# **Summary of Consolidated Financial Results** for the Six Months Ended June 30, 2025 (Under Japanese GAAP)

OPTEX GROUP CO., LTD. Stock exchange listing: Tokyo Stock Exchange Company name:

Stock code: 6914 URL: https://www.optexgroup.co.jp/en/

Representative: Tatsuya Nakajima, President

Contact: Hideki Yamawaki, General Manager of Accounting Finance Tel. +81-77-527-9861

Scheduled date to file semi-annual securities report: August 8, 2025 Scheduled date to commence dividend payments: September 2, 2025

Preparation of supplementary material on financial results: Yes

Holding of financial results briefing: Yes (for institutional investors and financial analysts)

(Millions of yen rounded down)

1. Consolidated financial results for the six months ended Jun. 30, 2025 (from Jan. 1 to Jun. 30, 2025)

(1) Consolidated operating results

(1) Consolidated operating	(Percentage	s indicate	year-on-year	changes.)				
	Net Sa	es Operating profit		Ordinary profit		Profit attributable to owners of parent		
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Jun. 30, 2025	30,346	(0.6)	3,647	16.2	3,192	(11.8)	2,998	18.6
Jun. 30, 2024	30,519	12.2	3,139	18.0	3,619	23.5	2,528	27.4

Six months ended Jun. 30, 2025: 2,438 million yen (44.9%) (Note) Comprehensive income:

Six months ended Jun. 30, 2024: 4,428 million yen 30.9%

	Basic earnings per share	Diluted earnings per share	
Six months ended	Yen	Yen	
Jun. 30, 2025	84.18	83.54	
Jun. 30, 2024	71.10	70.55	

(2) Consolidated financial position

	Total assets	Net assets	Shareholders' equity ratio
As of	Millions of yen	Millions of yen	%
Jun. 30, 2025	72,748	51,850	70.7
Dec. 31, 2024	72,850	50,084	68.2

As of Jun. 30, 2025: 51,444 million yen (Reference) Shareholders' equity: As of Dec. 31, 2024: 49,710 million yen

2. Dividends

		Dividends per share							
	End of 1Q	Total							
	Yen	Yen	Yen	Yen	Yen				
Fiscal year ended Dec. 31, 2024	_	20.00	_	20.00	40.00				
Fiscal year ending Dec. 31, 2025	_	25.00							
Fiscal year ending Dec. 31, 2025 (Forecast)			-	25.00	50.00				

(Note) Revisions of the forecast most recently announced: Yes

(Note) For the details of the dividend forecast, please refer to "Notice Regarding Dividend of Surplus (Interim Dividend) and Revision of Year-End Dividend Forecast (Increase)" disclosed today (August 8, 2025).

## 3. Forecast of consolidated financial results for the year ending Dec. 31, 2025 (from Jan. 1 to Dec. 31, 2025)

(Percentages indicate year-on-year changes.)

	Net Sal	es	Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	66,000	4.3	7,400	3.9	7,400	(4.5)	5,900	3.7	165.65

(Note) Revisions of the forecast most recently announced: None

- \* Notes
  - (1) Significant changes in the scope of consolidation during the period: None
  - (2) Application of special accounting methods for preparing interim consolidated financial statements: None
  - (3) Changes in accounting policies, changes in accounting estimates, and restatement
    - (a) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes
    - (b) Changes in accounting policies due to other reasons: None
    - (c) Changes in accounting estimates: None
    - (d) Restatement: None
  - (4) Number of issued shares (common shares)
    - (a) Total number of issued shares at the end of the period (including treasury shares)

Six months ended Jun. 30, 2025: 37,735,784 shares Fiscal year ended Dec. 31, 2024: 37,735,784 shares

(b) Number of treasury shares at the end of the period

Six months ended Jun. 30, 2025: 2,115,125 shares Fiscal year ended Dec. 31, 2024: 2,121,455 shares

(c) Average number of shares during the period (cumulative from the beginning of the fiscal year)

Six months ended Jun. 30, 2025: 35,616,669 shares Six months ended Jun. 30, 2024: 35,570,965 shares

- \* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.
- \* Explanations and other special notes concerning the appropriate use of financial results forecasts (Notes on forward-looking statements)

The forward-looking statements such as the forecasts of financial results stated in this document are based on the information currently available to the Company and certain assumptions that the Company judges as rational. These statements are not guarantees of future performance. Actual results may differ materially, depending on a range of factors. For the conditions on which financial results forecasts are based and the notes on the use of these forecasts, please refer to "(3) Management's discussion of consolidated operating results forecast and other forecasts, 1. Overview of Operating Results, etc." on page 3.

(How to obtain supplementary briefing material on the financial results)

The Company plans to hold a results briefing for institutional investors and analysts on Tuesday, August 19, 2025. Presentation materials, etc. presented at this briefing session will be posted on the Company's website.

## 1. Overview of Operating Results, etc.

# (1) Overview of operating results for the first six months of the fiscal year under review

Under the corporate philosophy, "Aim to become a corporate group full of venture spirit," the Group aims to improve profitability and achieve sustainable growth. It is stepping up efforts this fiscal year with a focus on effectively transitioning to the solution proposal business. In addition, under the Group's basic policy on sustainability, the Group has been working hard to contribute to the sustainable development of society and maximize corporate value by addressing a range of social and environmental issues through its businesses.

In the first six months of the current fiscal year (January 1, 2025 to June 30, 2025), net sales decreased to 30,346 million yen, down 0.6% year on year, mainly due to weak sales of Automation Systems-related in the IA (Industrial Automation) Business, although the SS (Sensing Solution) Business remained steady. On the profitability side, the increase in gross profit mainly reflecting the change in the sales composition and the increase in sales of high-profit products offset the increase in personal expenses. As a result, operating profit was 3,647 million yen (up 16.2% year on year), ordinary profit was 3,192 million yen (down 11.8% year on year) chiefly due to foreign exchange losses, and profit attributable to owners of parent was 2,998 million yen (up 18.6% year on year) partly owing to extraordinary income from gain on sale of investment securities.

The business results for each segment are described below.

Effective from the first six months of the current fiscal year, due to reorganization, etc., the names of the reportable segment categories and the revenue breakdown information within the reportable segments have been changed. The following comparisons with the same period of the previous fiscal year have been made based on figures reclassified into the revised classification segments. Details are provided in the "Notes to Segment Information" section.

#### (i) SS (Sensing Solution) Business

In the SS business, net sales were 14,856 million yen (up 5.6% year on year), and operating profit was 2,647 million yen (up 29.8% year on year), reflecting the success of the solution proposal business and a reduction in the cost ratio resulting from an increase in sales of high-profit products, despite the impact of the tariff policy in the United States.

Net sales for the security sensors were 9,330 million yen (up 2.4% year on year). Domestic sales of solutions for large-scale important facilities remained strong, and overseas sales of solutions for data centers and other large-scale important facilities in the U.S. were also strong, resulting in a year-on-year increase.

Net sales for automatic door sensors were 3,655 million yen (up 4.3% year on year). Overseas, sales of automatic door sensors for the U.S. and Europe were sluggish. On the other hand, domestic sales of automatic door sensors were firm and sales of customer counting systems were favorable, resulting in a year-on-year increase.

In Social and Environmental-related, net sales were 1,870 million yen (up 29.4% year on year) as a result of strong sales of vehicle detection sensor solutions for parking lot management systems in Japan and the U.S. and favorable sales of water quality sensors in Japan.

