November 5, 2026

To whom it may concern:

Company name	for Startups, Inc.
Representative	Yuichiro Shimizu Representative Director, CEO (Code : 7089 TSE Growth Market)
Contact	Kazuhiko Shimizu Director
Mail	ir@forstartups.com

Notice Regarding the Acquisition of Treasury Shares

(Based on the Articles of Incorporation pursuant to Article 165, Paragraph 2 of the Companies Act)

"for Startups, Inc." ("the Company") hereby announces that, at a meeting of the Board of Directors held today, the Company has resolved matters concerning the acquisition of treasury shares pursuant to the provisions of Article 156 of the Companies Act, applied by replacing the terms pursuant to the provisions of Article 165, Paragraph 3 of the same Act.

1. Reasons for the Acquisition of Treasury Shares

The Company has resolved to acquire treasury shares with the aim of improving capital efficiency and enhancing shareholder returns, as it believes its current share price is significantly undervalued and does not fully reflect the Company's business growth potential.

2. Details of the Acquisition

(1)	Class of shares to be acquired:	Common stock
(2)	Total number of shares to be acquired:	220,000 shares (maximum) (3.4% of the total number of issued shares (excluding treasury shares))
(3)	Total acquisition cost:	300,000,000 yen (maximum)
(4)	Acquisition period:	From November 6, 2026 to December 30, 2026
(5)	Method of acquisition:	Market purchase on the Tokyo Stock Exchange

(Reference) Status of Treasury Shares Held as of October 31, 2026

Total number of issued shares (excluding treasury shares):	6,452,718 shares
Number of treasury shares	160,482 shares