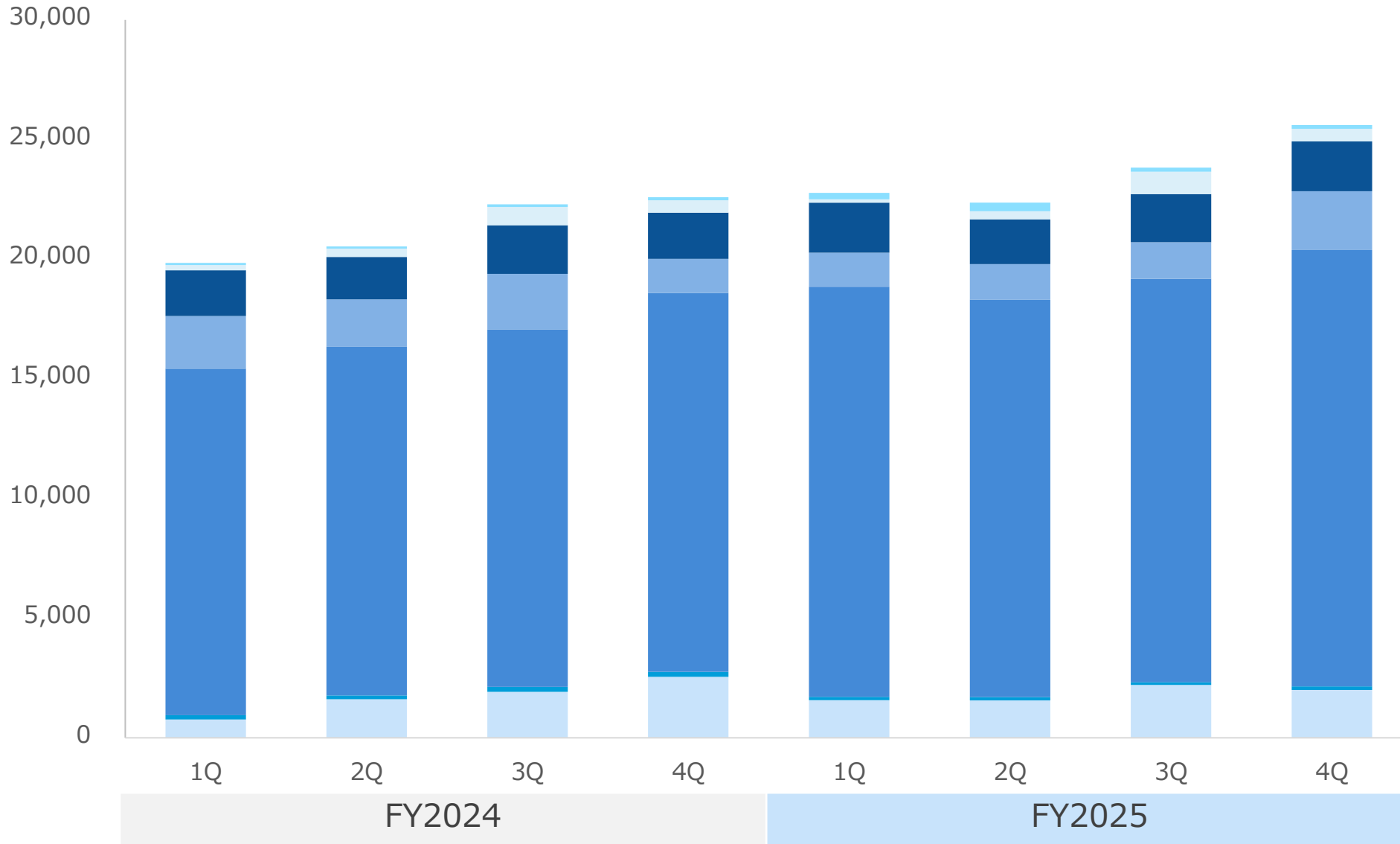
	FY2025								FY2026			
	1st Half			2nd Half			Full Term		1st Half	2nd Half	Full Term	Profit%
	1Q	2Q	1st Half	3Q	4Q	2nd Half	Full Term	Profit%				
Power Divece	906	665	1,571	398	563	961	2,533	7.6%	1,100	1,900	3,000	6.9%
Power Unit	1,241	723	1,964	1,016	866	1,883	3,847	5.3%	2,100	2,200	4,300	6.0%
Power Systems & Solutions	253	333	587	381	240	621	1,209	16.3%	100	600	700	11.3%
Other	-2	-2	-4	-5	-4	-9	-14	-11.4%	0	0	0	—
Adjustment	-945	-855	-1,800	-992	-934	-1,926	-3,727	—	-2,000	-2,000	-4,000	—
Total	1,454	864	2,318	798	730	1,529	3,848	3.4%	1,300	2,700	4,000	3.3%