# (ii) IA (Industrial Automation) Business

In the IA Business, net sales came to 15,032 million yen (down 5.6% year on year) and operating profit was 1,314 million yen (down 8.4% year on year).

In factory automation-related products, domestic sales of products for semiconductors and electronic components were sluggish due to the impact of the U.S. tariff policy. Meanwhile, overseas sales of sensors for automation and labor saving were firm as customers in Europe completed their inventory adjustments and the market recovered in China, resulting in net sales of 4,293 million yen (up 7.0% year on year).

Net sales for inspection lighting-related products were 7,083 million yen (up 0.1% year on year) as a result of steady overseas sales of products for the United States and Asia, despite sluggish domestic sales of products for semiconductors and for electric and electronic components due to the impact of US tariff policies.

Net sales for industrial PCs-related products amounted to 2,397 million yen (down 4.1% year on year), following sluggish sales of products mainly for semiconductor manufacturing equipment.

Net sales for automation system-related products came to 1,257 million yen (down 46.1% year on year), reflecting a backlog of secondary battery manufacturing equipment which is still in the manufacturing process.

#### (iii) EMS (Electronics Manufacturing Service) Business

In the EMS Business, net sales to unaffiliated customers amounted to 410 million yen (down 15.3% year on year), attributable to the sluggish performance of projects for the electronic contract manufacturing service. The Business recorded an operating loss of 190 million yen (operating loss of 276 million yen in the same period of the previous fiscal year), reflecting a decrease in production volume of products within the Group.

# (2) Overview of financial position for the first six months of the fiscal year under review

#### (i) Conditions of assets, liabilities and net assets

#### (Assets)

Total assets stood at 72,748 million yen at the end of the first six months of the fiscal year under review, which was a decrease of 102 million yen from the end of the previous fiscal year.

Current assets stood at 55,847 million yen, which was a decline of 2,177 million yen. The was attributable largely to an increase in the inventories of work in process of 896 million yen, and decreases in notes and accounts receivable - trade of 2,770 million yen due to lower net sales, and in other current assets, including advance payments to suppliers, of 305 million yen.

Non-current assets increased 2,074 million yen, to 16,900 million yen. This was mainly due to an increase of 1,903 million yen in property, plant and equipment, including land, resulting from the acquisition of factory sites and buildings by a subsidiary, and an increase of 112 million yen in investments and other assets, including investment securities

#### (Liabilities)

Total liabilities stood at 20,897 million yen at the end of the first six months of the fiscal year under review, which was a decrease of 1,869 million yen from the end of the previous fiscal year. This was mainly due to a 1,327 million yen decrease in current liabilities, including short-term borrowings and current portion of long-term borrowings, and a 541 million yen decrease in non-current liabilities, including long-term borrowings.

#### (Net assets)

Net assets totaled 51,850 million yen at the end of the first six months of the fiscal year under review, which was an increase of 1,766 million yen from the end of the previous fiscal year. This resulted mainly from a decrease of 561 million yen in other comprehensive income, including foreign currency translation adjustment and an increase of 2,284 million yen in retained earnings, respectively.

#### (ii) Conditions of cash flows

Cash and cash equivalents ("cash") at the end of the first six months of the fiscal year under review have increased by 144 million yen from the end of the previous fiscal year, to total 21,209 million yen.

The status of each of the cash flow segments and contributing factors for the first six months of the fiscal year under review are as follows.

#### (Cash flows from operating activities)

Net cash provided by operating activities was 5,046 million yen (compared with 3,286 million yen in the same period of the previous fiscal year). This was mainly due to a decrease in trade receivables (2,539 million yen) and securing profit before income taxes (3,990 million yen), which offset a decrease in cash from income taxes paid (1,222 million yen), an increase in inventories (1,096 million yen).

### (Cash flows from investing activities)

Net cash used in investing activities was 2,620 million yen (compared with net cash of 318 million yen used in such activities in the same period of the previous year). This was caused chiefly by an increase in cash due to proceeds from sales and redemption of securities and investment securities of 915 million yen and a decrease in cash due to purchase of property, plant and equipment of 2,721 million yen and purchase of intangible assets of 450 million yen.

#### (Cash flows from financing activities)

Net cash used in financing activities came to 1,971 million yen (compared with net cash of 667 million yen used in such activities in the same period of the previous fiscal year). This was mainly due to a decrease in cash resulting from repayment of long-term borrowings (745 million yen) and dividend payments (712 million yen).

# (3) Management's discussion of consolidated operating results forecast and other forecasts

The consolidated results forecasts for the fiscal year ending December 31, 2025 remain the same as those stated on February 14, 2025.

The outlook for the global economy is expected to remain uncertain due to the impact of the U.S. administration's tariff policies. The Company expects sales in the U.S. in the current consolidated fiscal year to account for more than 10% of total consolidated sales. Major products include sensors for security and automatic doors in the SS business and lighting for inspections in the IA business.

Under these circumstances, the Company will strive to control risks by promoting sales price optimization and continuing efforts to optimize the supply chain. In addition, the Company will promptly disclose any situation that may have an impact on its business performance.

# **Interim Consolidated Financial Statements**Consolidated Balance Sheets

(Millions of yen)

