

Consolidated Financial Results for the Second Quarter (Interim) of the Fiscal Year Ending January 20, 2026 [Japanese GAAP]

Takasho Co., Ltd. August 27, 2025

Stock code: 7590 Stock Exchange Listing: Tokyo

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Scheduled date of filing of Semi-annual Report: September 1, 2025

Scheduled date of starting payment of dividend:

Preparation of supplementary materials for financial results:

Yes

Yes

Yes

This is a translation of the original release in Japanese. In the event of any discrepancy, the original release in Japanese shall prevail.

1. Consolidated Financial Results for the Six Months Ended July 20, 2025 (From January 21, 2025, to July 20, 2025)

(1) Consolidated Operating Results (Cumulative)

| | Net sales | | Operating income | | Ordinary income | | Net income attributable to owners of the parent | |
|--|----------------|-----|------------------|--------|-----------------|--------|---|--------|
| | Million yen | % | Million yen | % | Million yen | % | Million yen | % |
| FY2026 2Q (Six months ended July 20, 2025) | 10,929 | 2.2 | 382 | | 349 | 30.3 | 114 | 102.2 |
| FY2025 2Q (Six months ended July 20, 2024) | 10,697 | 0.1 | 7 | (98.0) | 267 | (44.2) | 56 | (74.7) |

(Note) Comprehensive income:

FY2026 2Q(Six months ended July 20, 2025): - 454 million yen (-%)

FY2025 2Q(Six months ended July 20, 2024): 683 million yen (16.7%)

| | Basic earnings per share | Diluted earnings per share |
|---|--------------------------|----------------------------|
| | Yen | Yen |
| FY2026 2Q (Six months ended July 20, 2025) | 6.82 | _ |
| FY2025 2Q (Six months ended July 20, 2024) | 3.37 | _ |

^{*}Figures are rounded down to the nearest million yen, except share and per share data

^{* &}quot;%" indicates year-on-year changes from the previous corresponding quarter

(2) Consolidated Financial Position

| | Total assets | Net assets | Shareholders' equity ratio |
|---------------------------------------|--------------|-------------|----------------------------|
| As of the end of | Million yen | Million yen | % |
| FY2026 2Q (As of July 20, 2025) | 24,591 | 12,217 | 49.1 |
| FY2025 4Q (As of January 20, 2025) | 23,814 | 12,756 | 53.0 |

(Ref.) Shareholders' equity amount:

FY2026 2Q(As of July 20, 2025): 12,085 million yen FY2025 4Q(As of January 20, 2025): 12,617 million yen

2. Dividends

| | | Annual cash dividends per share | | | | | |
|---|-------------|---------------------------------|-------------|----------|-------|--|--|
| | 1st quarter | 2nd quarter | 3rd quarter | Year-end | Total | | |
| | Yen | Yen | Yen | Yen | Yen | | |
| FY2025 4Q ended Jan. 20, 2025 | | 0.00 | _ | 5.00 | 5.00 | | |
| FY2026 2Q ended Jul. 20, 2025 | _ | 0.00 | | | | | |
| FY2026 4Q ending Jan. 20, 2026 (forecast) | | | _ | 5.00 | 5.00 | | |

(Note) Revisions to the dividends forecast since the latest announcement: None

3. Forecast for the Fiscal Year Ending January 20, 2026 (From Jan. 21, 2025, to Jan. 20, 2026)

| | Net sales | | Operating Inc | rating Income Ordinary Income Net income attributable to owners of the parent company | | Ordinary Income | | Basic Earnings Per Share | |
|--------------------------|-------------|-----|---------------|--|-------------|-----------------|-------------|-----------------------------------|------|
| | Million yen | % | Million yen | % | Million yen | % | Million yen | % | Yen |
| FY2026 4Q (full year) | 21,736 | 9.3 | 463 | _ | 470 | 461.0 | 160 | _ | 9.49 |