\*Effective from the current fiscal year, we have changed the classification of its business segments.

Results for the previous fiscal year have been restated to reflect the new segment classifications.

# Sales composition ratio by Application on All products

Telecom OA Mobility Industrial Machinery Home Appliance Environmental Energy Other



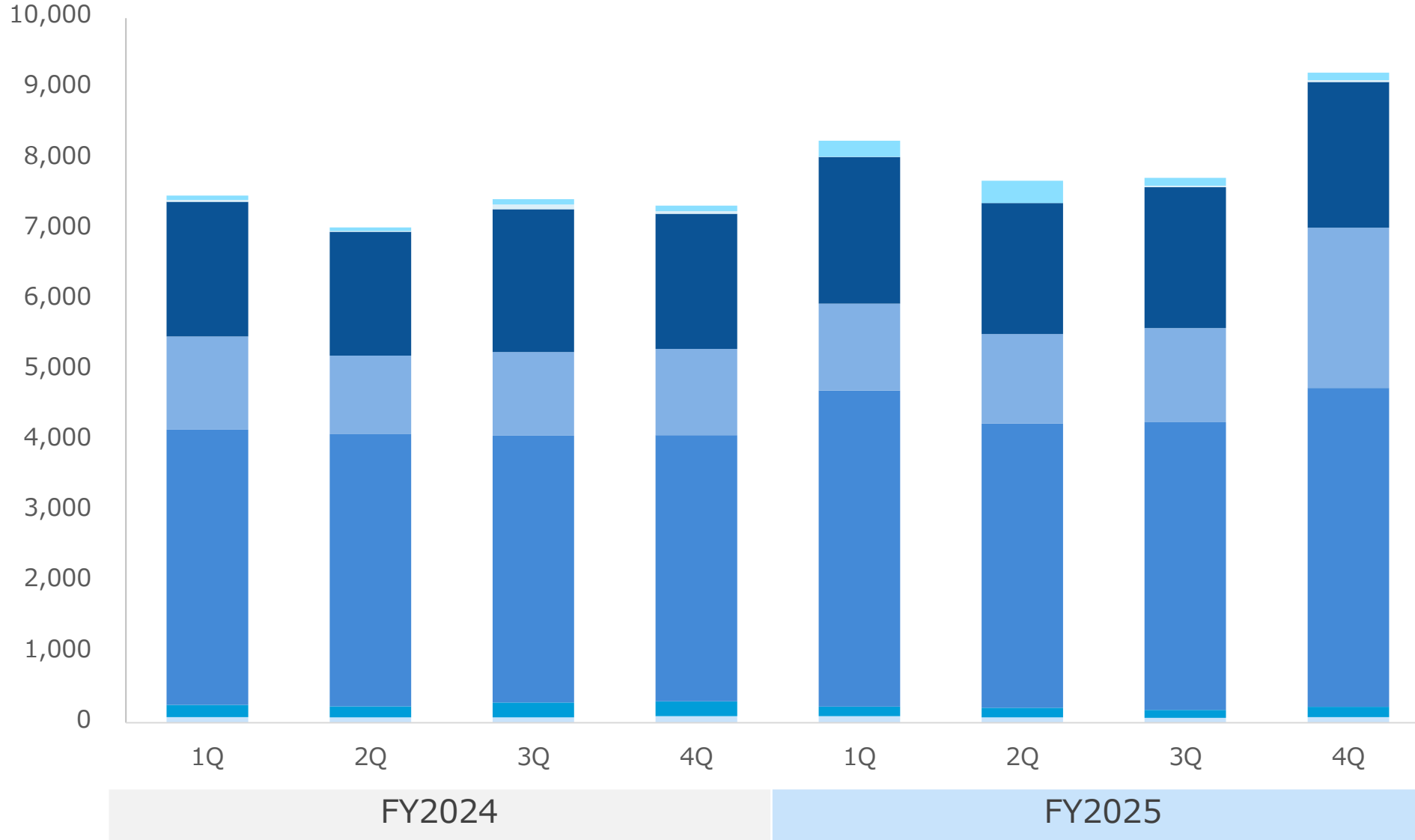
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	composition ratio
Telecommunication	7.8
OA	0.6
Mobility	71.2
Industrial Machinery	9.6
Home Appliance	8.1
Environmental Energy	2.1
Other	0.6
<b>Total</b>	<b>100.0</b>