Raw materials and supplies         9,888         9,422           Income taxes refund receivable         166         39           Other         1,872         1,566           Allowance for doubtful accounts         (105)         (121)           Total current assets         58,025         55,847           Non-current assets         8         9,225           Property, plant and equipment         50,79         Machinery, equipment and vehicles, net         517         534           Tools, furniture and fixtures, net         944         1,085         1,085           Land         2,559         3,470         2,559         3,470           Construction in progress         92         171         834         1,085         1,55         155         155         155         155         155         155         155         155         155         155         155         150         1,496         1,496         1,496         1,496         1,496         1,496         1,496         1,496         1,496         1,496         1,496         1,496         1,545         1,545         1,545         1,545         1,545         1,545         1,545         1,545         1,545         1,545         1,545         1,545		As of December 31, 2024	As of June 30, 2025
Cash and deposits         21,065         21,209           Notes and accounts receivable - trade         13,884         11,113           Securities         0	Assets		
Notes and accounts receivable - trade         13,884         11,113           Securities         0         —           Merchandise and finished goods         6,622         6,726           Work in process         4,631         5,890           Raw materials and supplies         9,888         9,422           Income taxes refund receivable         166         39           Other         1,872         1,566           Allowance for doubtful accounts         (105)         (121)           Total current assets         58,025         55,847           Non-current assets         4,273         5,079           Machinery, equipment and equipment         4,273         5,079           Machinery, equipment and fixtures, net         4,273         5,079           Machinery, equipment and fixtures, net         4,25         5,99         3,470           Construction in progress         92         171	Current assets		
Securities         0         ————————————————————————————————————	Cash and deposits	21,065	21,209
Merchandise and finished goods         6,622         6,726           Work in process         4,631         5,890           Raw materials and supplies         9,888         9,422           Income taxes refund receivable         166         39           Other         1,872         1,566           Allowance for doubtful accounts         (105)         (121)           Total current assets         58,025         55,847           Non-current assets         8         705         55,847           Non-current assets         8         707         507         407         507         407         507         407         407         507         504         10,85         10,79         504         10,86         10,79         504         10,89         10,79         10,49         10,79         10,79         10,79         10,79         10,79         10,79         10,79         10,79         10,79         10,79         10,79         10,79         10,79         10,79         10,79 <td< td=""><td>Notes and accounts receivable - trade</td><td>13,884</td><td>11,113</td></td<>	Notes and accounts receivable - trade	13,884	11,113
Work in process         4,631         5,890           Raw materials and supplies         9,888         9,422           Income taxes refund receivable         166         39           Other         1,872         1,566           Allowance for doubtful accounts         (105)         (121)           Total current assets         58,025         55,847           Non-current assets         58,025         55,847           Non-current assets         8         70,925           Property, plant and equipment         4,273         5,079           Machinery, equipment and vehicles, net         517         534           Tools, furniture and fixtures, net         944         1,085           Land         2,559         3,470           Construction in progress         92         171           Right-of-use assets, net         205         155           Total property, plant and equipment         8,593         10,496           Intangible assets         111         69           Trademark right         111         69           Trademark right         182         135           Customer-related intangible assets         187         117           Goodwill         822         704	Securities	•	_
Raw materials and supplies         9,888         9,422           Income taxes refund receivable         166         39           Other         1,872         1,566           Allowance for doubtful accounts         (105)         (121)           Total current assets         58,025         55,847           Non-current assets         8         9,225           Property, plant and equipment         50,79         Machinery, equipment and vehicles, net         517         534           Tools, furniture and fixtures, net         944         1,085         1,085           Land         2,559         3,470         2,559         3,470           Construction in progress         92         171         834         1,085         1,55         155         155         155         155         155         155         155         155         155         155         155         150         1,496         1,496         1,496         1,496         1,496         1,496         1,496         1,496         1,496         1,496         1,496         1,496         1,545         1,545         1,545         1,545         1,545         1,545         1,545         1,545         1,545         1,545         1,545         1,545	Merchandise and finished goods		
Income taxes refund receivable         166         39           Other         1,872         1,566           Allowance for doubtful accounts         (105)         (121)           Total current assets         58,025         55,847           Non-current assets         58,025         55,847           Non-current assets         58,025         55,847           Non-current assets         58,025         55,847           Property, plant and equipment         4,273         5,079           Machinery, equipment and vehicles, net         517         534           Tools, furniture and fixtures, net         944         1,085           Land         2,559         3,470           Construction in progress         92         171           Right-of-use assets, net         205         155           Total property, plant and equipment         8,593         10,496           Intangible assets         111         69           Intangible assets         187         117           Goodwill         822         704           Other         587         922           Total intangible assets         1,890         1,949           Investments and other assets         1,264         1,545 </td <td></td> <td>•</td> <td>5,890</td>		•	5,890
Other         1,872         1,566           Allowance for doubtful accounts         (105)         (121)           Total current assets         58,025         55,847           Non-current assets         Forperty, plant and equipment           Buildings and structures, net         4,273         5,079           Machinery, equipment and vehicles, net         517         534           Tools, furniture and fixtures, net         944         1,085           Land         2,559         3,470           Construction in progress         92         171           Right-of-use assets, net         205         155           Total property, plant and equipment         8,593         10,496           Intangible assets         111         69           Trademark right         111         69           Trademark right         1182         135           Customer-related intangible assets         187         117           Goodwill         822         704           Other         587         922           Total intangible assets         1,890         1,949           Investments and other assets         1,264         1,545           Long-term loans receivable         25 <th< td=""><td>Raw materials and supplies</td><td>9,888</td><td>9,422</td></th<>	Raw materials and supplies	9,888	9,422
Allowance for doubtful accounts         (105)         (121)           Total current assets         58,025         55,847           Non-current assets         58,025         55,847           Non-current assets         55,029         55,079           Buildings and structures, net         4,273         5,079           Machinery, equipment and vehicles, net         517         534           Tools, furniture and fixtures, net         944         1,085           Land         2,559         3,470           Construction in progress         92         171           Right-of-use assets, net         205         155           Total property, plant and equipment         8,593         10,496           Intangible assets         8         111         69           Trademark right         111         69         135           Customer-related intangible assets         187         117           Goodwill         822         704           Other         587         922           Total intangible assets         1,890         1,949           Investments and other assets         1,264         1,545           Long-term loans receivable         25         26           Deferred ta	Income taxes refund receivable		39
Total current assets         58,025         55,847           Non-current assets         Property, plant and equipment           Buildings and structures, net         4,273         5,079           Machinery, equipment and vehicles, net         517         534           Tools, furniture and fixtures, net         944         1,085           Land         2,559         3,470           Construction in progress         92         171           Right-of-use assets, net         205         155           Total property, plant and equipment         8,593         10,496           Intangible assets         111         69           Trademark right         182         135           Customer-related intangible assets         187         117           Goodwill         822         704           Other         587         922           Total intangible assets         1,890         1,949           Investments and other assets         1,264         1,545           Long-term loans receivable         25         26           Deferred tax assets         2,397         2,276           Other         710         661           Allowance for doubtful accounts         (55) <td< td=""><td>Other</td><td>1,872</td><td>1,566</td></td<>	Other	1,872	1,566
Non-current assets           Property, plant and equipment         4,273         5,079           Buildings and structures, net         4,273         5,079           Machinery, equipment and vehicles, net         517         534           Tools, furniture and fixtures, net         944         1,085           Land         2,559         3,470           Construction in progress         92         171           Right-of-use assets, net         205         155           Total property, plant and equipment         8,593         10,496           Intangible assets         111         69           Trademark right         112         135           Customer-related intangible assets         187         117           Goodwill         822         704           Other         587         922           Total intangible assets         1,890         1,949           Investments and other assets         1,264         1,545           Long-term loans receivable         25         26           Deferred tax assets         2,397         2,276           Other         710         661           Allowance for doubtful accounts         (55)         (55) <t< td=""><td>Allowance for doubtful accounts</td><td>(105)</td><td>(121)</td></t<>	Allowance for doubtful accounts	(105)	(121)
Property, plant and equipment           Buildings and structures, net         4,273         5,079           Machinery, equipment and vehicles, net         517         534           Tools, furniture and fixtures, net         944         1,085           Land         2,559         3,470           Construction in progress         92         171           Right-of-use assets, net         205         155           Total property, plant and equipment         8,593         10,496           Intangible assets         111         69           Patent right         111         69           Trademark right         182         135           Customer-related intangible assets         187         117           Goodwill         822         704           Other         587         922           Total intangible assets         1,890         1,949           Investments and other assets         1,264         1,545           Long-term loans receivable         25         26           Deferred tax assets         2,397         2,276           Other         710         661           Allowance for doubtful accounts         (55)         (55)           Total inv	Total current assets	58,025	55,847