(Notes) Revisions to the forecast since the latest announcement: Yes

X Notes

(1) Significant changes in scope of consolidation during the period: None

Newly included companies: None Newly excluded companies: None

(2) Application of special accounting methods for presenting consolidated interim financial statements: None

(3) Changes in Accounting Policies and Accounting Estimates

(i) Changes in accounting policies as required by newly promulgated account pronouncement: Yes

(ii) Changes other than (i) above: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of Shares Outstanding (Ordinary Shares)

| | FY2026 2Q (As of Jul. 20, 2025) | FY2025 4Q (As of Jan.20, 2025) |
|--|------------------------------------|-----------------------------------|
| Number of shares outstanding at end of period (Treasury shares included) | 17,590,114 | 17,590,114 |
| Number of treasury shares at end of period | 731,661 | 731,661 |
| | FY2026 2Q | FY2025 2Q |
| | (From Jan.21, 2025, | (From Jan.21,2024, |
| | to Jul. 20, 2025) | to Jul. 20, 2024) |
| Average number of shares during period | 16,858,453 | 16,858,456 |

^{*} This quarterly financial results report is out scope of the quarterly (semi-annual) review by a certified public accountant nor audit firm.

The performance forecast described in this report are based on information that is available to the Group, as well as certain assumptions and estimates that are deemed to be reasonable, and we make no assurance that such descriptions prove to be correct. Actual figures may significantly differ due to numerous factors. For information regarding the forecast of consolidated financial results, due attention should be paid to "Consolidated Earnings Forecasts and Other Forward-Looking Information" on page 6 of the attached documents.

^{*} Explanation on appropriate use of performance forecasts and other special notes.

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1. Qualitative Information on the Financial Results for the Six Months Ended July 20, 2025

(1) Operating Results

The Takasho Group continues to incorporate the principles of the SDGs to propose sustainable garden lifestyles that make use of garden spaces, aiming to reduce the environmental impact of our business activities and help build a more sustainable future.

The growing focus of well-being (i.e., emphasizing physical and mental health, comfort, and sustainability) in the business environment drives interest in biophilic designs incorporating natural elements. This growing interest is also becoming a tailwind in our business as a company endorsing Garden Therapy®.

Against this backdrop, our performance improved during the six months ended July 20, 2025. Net sales increased and profitability improved, and we began to see positive effects from investments emerge across the Group. This growth was supported by growth in non-residential contracts driven by increased sales of exterior decorative building materials and related products in the pro-use segment and the greater adoption of design specifications across facilities. Business expansion at TAKASHO DIGITEC CO., LTD., a consolidated subsidiary seeing rapid growth in LED garden lights and other products, also contributed to Group performance. As a result, operating income increased significantly from \(\frac{1}{2}\)7 million in the same period of the previous year to \(\frac{1}{2}\)382 million, while ordinary income increased to 130.3% year over year to \(\frac{1}{2}\)349 million. Income attributable to owners of parent also saw a significant increase, amounting to 202.2% year over year to \(\frac{1}{2}\)14 million.

The following table summarizes consolidated business results for the six months ended July 20, 2025.

(Millions of yen)

| | Six Months Ended July 20, 2025 | Six Months Ended July 20, 2024 | Change | YoY (%) |
|---|-----------------------------------|-----------------------------------|--------|---------|
| Net sales | 10,929 | 10,697 | 231 | 102.2 |
| Operating income | 382 | 7 | 374 | _ |
| Ordinary income | 349 | 267 | 81 | 130.3 |
| Net income attributable to owners of the parent | 114 | 56 | 58 | 202.2 |

(Pro-use segment)

The pro-use segment accounts for approximately 70% of consolidated net sales. Pro-use segment sales increased to 108% year over year. The Shinagawa showroom, which opened last year, contributed to this growth, along with wider adoption of the room in non-residential contracts (such as public and commercial facilities) and greater roll-out at major restaurant chains. As a result, non-residential contract sales increased to 114% year over year. Demand for garden and exterior renovations also began to emerge in the general housing market. Our sales promotion measure strengthening our proposals utilizing digital transformation tools developed by GLD-LAB. Co., Ltd., a consolidated subsidiary specializing in digital space software. These tools include AR, VR, and metaverse spaces, high-resolution renderings, and 4K video content. We also integrated these digital tools with physical products to deliver new value and implemented experiential sales activities by leveraging our nationwide network of company-operated showrooms.