※The above numbers have been calculated from Shindengen original date.

# Sales composition ratio by Application on Semiconductors

■ Telecom 
 ■ OA 
 ■ Mobility 
 ■ Industrial Machinery 
 ■ Home Appliance 
 ■ Environmental Energy 
 ■ Other



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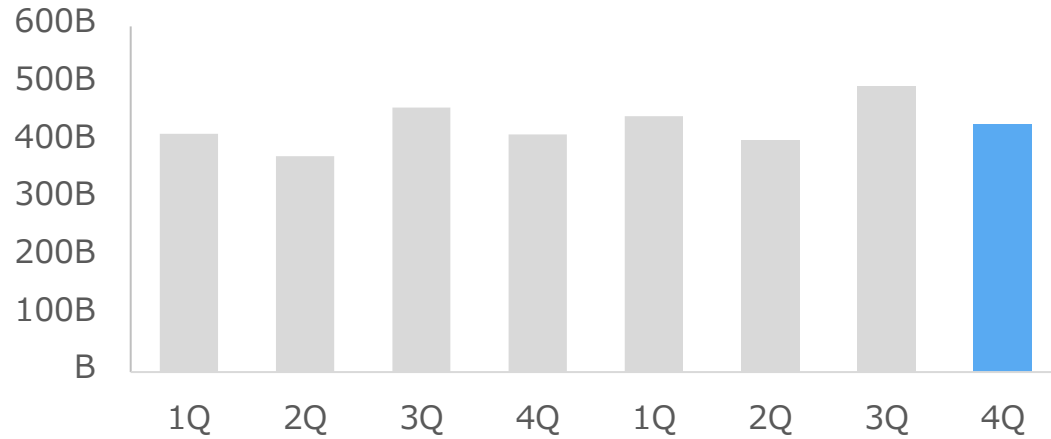
	composition ratio
Telecommunication	0.9
OA	1.6
Mobility	49.0
Industrial Machinery	24.6
Home Appliance	22.4
Environmental Energy	0.3
Other	1.2
<b>Total</b>	<b>100.0</b>

※The above numbers have been calculated from Shindengen original date.