Buildings and structures, net       4,273       5,079         Machinery, equipment and vehicles, net       517       534         Tools, furniture and fixtures, net       944       1,085         Land       2,559       3,470         Construction in progress       92       171         Right-of-use assets, net       205       155         Total property, plant and equipment       8,593       10,496         Intangible assets       111       69         Patent right       111       69         Trademark right       182       135         Customer-related intangible assets       187       117         Goodwill       822       704         Other       587       922         Total intangible assets       1,890       1,949         Investments and other assets       1,264       1,545         Long-term loans receivable       25       26         Deferred tax assets       2,397       2,276         Other       710       661         Allowance for doubtful accounts       (55)       (55)         Total investments and other assets       4,341       4,454         Total non-current assets       14,825       16,900 <td>Non-current assets</td> <td></td> <td></td>	Non-current assets		
Machinery, equipment and vehicles, net       517       534         Tools, furniture and fixtures, net       944       1,085         Land       2,559       3,470         Construction in progress       92       171         Right-of-use assets, net       205       155         Total property, plant and equipment       8,593       10,496         Intangible assets       8,593       10,496         Intangible assets       111       69         Trademark right       182       135         Customer-related intangible assets       187       117         Goodwill       822       704         Other       587       922         Total intangible assets       1,890       1,949         Investments and other assets       1,264       1,545         Long-term loans receivable       25       26         Deferred tax assets       2,397       2,276         Other       710       661         Allowance for doubtful accounts       (55)       (55)         Total investments and other assets       4,341       4,454         Total non-current assets       14,825       16,900	Property, plant and equipment		
Tools, furniture and fixtures, net         944         1,085           Land         2,559         3,470           Construction in progress         92         171           Right-of-use assets, net         205         155           Total property, plant and equipment         8,593         10,496           Intangible assets         8,593         10,496           Intangible assets         111         69           Trademark right         182         135           Customer-related intangible assets         187         117           Goodwill         822         704           Other         587         922           Total intangible assets         1,890         1,949           Investments and other assets         1,264         1,545           Long-term loans receivable         25         26           Deferred tax assets         2,397         2,276           Other         710         661           Allowance for doubtful accounts         (55)         (55)           Total investments and other assets         4,341         4,454           Total non-current assets         14,825         16,900	Buildings and structures, net	4,273	5,079
Land       2,559       3,470         Construction in progress       92       171         Right-of-use assets, net       205       155         Total property, plant and equipment       8,593       10,496         Intangible assets       8,593       10,496         Intangible assets       111       69         Trademark right       182       135         Customer-related intangible assets       187       117         Goodwill       822       704         Other       587       922         Total intangible assets       1,890       1,949         Investments and other assets       1,264       1,545         Long-term loans receivable       25       26         Deferred tax assets       2,397       2,276         Other       710       661         Allowance for doubtful accounts       (55)       (55)         Total investments and other assets       4,341       4,454         Total non-current assets       14,825       16,900	Machinery, equipment and vehicles, net	517	534
Construction in progress         92         171           Right-of-use assets, net         205         155           Total property, plant and equipment         8,593         10,496           Intangible assets         8         111         69           Patent right         111         69           Trademark right         182         135           Customer-related intangible assets         187         117           Goodwill         822         704           Other         587         922           Total intangible assets         1,890         1,949           Investments and other assets         1,264         1,545           Long-term loans receivable         25         26           Deferred tax assets         2,397         2,276           Other         710         661           Allowance for doubtful accounts         (55)         (55)           Total investments and other assets         4,341         4,454           Total non-current assets         14,825         16,900	Tools, furniture and fixtures, net	944	1,085
Right-of-use assets, net         205         155           Total property, plant and equipment         8,593         10,496           Intangible assets         8,593         10,496           Intangible assets         8         111         69           Trademark right         182         135         117           Goodwill Goodwill Goodwill Goodwill State of the properties of the	Land	2,559	3,470
Total property, plant and equipment         8,593         10,496           Intangible assets         9 Atent right         111         69           Trademark right         182         135           Customer-related intangible assets         187         117           Goodwill         822         704           Other         587         922           Total intangible assets         1,890         1,949           Investments and other assets         1,264         1,545           Long-term loans receivable         25         26           Deferred tax assets         2,397         2,276           Other         710         661           Allowance for doubtful accounts         (55)         (55)           Total investments and other assets         4,341         4,454           Total non-current assets         14,825         16,900	Construction in progress	92	171
Intangible assets	Right-of-use assets, net	205	155
Patent right         111         69           Trademark right         182         135           Customer-related intangible assets         187         117           Goodwill         822         704           Other         587         922           Total intangible assets         1,890         1,949           Investments and other assets         1,264         1,545           Long-term loans receivable         25         26           Deferred tax assets         2,397         2,276           Other         710         661           Allowance for doubtful accounts         (55)         (55)           Total investments and other assets         4,341         4,454           Total non-current assets         14,825         16,900	Total property, plant and equipment	8,593	10,496
Trademark right       182       135         Customer-related intangible assets       187       117         Goodwill       822       704         Other       587       922         Total intangible assets       1,890       1,949         Investments and other assets       1,264       1,545         Long-term loans receivable       25       26         Deferred tax assets       2,397       2,276         Other       710       661         Allowance for doubtful accounts       (55)       (55)         Total investments and other assets       4,341       4,454         Total non-current assets       14,825       16,900	Intangible assets		
Customer-related intangible assets       187       117         Goodwill       822       704         Other       587       922         Total intangible assets       1,890       1,949         Investments and other assets       1,264       1,545         Long-term loans receivable       25       26         Deferred tax assets       2,397       2,276         Other       710       661         Allowance for doubtful accounts       (55)       (55)         Total investments and other assets       4,341       4,454         Total non-current assets       14,825       16,900	Patent right	111	69
Goodwill         822         704           Other         587         922           Total intangible assets         1,890         1,949           Investments and other assets         1         1,264         1,545           Long-term loans receivable         25         26           Deferred tax assets         2,397         2,276           Other         710         661           Allowance for doubtful accounts         (55)         (55)           Total investments and other assets         4,341         4,454           Total non-current assets         14,825         16,900	Trademark right	182	135
Other         587         922           Total intangible assets         1,890         1,949           Investments and other assets         1         1           Investment securities         1,264         1,545           Long-term loans receivable         25         26           Deferred tax assets         2,397         2,276           Other         710         661           Allowance for doubtful accounts         (55)         (55)           Total investments and other assets         4,341         4,454           Total non-current assets         14,825         16,900	Customer-related intangible assets	187	117
Total intangible assets         1,890         1,949           Investments and other assets         1,264         1,545           Investment securities         1,264         1,545           Long-term loans receivable         25         26           Deferred tax assets         2,397         2,276           Other         710         661           Allowance for doubtful accounts         (55)         (55)           Total investments and other assets         4,341         4,454           Total non-current assets         14,825         16,900	Goodwill	822	704
Investments and other assets         1,264         1,545           Long-term loans receivable         25         26           Deferred tax assets         2,397         2,276           Other         710         661           Allowance for doubtful accounts         (55)         (55)           Total investments and other assets         4,341         4,454           Total non-current assets         14,825         16,900	Other	587	922
Investment securities         1,264         1,545           Long-term loans receivable         25         26           Deferred tax assets         2,397         2,276           Other         710         661           Allowance for doubtful accounts         (55)         (55)           Total investments and other assets         4,341         4,454           Total non-current assets         14,825         16,900	Total intangible assets	1,890	1,949
Long-term loans receivable       25       26         Deferred tax assets       2,397       2,276         Other       710       661         Allowance for doubtful accounts       (55)       (55)         Total investments and other assets       4,341       4,454         Total non-current assets       14,825       16,900	Investments and other assets		
Deferred tax assets         2,397         2,276           Other         710         661           Allowance for doubtful accounts         (55)         (55)           Total investments and other assets         4,341         4,454           Total non-current assets         14,825         16,900	Investment securities	1,264	1,545
Deferred tax assets         2,397         2,276           Other         710         661           Allowance for doubtful accounts         (55)         (55)           Total investments and other assets         4,341         4,454           Total non-current assets         14,825         16,900	Long-term loans receivable	25	26
Allowance for doubtful accounts         (55)         (55)           Total investments and other assets         4,341         4,454           Total non-current assets         14,825         16,900	Deferred tax assets	2,397	2,276
Total investments and other assets 4,341 4,454  Total non-current assets 14,825 16,900	Other		661
Total investments and other assets 4,341 4,454  Total non-current assets 14,825 16,900	Allowance for doubtful accounts	(55)	(55)
Total non-current assets 14,825 16,900	Total investments and other assets		4,454
taran da antara da la companya da antara	Total non-current assets	·	,
	Total assets	72,850	72,748