Sales increased to 127% year over year for our consolidated subsidiary TAKASHO DIGITEC CO., LTD., which operates the LED signage and lighting and illumination businesses. This result was due to solid growth across all business areas, which significantly exceeded the plan. Our new efforts in entertainment drone manufacturing gained traction, attracting growing interest from municipalities and event companies. An increasing number of firework festivals and light-up events across Japan now incorporate drone shows. As these events expand as part of annual regional revitalization efforts, our business shows revitalized communities and

steady growth and we expect to see further growth going forward.

(Millions of yen)

| | Six Months Ended July 20, 2025 | Six Months Ended July 20, 2024 | Change | YoY (%) |
|-----------|-----------------------------------|-----------------------------------|--------|---------|
| Net sales | 7,479 | 6,941 | 537 | 107.7 |

(Home-use segment)

Home-use segment sales declined to 97% year over year. Sales on Aoyama Garden, a direct sales e-commerce website, also increased, amounting to 103% year over year due to increased sales of sunshade products stemming from the summer heat wave.

(Millions of yen)

| | Six Months Ended July 20, 2025 | Six Months Ended July 20, 2024 | Change | YoY (%) |
|-----------|-----------------------------------|-----------------------------------|--------|---------|
| Net sales | 2,277 | 2,347 | (70) | 97.0 |

(Overseas segment)

Overseas segment sales declined to 83% year over year. In the U.S. market, our successful efforts in staffing and stronger sales strategies led to the expansion of retail outlets. We also temporarily suspended e-commerce to adjust to appropriate selling prices. This suspension caused a temporary decline in sales. However, we successfully strengthened our sales structure, and began working with The Home Depot, Inc. and other new major leading chain stores. E-commerce resumed in July after the price revisions.

Sales temporarily declined in the U.K. despite market recovery and customer base expansion. This decline was a result of strategically prioritizing new business development in the U.S. in the sales structure. In Australia, sales are progressing as planned, driven by promotional activities and an increase in retail outlets.

(Millions of yen)

| | Six Months Ended July 20, 2025 | Six Months Ended July 20, 2024 | Change | YoY (%) |
|-----------|-----------------------------------|-----------------------------------|--------|---------|
| Net sales | 1,142 | 1,374 | (232) | 83.1 |

We expect sales of lighting products to support second-half results. This forecast reflects the strong performance of lighting products in the professional-use business, which typically account for a higher proportion of sales in the winter season, as well as contributions from TAKASHO DIGITEC CO., LTD. Hotels, commercial facilities, and major chain stores are investing in capital, driven by regional revitalization initiatives, local development programs, and the recovery of inbound demand. To this end, we intend to strengthen sales efforts to capture demand for new construction and renovations. In addition, we expect sales to expand as a result of our new product, Mokupla Board ECO, which is scheduled for launch this September. The Mokupla Board ECO is capable of fixing approximately 1.4 tons of CO₂ annually, and has received positive feedback at our in-house exhibition at TGEF2025 held on July 31 and August 1. Given this response, we intend to continue developing environmentally friendly products.

In the home-use business, we expect demand for sunshade-related products to continue as the heat wave continues nationwide from August. In July, we began phased sales of the new brand GARDEN STORY Series, developed to reflect feedback from readers of Garden Story, a web magazine specializing in gardening and exteriors with 13 million annual readers. Takasho jointly operates this magazine with 3and garden Co., Ltd., a consolidated subsidiary specialized in editing responsible for market development in the garden lifestyle field. We also intend to strengthen the competitiveness of our brands and expand sales. To do so, we will expand the

growing e-commerce field, develop new products at our own factories, and roll out common global products.