# Shindengen Affiliated companies Net sales results for 2 Wheels

## Indonesia

Currency:IDR

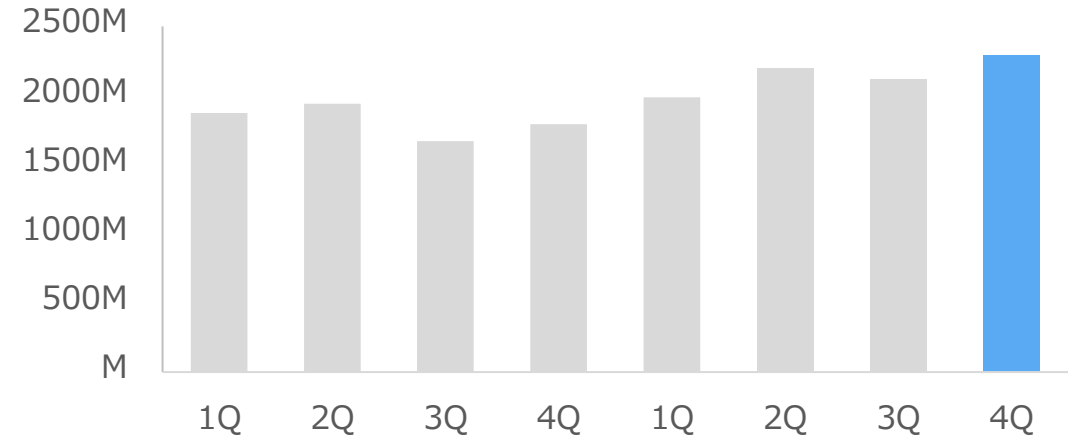


FY2024

FY2025

## India

Currency:INR

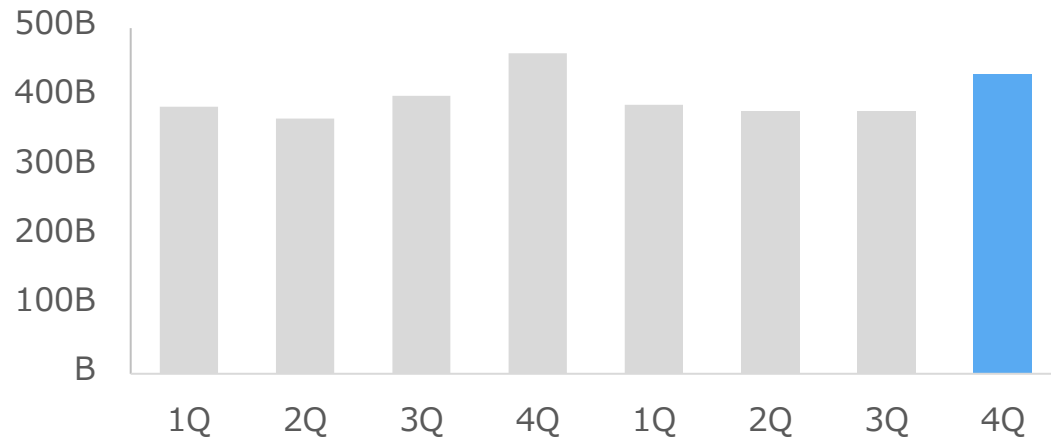


FY2024

FY2025

## Vietnam

Currency:VND

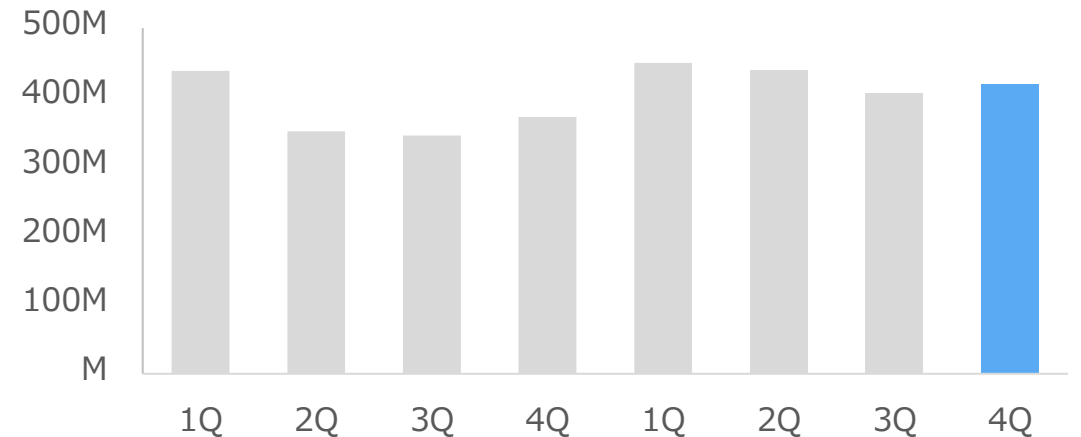


FY2024

FY2025

## Thailand

Currency:THB



FY2024

FY2025

END