Liabilities   Current liabilities   Notes and accounts payable - trade   3,240   3,015		As of December 31, 2024	As of June 30, 2025
Notes and accounts payable - trade   3,240   3,015   Short-term borrowings   5,000   4,700   4,700   Current portion of long-term borrowings   1,795   1,495   Accounts payable - other   1,526   1,327   Income taxes payable   1,283   903   903   70vision for bonuses   1,027   675   675   0ther   3,669   4,098   Total current liabilities   17,543   16,215   Non-current liabilities   17,543   16,215   Non-current liabilities   2,099   1,653   Deferred tax liabilities   636   569   Deferred tax liabilities for land revaluation   22   23   23   Retirement benefit liability   1,577   1,563   Provision for retirement benefits for directors (and other officers)   161   190	Liabilities		
Short-term borrowings         5,000         4,700           Current portion of long-term borrowings         1,795         1,495           Accounts payable - other         1,526         1,327           Income taxes payable         1,283         903           Provision for bonuses         1,027         675           Other         3,669         4,098           Total current liabilities         17,543         16,215           Non-current morrowings         2,099         1,653           Long-term borrowings         2,099         1,653           Deferred tax liabilities for land revaluation         22         23           Retirement benefit liability         1,577         1,563           Provision for retirement benefits for directors (and other officers)         161         190           Other         726         681           Total non-current liabilities         5,223         4,681           Total non-current liabilities         22,766         20,897           Net assets         Shareholders' equity         2,798         2,798           Capital surplus         7,564         7,564           Retained earnings         38,652         40,937           Treasury shares         (3,443)         (3	Current liabilities		
Current portion of long-term borrowings         1,795         1,495           Accounts payable - other         1,526         1,327           Income taxes payable         1,283         903           Provision for bonuses         1,027         675           Other         3,669         4,098           Total current liabilities         17,543         16,215           Non-current liabilities         2,099         1,653           Deferred tax liabilities for land revaluation         22         23           Deferred tax liabilities for land revaluation         22         23           Retirement benefit liability         1,577         1,563           Provision for retirement benefits for directors (and other officers)         161         190           Other         726         681           Total non-current liabilities         5,223         4,681           Total pro-current liabilities         22,766         20,897           Net assets         22,766         20,897           Net assets         2,798         2,798           Share capital         2,798         2,798           Capital surplus         7,564         7,564           Retained earnings         36,652         40,937	Notes and accounts payable - trade	3,240	3,015
Accounts payable - other         1,526         1,327           Income taxes payable         1,283         903           Provision for bonuses         1,027         675           Other         3,669         4,098           Total current liabilities         17,543         16,215           Non-current liabilities	Short-term borrowings	5,000	4,700
Income taxes payable	Current portion of long-term borrowings	1,795	1,495
Provision for bonuses         1,027         675           Other         3,669         4,098           Total current liabilities         17,543         16,215           Non-current liabilities         2,099         1,653           Deferred tax liabilities         636         569           Deferred tax liabilities for land revaluation         22         23           Retirement benefit liability         1,577         1,563           Provision for retirement benefits for directors (and other officers)         161         190           Other         726         681           Total non-current liabilities         5,223         4,681           Total liabilities         22,766         20,897           Net assets         Shareholders' equity         2,798         2,798           Capital surplus         7,564         7,564           Retained earnings         38,652         40,937           Treasury shares         (3,443)         (3,433)           Total shareholders' equity         45,571         47,866           Accumulated other comprehensive income         81         97           Valuation difference on available-for-sale securities         81         97           Revaluation reserve for land         (	Accounts payable - other	1,526	1,327
Other         3,669         4,098           Total current liabilities         17,543         16,215           Non-current liabilities         2,099         1,653           Deferred tax liabilities for land revaluation         22         23           Retirement benefit liability         1,577         1,563           Provision for retirement benefits for directors (and other officers)         161         190           Other         726         681           Total non-current liabilities         5,223         4,681           Total isbilities         22,766         20,897           Net assets         22,766         20,897           Net assets         35nare capital         2,798         2,798           Capital surplus         7,564         7,564           Retained earnings         36,652         40,937           Treasury shares         (3,443)         (3,433)           Total shareholders' equity         45,571         47,866           Accumulated other comprehensive income         Valuation difference on available-for-sale securities         81         97           Revaluation reserve for land         (5)         (6)         (6)           Foreign currency translation adjustment         4,077         3,486	Income taxes payable	1,283	903
Total current liabilities	Provision for bonuses	1,027	675
Non-current liabilities	Other	3,669	4,098
Long-term borrowings         2,099         1,653           Deferred tax liabilities         636         569           Deferred tax liabilities for land revaluation         22         23           Retirement benefit liability         1,577         1,563           Provision for retirement benefits for directors (and other officers)         161         190           Other         726         681           Total non-current liabilities         5,223         4,681           Total liabilities         22,766         20,897           Net assets         8         22,766         20,897           Net assets Shareholders' equity         2,798         2,798         2,798           Capital surplus         7,564         7,564         7,564         7,564         Retained earnings         38,652         40,937         40,937         47,866         Accumulated earnings         34,443         (3,433)         13,433         13,433         13,433         13,433         13,433         13,433         13,433         14,866         Accumulated other comprehensive income         81         97         8,662         40,937         14,866         60         60         Foreign currency translation adjustment         4,077         3,486         60         60         60<	Total current liabilities	17,543	16,215
Deferred tax liabilities         636         569           Deferred tax liabilities for land revaluation         22         23           Retirement benefit liability         1,577         1,563           Provision for retirement benefits for directors (and other officers)         161         190           Other         726         681           Total non-current liabilities         5,223         4,681           Total liabilities         22,766         20,897           Net assets         8         22,766         20,897           Net assets         8         2,798         2,798           Capital surplus         7,564         7,564         7,564           Retained earnings         38,652         40,937	Non-current liabilities		
Deferred tax liabilities for land revaluation         22         23           Retirement benefit liability         1,577         1,563           Provision for retirement benefits for directors (and other officers)         161         190           Other         726         681           Total non-current liabilities         5,223         4,681           Total liabilities         22,766         20,897           Net assets         Shareholders' equity         2,798         2,798           Capital surplus         7,564         7,564           Retained earnings         38,652         40,937           Treasury shares         (3,443)         (3,433)           Total shareholders' equity         45,571         47,866           Accumulated other comprehensive income         81         97           Valuation difference on available-for-sale securities         81         97           Revaluation reserve for land         (5)         (6)           Foreign currency translation adjustment         4,077         3,486           Remeasurements of defined benefit plans         (14)         0           Total accumulated other comprehensive income         4,138         3,577           Share acquisition rights         351         383	Long-term borrowings	2,099	1,653
Retirement benefit liability         1,577         1,563           Provision for retirement benefits for directors (and other officers)         161         190           Other         726         681           Total non-current liabilities         5,223         4,681           Total liabilities         22,766         20,897           Net assets         8         2,798         2,798           Share capital         2,798         2,798         2,798         2,798           Capital surplus         7,564 </td <td>Deferred tax liabilities</td> <td>636</td> <td>569</td>	Deferred tax liabilities	636	569
Provision for retirement benefits for directors (and other officers)         161         190           Other         726         681           Total non-current liabilities         5,223         4,681           Total liabilities         22,766         20,897           Net assets         Share capital         2,798         2,798           Share capital         2,798         2,798         Capital surplus         7,564         7,564         7,564         Retained earnings         38,652         40,937         40,937         Treasury shares         (3,443)         (3,433)         1,438         3,433         1,436         4,571         47,866         4,666         4,666         4,666         4,666         4,666         4,666         4,666         4,666         4,666         4,666         4,666         4,677         3,486         4,681         9,7         3,486         6,66         <	Deferred tax liabilities for land revaluation	22	23
(and other officers)       161       190         Other       726       681         Total non-current liabilities       5,223       4,681         Total liabilities       22,766       20,897         Net assets       22,766       20,897         Net assets       38,652       40,937         Capital surplus       7,564       7,564         Retained earnings       38,652       40,937         Treasury shares       (3,443)       (3,433)         Total shareholders' equity       45,571       47,866         Accumulated other comprehensive income       81       97         Valuation difference on available-for-sale securities       81       97         Revaluation reserve for land       (5)       (6)         Foreign currency translation adjustment       4,077       3,486         Remeasurements of defined benefit plans       (14)       0         Total accumulated other comprehensive income       4,138       3,577         Share acquisition rights       351       383         Non-controlling interests       21       22         Total net assets       50,084       51,850	Retirement benefit liability	1,577	1,563