Efforts in the overseas segment include increasing new customers through participation in in local exhibitions in both Europe and the U.S. In Europe, we will advance sales development in untapped areas (France, Italy, etc.) and introduce new items. In the U.S., we seek to establish new transactions with major home improvement retailers by building a local procurement framework as a tariff countermeasure to control procurement costs and establish a stable supply system. We also aim to enhance recognition of the Takasho brand and expand sales by strengthening sales of Ever Art Wood and Ever Art Board pro-use products. Further, we will strengthen proposals tailored to local needs as well-being and sustainability awareness continues to grow in the U.S. market. We aim to do so with products that embody Japanese culture and the philosophy of living in harmony with nature, including Ever Bamboo, an artificial bamboo fence, and Japanese-style outdoor lighting.

(2) Explanation of Financial Position

1) Assets, liabilities and net assets (Assets)

Current assets increased by \(\pm\)1,189,728 thousand from the end of the previous consolidated fiscal year to \(\pm\)16,315,433 thousand. Major factors included cash and deposits of \(\pm\)5,033,497 thousand (up \(\pm\)1,384,115 thousand from the end of the previous consolidated fiscal year); notes receivable, accounts receivable and contract assets of \(\pm\)2,985,618 thousand (up \(\pm\)213,279 thousand); electronically recorded receivables of \(\pm\)957,317 thousand (up \(\pm\)234,820 thousand); merchandise and finished goods of \(\pm\)4,249,738 thousand (down \(\pm\)419,966 thousand); and raw materials and supplies of \(\pm\)1,563,776 thousand (down \(\pm\)34,869 thousand).

Non-current assets decreased by \$412,518 thousand from the end of the previous consolidated fiscal year to \$8,276,454 thousand. Major factors included construction in progress, included under tangible assets, of \$39,045 thousand (down \$242,293 thousand from the end of the previous consolidated fiscal year); others, net of \$832,285 thousand (down \$153,972 thousand); and others, included under investments and other assets, of \$1,391,437 thousand (down \$23,238 thousand).

As a result, total assets increased by \$777,209 thousand from the end of the previous consolidated fiscal year to \$24,591,888 thousand.

(Liabilities)

Current liabilities increased by ¥961,134 thousand from the end of the previous consolidated fiscal year to ¥10,771,464 thousand. Major factors included notes and accounts payable of ¥2,574,291 thousand (up ¥446,883 thousand from the end of the previous consolidated fiscal year); electronically recorded payables of ¥1,681,748 thousand (up ¥141,542 thousand); short-term borrowings of ¥4,350,000 thousand (down ¥88,304 thousand); and income taxes payable of ¥289,708 thousand (down ¥145,855 thousand).

Non-current liabilities increased \$355,017 thousand from the end of the previous consolidated fiscal year to \$1,603,067 thousand. Major factors included long-term borrowings of \$1,034,021 thousand (up \$444,987 thousand from the end of the previous consolidated fiscal year) and other long-term borrowings of \$300,092 thousand (down \$97,771 thousand).

As a result, total liabilities increased by \$1,316,152 thousand from the end of the previous consolidated fiscal year to \$12,374,531 thousand.

(Net assets)

Total net assets decreased \$538,942 thousand from the end of the previous consolidated fiscal year to \$12,217,357 thousand. Major factors included retained earnings of \$5,477,196 thousand (up \$30,624 thousand from the end of the previous consolidated fiscal year) and foreign currency translation adjustment of \$734,520 thousand (down \$545,553 thousand).