Total non-current liabilities         5,223         4,681           Total liabilities         22,766         20,897           Net assets         Share capital         2,798         2,798           Share capital         2,798         2,798           Capital surplus         7,564         7,564           Retained earnings         38,652         40,937           Treasury shares         (3,443)         (3,433)           Total shareholders' equity         45,571         47,866           Accumulated other comprehensive income         81         97           Valuation difference on available-for-sale securities         81         97           Revaluation reserve for land         (5)         (6)           Foreign currency translation adjustment         4,077         3,486           Remeasurements of defined benefit plans         (14)         0           Total accumulated other comprehensive income         4,138         3,577           Share acquisition rights         351         383           Non-controlling interests         21         22           Total net assets         50,084         51,850		161	190
Total liabilities         22,766         20,897           Net assets         Share holders' equity           Share capital         2,798         2,798           Capital surplus         7,564         7,564           Retained earnings         38,652         40,937           Treasury shares         (3,443)         (3,433)           Total shareholders' equity         45,571         47,866           Accumulated other comprehensive income         81         97           Valuation difference on available-for-sale securities         81         97           Revaluation reserve for land         (5)         (6)           Foreign currency translation adjustment         4,077         3,486           Remeasurements of defined benefit plans         (14)         0           Total accumulated other comprehensive income         4,138         3,577           Share acquisition rights         351         383           Non-controlling interests         21         22           Total net assets         50,084         51,850	,	726	681
Total liabilities         22,766         20,897           Net assets         Share holders' equity           Share capital         2,798         2,798           Capital surplus         7,564         7,564           Retained earnings         38,652         40,937           Treasury shares         (3,443)         (3,433)           Total shareholders' equity         45,571         47,866           Accumulated other comprehensive income         81         97           Valuation difference on available-for-sale securities         81         97           Revaluation reserve for land         (5)         (6)           Foreign currency translation adjustment         4,077         3,486           Remeasurements of defined benefit plans         (14)         0           Total accumulated other comprehensive income         4,138         3,577           Share acquisition rights         351         383           Non-controlling interests         21         22           Total net assets         50,084         51,850	Total non-current liabilities	5,223	4,681
Net assets           Shareholders' equity         2,798         2,798           Capital surplus         7,564         7,564           Retained earnings         38,652         40,937           Treasury shares         (3,443)         (3,433)           Total shareholders' equity         45,571         47,866           Accumulated other comprehensive income         81         97           Valuation difference on available-for-sale securities         81         97           Revaluation reserve for land         (5)         (6)           Foreign currency translation adjustment         4,077         3,486           Remeasurements of defined benefit plans         (14)         0           Total accumulated other comprehensive income         4,138         3,577           Share acquisition rights         351         383           Non-controlling interests         21         22           Total net assets         50,084         51,850	Total liabilities	· · · · · · · · · · · · · · · · · · ·	20,897
Share capital         2,798         2,798           Capital surplus         7,564         7,564           Retained earnings         38,652         40,937           Treasury shares         (3,443)         (3,433)           Total shareholders' equity         45,571         47,866           Accumulated other comprehensive income         81         97           Valuation difference on available-for-sale securities         81         97           Revaluation reserve for land         (5)         (6)           Foreign currency translation adjustment         4,077         3,486           Remeasurements of defined benefit plans         (14)         0           Total accumulated other comprehensive income         4,138         3,577           Share acquisition rights         351         383           Non-controlling interests         21         22           Total net assets         50,084         51,850	Net assets	·	· · · · · · · · · · · · · · · · · · ·
Share capital         2,798         2,798           Capital surplus         7,564         7,564           Retained earnings         38,652         40,937           Treasury shares         (3,443)         (3,433)           Total shareholders' equity         45,571         47,866           Accumulated other comprehensive income         81         97           Valuation difference on available-for-sale securities         81         97           Revaluation reserve for land         (5)         (6)           Foreign currency translation adjustment         4,077         3,486           Remeasurements of defined benefit plans         (14)         0           Total accumulated other comprehensive income         4,138         3,577           Share acquisition rights         351         383           Non-controlling interests         21         22           Total net assets         50,084         51,850	Shareholders' equity		
Capital surplus       7,564       7,564         Retained earnings       38,652       40,937         Treasury shares       (3,443)       (3,433)         Total shareholders' equity       45,571       47,866         Accumulated other comprehensive income       Valuation difference on available-for-sale securities       81       97         Revaluation reserve for land       (5)       (6)         Foreign currency translation adjustment       4,077       3,486         Remeasurements of defined benefit plans       (14)       0         Total accumulated other comprehensive income       4,138       3,577         Share acquisition rights       351       383         Non-controlling interests       21       22         Total net assets       50,084       51,850	• •	2,798	2,798
Treasury shares         (3,443)         (3,433)           Total shareholders' equity         45,571         47,866           Accumulated other comprehensive income         81         97           Valuation difference on available-for-sale securities         81         97           Revaluation reserve for land         (5)         (6)           Foreign currency translation adjustment         4,077         3,486           Remeasurements of defined benefit plans         (14)         0           Total accumulated other comprehensive income         4,138         3,577           Share acquisition rights         351         383           Non-controlling interests         21         22           Total net assets         50,084         51,850	·	7,564	7,564
Treasury shares         (3,443)         (3,433)           Total shareholders' equity         45,571         47,866           Accumulated other comprehensive income         Valuation difference on available-for-sale securities         81         97           Revaluation reserve for land         (5)         (6)           Foreign currency translation adjustment         4,077         3,486           Remeasurements of defined benefit plans         (14)         0           Total accumulated other comprehensive income         4,138         3,577           Share acquisition rights         351         383           Non-controlling interests         21         22           Total net assets         50,084         51,850	·		40,937
Total shareholders' equity         45,571         47,866           Accumulated other comprehensive income         81         97           Valuation difference on available-for-sale securities         81         97           Revaluation reserve for land         (5)         (6)           Foreign currency translation adjustment         4,077         3,486           Remeasurements of defined benefit plans         (14)         0           Total accumulated other comprehensive income         4,138         3,577           Share acquisition rights         351         383           Non-controlling interests         21         22           Total net assets         50,084         51,850	<u> </u>		
Accumulated other comprehensive income           Valuation difference on available-for-sale securities         81         97           Revaluation reserve for land         (5)         (6)           Foreign currency translation adjustment         4,077         3,486           Remeasurements of defined benefit plans         (14)         0           Total accumulated other comprehensive income         4,138         3,577           Share acquisition rights         351         383           Non-controlling interests         21         22           Total net assets         50,084         51,850	•	,	
Valuation difference on available-for-sale securities       81       97         Revaluation reserve for land       (5)       (6)         Foreign currency translation adjustment       4,077       3,486         Remeasurements of defined benefit plans       (14)       0         Total accumulated other comprehensive income       4,138       3,577         Share acquisition rights       351       383         Non-controlling interests       21       22         Total net assets       50,084       51,850		,	,
Foreign currency translation adjustment         4,077         3,486           Remeasurements of defined benefit plans         (14)         0           Total accumulated other comprehensive income         4,138         3,577           Share acquisition rights         351         383           Non-controlling interests         21         22           Total net assets         50,084         51,850	Valuation difference on available-for-sale	81	97
Foreign currency translation adjustment         4,077         3,486           Remeasurements of defined benefit plans         (14)         0           Total accumulated other comprehensive income         4,138         3,577           Share acquisition rights         351         383           Non-controlling interests         21         22           Total net assets         50,084         51,850	Revaluation reserve for land	(5)	(6)
Remeasurements of defined benefit plans(14)0Total accumulated other comprehensive income4,1383,577Share acquisition rights351383Non-controlling interests2122Total net assets50,08451,850	Foreign currency translation adjustment		
Total accumulated other comprehensive income  Share acquisition rights Non-controlling interests  Total net assets  4,138  3,577  383  Non-controlling interests 21  22  50,084  51,850	The state of the s		·
income       4,138       3,577         Share acquisition rights       351       383         Non-controlling interests       21       22         Total net assets       50,084       51,850	·		
Non-controlling interests         21         22           Total net assets         50,084         51,850	•	4,138	3,577
Non-controlling interests         21         22           Total net assets         50,084         51,850	Share acquisition rights	351	383
Total net assets 50,084 51,850	•	***	
		50.084	51.850
lotal liabilities and het assets (2.850 /2.48	Total liabilities and net assets	72.850	72,748

# Interim Consolidated Statement of Income and Interim Consolidated Statement of Comprehensive Income

Consolidated Statements of Income

(Millions of yen)

	Six months ended June 30, 2024	Six months ended June 30, 2025
Net sales	30,519	30,346
Cost of sales	15,361	14,274
Gross profit	15,157	16,072
Selling, general and administrative expenses	12,017	12,424
Operating profit	3,139	3,647
Non-operating income		
Interest income	54	62
Dividend income	10	4
Gain on investments in investment partnerships	2	0
Foreign exchange gains	416	_
Rental income	13	9
Insurance return	0	1
Share of profit of entities accounted for using	_	7
equity method		
Subsidy income	15	6
Other	26	27
Total non-operating income	540	118
Non-operating expenses		
Interest expenses	34	35
Foreign exchange losses	_	523
Rental expenses	4	4
Share of loss of entities accounted for using equity method	6	-
Other	15	10
Total non-operating expenses	60	574
Ordinary profit	3,619	3,192
Extraordinary income		
Gain on sale of non-current assets	4	0
Gain on sale of investment securities	_	901
Total extraordinary income	4	901
Extraordinary losses		
Loss on sale and retirement of non-current assets	13	4
Loss on valuation of investment securities	195	100
Total extraordinary losses	209	104
Profit before income taxes	3,414	3,990
Income taxes - current	974	971
Income taxes - deferred	(89)	18
Total income taxes	884	990
Profit	2,529	3,000
Profit attributable to non-controlling interests	0	2
Profit attributable to owners of parent	2,528	2,998

		` ,	
	Six months ended June 30, 2024	Six months ended June 30, 2025	
Profit	2,529	3,000	
Other comprehensive income			
Valuation difference on available-for-sale securities	140	15	
Revaluation reserve for land	<u> </u>	0	
Foreign currency translation adjustment	1,751	(592)	
Remeasurements of defined benefit plans, net of tax	7	14	
Total other comprehensive income	1,899	(561)	
Comprehensive income	4,428	2,438	
Comprehensive income attributable to			
Comprehensive income attributable to owners of parent	4,426	2,438	
Comprehensive income attributable to non- controlling interests	2	0	

	Six months ended June 30, 2024	Six months ended June 30, 2025
Cash flows from operating activities		
Profit before income taxes	3,414	3,990
Depreciation	820	879
Amortization of goodwill	251	128
Increase (decrease) in retirement benefit liability	(15)	(14)
Increase (decrease) in provision for retirement	9	29
benefits for directors (and other officers)	9	23
Increase (decrease) in allowance for doubtful	(7)	14
accounts	(7)	
Increase (decrease) in provision for bonuses	(195)	(347)
Interest and dividend income	(64)	(66)
Interest expenses	34	35
Foreign exchange losses (gains)	(190)	156
Share of loss (profit) of entities accounted for	6	(7)
using equity method		(,)
Subsidy income	(15)	(6)
Loss (gain) on sale and valuation of investment securities	195	(801)
Loss (gain) on investments in investment partnerships	(2)	(0)
Loss (gain) on sale and retirement of non-current assets	9	3
Decrease (increase) in trade receivables	210	2,539
Decrease (increase) in inventories	229	(1,096)
Increase (decrease) in trade payables	(563)	(29)
Other, net	(42)	820
Subtotal	4,084	6,229
Interest and dividends received	62	69
Interest paid	(33)	(36)
Subsidies received	15	6
Income taxes refund (paid)	(841)	(1,222)
Net cash provided by (used in) operating activities	3,286	5,046
Cash flows from investing activities		
Proceeds from sale and redemption of securities	200	0
Purchase of investment securities	(0)	(361)
Proceeds from sale and redemption of investment	53	915
securities	(475)	(0.704)
Purchase of property, plant and equipment	(475)	(2,721)
Proceeds from sale of property, plant and equipment	5	0
Purchase of intangible assets	(97)	(450)
Loan advances	(4)	(5)
Proceeds from collection of loans receivable	Ó	3
Net cash provided by (used in) investing activities	(318)	(2,620)
Cash flows from financing activities	(3.3)	(=,==)
Net increase (decrease) in short-term borrowings	1,328	(300)
Repayments of long-term borrowings	(1,085)	(745)
	(707)	(712)
Dividerius paid	(. •1)	(· ·=)
Dividends paid  Repayments of lease liabilities	(202)	(213)
Repayments of lease liabilities Purchase of treasury shares	(202) (0)	(213)

Effect of exchange rate change on cash and cash equivalents	1,136	(310)
Net increase (decrease) in cash and cash equivalents	3,437	144
Cash and cash equivalents at beginning of period	17,119	21,065
Cash and cash equivalents at end of period	20,557	21,209

#### (4) Notes on semi-annual consolidated financial statements

(Notes to changes in accounting policies)

(Application of the Accounting Standard for Current Income Taxes, etc.)