2) Cash flows

(Net cash provided by (used in) operating activities)

Net cash provided by operating activities during the six months ended July 20, 2025, amounted to \(\frac{\pmathbf{1}}{1},190,905\) thousand (compared to \(\frac{\pmathbf{8}}{8}88,669\) thousand provided in the same period of the previous year). Major factors included income before income taxes of \(\frac{\pmathbf{2}}{3}44,505\) thousand (compared to income before income taxes of \(\frac{\pmathbf{2}}{2}65,809\) thousand); depreciation of \(\frac{\pmathbf{2}}{3}82,920\) thousand (compared to depreciation of \(\frac{\pmathbf{2}}{3}94,304\) thousand); a

net increase of \(\frac{\pmathbf{4}}{4}78,692\) thousand in accounts receivable (compared to a net increase of \(\frac{\pmathbf{8}}{8}01,106\) thousand); a net increase of \(\frac{\pmathbf{5}}{5}46,958\) thousand in accounts payable (compared to a net increase of \(\frac{\pmathbf{8}}{8}64,135\) thousand); and an increase in insurance claim income of \(\frac{\pmathbf{1}}{1}46,735\) thousand (not applicable in the same period of the previous year)

(Net cash provided by (used in) investing activities)

Net cash used in investing activities during the six months ended July 20, 2025, amounted to \$238,903 thousand (compared to \$618,142 thousand used in the same period of the previous year). Major factors included payment into time deposits of \$302,850 thousand (compared to a payment of \$330,600 thousand); proceeds from withdrawal of time deposits of \$201,900 thousand (not applicable in the same period of the previous year); purchase of tangible assets of \$76,530 thousand (compared to a purchase of \$182,721 thousand); and purchase of intangible assets of \$58,124 thousand (compared to a purchase of \$60,034 thousand).

(Net cash provided by (used in) financing activities)

(3) Consolidated Earnings Forecasts and Other Forward-Looking Information

The company has revised the consolidated earnings forecast for the full year announced on March 3, 2025. Refer to the "Notice Regarding Upward Revision of the Financial Forecast for the Fiscal Year Ending January 20, 2026" released today for more information of the revisions to the consolidated earnings forecasts.