The Company has applied Accounting Standard for Current Income Taxes (Accounting Standards Board of Japan (ASBJ) Statement No. 27, October 28, 2022; hereinafter referred to as the "Revised Accounting Standard 2022") effective from beginning of the first six months of the current fiscal year.

The amendment to categories in which current income taxes should be recorded (taxes on other comprehensive income) follows the transitional treatment prescribed in the proviso of paragraph 20-3 of the Revised Accounting Standard 2022 and the transitional treatment prescribed in the proviso (2) of paragraph 65-2 of the Implementation Guidance on Tax Effect Accounting (ASBJ Guidance No. 28, October 28, 2022; hereinafter referred to as the "Revised Implementation Guidance 2022"). This change in accounting policies has no impact on the semi-annual consolidated financial statements.

For the amendment related to the revised accounting treatment for consolidated financial statements when gains or losses on sale of shares in subsidiaries resulting from transactions between consolidated companies were deferred for tax purposes, the 2022 Revised Implementation Guidance 2022 has been applied since the beginning of the first six months of the fiscal year under review. This change in accounting policies is applied retrospectively, and semi-annual consolidated financial statements and consolidated financial statements for the previous year are after retrospective application. The change has no impact on the semi-annual consolidated financial statements or consolidated financial statements for the previous fiscal year.

#### (Additional information)

(Effect of the change in the tax rate on income taxes)

The Act Amending the Income Tax Act (Act No. 13 of 2025) was passed by the Diet on March 31, 2025, and the Special Defense Corporation Tax will be levied starting from the fiscal year beginning April 1, 2026.

Because of this change, the Company has changed the statutory tax rate used to calculate deferred tax assets and deferred tax liabilities resulting from temporary differences between accounting and tax values, etc. that will become deductible from the consolidated fiscal year beginning January 1, 2027. The tax rate has changed from 30.46% to 31.36%.

The effect of this change in the tax rate on the interim consolidated financial statements for the current interim consolidated accounting period is immaterial.

(Notes on going concern assumptions)

No items to report

(Notes on significant changes in the amount of shareholders' equity)

No items to report

(Notes on segment information, etc.)

[Segment Information]

1. Six months ended Jun. 30, 2024 (From Jan. 1 to Jun. 30, 2024) Net Sales and Profit (Loss) by Reportable Segment

(Millions of yen)

							· ` `	, ,
		Reportable	Segment		Other	Total	Adjustments	Consolidate
	SS Business	IA Business	EMS Business	Total	Business (Note 1)	Total	(Note 2)	d total (Note 3)
Net Sales								
Security Sensors	9,113	_	_	9,113	_	9,113	_	9,113
Automatic Door Sensors	3,505	_	_	3,505	_	3,505	_	3,505
Social and Environmental	1,445	_	_	1,445	_	1,445	_	1,445
FA-related	_	4,011	_	4,011	_	4,011	_	4,011
Inspection Lighting- related	_	7,077	_	7,077	_	7,077	_	7,077
Industrial PCs- related	_	2,499	_	2,499	_	2,499	_	2,499
Automation Systems-related	_	2,331	_	2,331	_	2,331	_	2,331
Other	_	-	485	485	48	533	_	533
Revenue from Contracts with Customers	14,064	15,920	485	30,470	48	30,519	1	30,519
Unaffiliated Customers	14,064	15,920	485	30,470	48	30,519	_	30,519
Intersegment Transfer	36	5	4,712	4,754	10	4,765	(4,765)	_
Total	14,101	15,925	5,197	35,225	59	35,284	(4,765)	30,519
Segment Profit (Loss)	2,039	1,435	(276)	3,198	3	3,201	(61)	3,139

- (Notes) 1. The "Others" category incorporates operations not included in business segments reported, and includes operation and management of sports clubs and other businesses.
  - 2. Adjustment of (61) million yen for segment profit (loss) includes elimination of inter-segment transactions and unallocated corporate expenses.
  - 3. Adjustments are made to reconcile segment profit to operating profit presented in the semi-annual consolidated statements of income.

2. Six months ended Jun. 30, 2025 (From Jan. 1 to Jun. 30, 2025)

1. Net Sales and Profit (Loss) by Reportable Segment

(Millions of yen)

	Reportable Segment				Other		Adiustments	Consolidated
	SS Business	IA Business	EMS Business	Total	Business (Note 1)	Total	Adjustments (Note 2)	total (Note 3)
Net Sales								
Security Sensors	9,330	_	_	9,330	_	9,330	_	9,330
Automatic Door Sensors	3,655	_	_	3,655	_	3,655	_	3,655
Social and Environmental	1,870	_	_	1,870	_	1,870	_	1,870
FA-related	_	4,293	_	4,293	_	4,293	_	4,293
Inspection Lighting- related	_	7,083	_	7,083	_	7,083	_	7,083
Industrial PCs- related	_	2,397	_	2,397	_	2,397	_	2,397
Automation Systems-related	_	1,257	_	1,257	_	1,257	_	1,257
Other	_	-	410	410	47	458	_	458
Revenue from Contracts with Customers	14,856	15,032	410	30,299	47	30,346	_	30,346
Unaffiliated Customers	14,856	15,032	410	30,299	47	30,346	_	30,346
Intersegment Transfer	14	232	2,347	2,593	11	2,605	(2,605)	_
Total	14,871	15,264	2,757	32,893	59	32,952	(2,605)	30,346
Segment Profit (Loss)	2,647	1,314	(190)	3,770	4	3,774	(127)	3,647

- (Notes) 1. The "Others" category incorporates operations not included in business segments reported, and includes operation and management of sports clubs and other businesses.
  - 2. Adjustment of (127) million yen for segment profit (loss) includes elimination of inter-segment transactions and unallocated corporate expenses.
  - 3. Adjustments are made to reconcile segment profit to operating profit presented in the semi-annual consolidated statements of income.
  - 4. Effective from the first six months of the current fiscal year, MVL-related has been changed to Inspection Lighting-related, IPC-related to Industrial PCs-related, and MECT-related to Automation Systems-related from the names of the revenue breakdown information used in the IA Business reporting segment, in order to more appropriately present the nature of the business. In addition, the information on the breakdown of earnings for the first six months of the previous consolidated fiscal year reflects these changes.
    - 2. Matters regarding the revision of reportable segments

Effective January 1, 2025, Ltd., all shares of Three Ace Co., Ltd., a consolidated subsidiary of the Company, were transferred to Optex Co., Ltd. As a result, the business, which was previously classified under Other, is included in the SS Business from the first six months of the current fiscal year.

Segment information for the first six months of the previous consolidated fiscal year presented herein has been prepared according to the revised classification.