2. Consolidated Interim Financial Statements and Notes

(1) Consolidated Interim Balance Sheet

| PY2025 | | | (Thousands of yen) |
|--|---------------------------------|---------------------------------------|-----------------------|
| ASSETS CURRENT ASSETS: Cash and deposits 3,649,382 5,033,497 Notes receivable, account receivable and contract assets 2,772,338 2,985,618 Electronically recorded receivables 722,497 957,317 Merchandise and finished goods 4,669,704 4,249,738 Work in process 755,434 702,502 Raw materials and supplies 1,598,646 1,563,776 Other current assets 992,579 865,368 Allowance for doubtful accounts (34,878) (42,386) Total current assets 15,125,705 16,315,433 NON-CURRENT ASSETS: | | | _ |
| CURRENT ASSETS: 3,649,382 5,033,497 Notes receivable, account receivable and contract assets 2,772,338 2,985,618 Electronically recorded receivables 722,497 957,317 Merchandise and finished goods 4,669,704 4,249,738 Work in process 755,434 702,502 Raw materials and supplies 1,598,646 1,563,776 Other current assets 992,579 865,368 Allowance for doubtful accounts (34,878) (42,386) Total current assets 15,125,705 16,315,433 NON-CURRENT ASSETS: 1 15,125,705 16,315,433 NON-CURRENT ASSETS: 3 1,142,675 1,142,223 Construction in progress 281,338 39,045 Others, net 4,042,194 4,033,940 Land 1,142,675 1,142,223 Construction in progress 281,338 39,045 Others, net 986,258 832,285 Total tangible assets 6,452,467 6,047,494 Intangible assets 17,606 13,333 | | (As of Jan. 20, 2025) | (As of Jul. 20, 2025) |
| Cash and deposits 3,649,382 5,033,497 Notes receivable, account receivable and contract assets 2,772,338 2,985,618 Electronically recorded receivables 722,497 957,317 Merchandise and finished goods 4,669,704 4,249,738 Work in process 755,434 702,502 Raw materials and supplies 1,598,646 1,563,776 Other current assets 992,579 865,368 Allowance for doubtful accounts (34,878) (42,386) Total current assets 15,125,705 16,315,433 NON-CURRENT ASSETS: 3 3,042,194 4,033,940 Land 1,142,675 1,142,223 Construction in progress 281,338 39,045 Others, net 986,258 832,285 Total tangible assets 6,452,467 6,047,494 Intangible assets 518,048 498,426 Investments and other assets 117,606 13,333 Others 518,048 498,426 Investments and other assets 180,245 190,080 | ASSETS | | |
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| Electronically recorded receivables 722,497 957,317 Merchandise and finished goods 4,669,704 4,249,738 Work in process 755,434 702,502 Raw materials and supplies 1,598,646 1,563,776 Other current assets 992,579 865,368 Allowance for doubtful accounts (34,878) (42,386) Total current assets 15,125,705 16,315,433 NON-CURRENT ASSETS: Tangible assets Buildings and structures, net 4,042,194 4,033,940 Land 1,142,675 1,142,223 Construction in progress 281,338 39,045 Others, net 986,258 832,285 Total tangible assets 6,452,467 6,047,494 Intangible assets 500,441 485,093 Total intangible assets 518,048 498,426 Investments and other assets 147,433 172,322 Investments securities 180,245 190,080 Deferred tax assets 147,433 172,322 Others 1,414,676 1, | | | |
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| NON-CURRENT ASSETS: Tangible assets 4,042,194 4,033,940 Land 1,142,675 1,142,223 Construction in progress 281,338 39,045 Others, net 986,258 832,285 Total tangible assets 6,452,467 6,047,494 Intangible assets 500,441 485,093 Total intangible assets 518,048 498,426 Investments and other assets 180,245 190,080 Deferred tax assets 147,433 172,322 Others 1,414,676 1,391,437 Allowance for doubtful accounts (23,896) (23,307) Total investment and other assets 1,718,458 1,730,533 Total non-current assets 8,688,973 8,276,454 | Allowance for doubtful accounts | (34,878) | (42,386) |
| Tangible assets Buildings and structures, net 4,042,194 4,033,940 Land 1,142,675 1,142,223 Construction in progress 281,338 39,045 Others, net 986,258 832,285 Total tangible assets 6,452,467 6,047,494 Intangible assets 500,441 485,093 Total intangible assets 518,048 498,426 Investments and other assets 180,245 190,080 Deferred tax assets 147,433 172,322 Others 1,414,676 1,391,437 Allowance for doubtful accounts (23,896) (23,307) Total investment and other assets 1,718,458 1,730,533 Total non-current assets 8,688,973 8,276,454 | Total current assets | 15,125,705 | 16,315,433 |
| Buildings and structures, net 4,042,194 4,033,940 Land 1,142,675 1,142,223 Construction in progress 281,338 39,045 Others, net 986,258 832,285 Total tangible assets 6,452,467 6,047,494 Intangible assets 500,441 485,093 Total intangible assets 518,048 498,426 Investments and other assets 180,245 190,080 Deferred tax assets 147,433 172,322 Others 1,414,676 1,391,437 Allowance for doubtful accounts (23,896) (23,307) Total investment and other assets 1,718,458 1,730,533 Total non-current assets 8,688,973 8,276,454 | NON-CURRENT ASSETS: | | |
| Land 1,142,675 1,142,223 Construction in progress 281,338 39,045 Others, net 986,258 832,285 Total tangible assets 6,452,467 6,047,494 Intangible assets 500,441 485,093 Others 500,441 485,093 Total intangible assets 518,048 498,426 Investments and other assets 180,245 190,080 Deferred tax assets 147,433 172,322 Others 1,414,676 1,391,437 Allowance for doubtful accounts (23,896) (23,307) Total investment and other assets 1,718,458 1,730,533 Total non-current assets 8,688,973 8,276,454 | Tangible assets | | |
| Construction in progress 281,338 39,045 Others, net 986,258 832,285 Total tangible assets 6,452,467 6,047,494 Intangible assets 17,606 13,333 Others 500,441 485,093 Total intangible assets 518,048 498,426 Investments and other assets 180,245 190,080 Deferred tax assets 147,433 172,322 Others 1,414,676 1,391,437 Allowance for doubtful accounts (23,896) (23,307) Total investment and other assets 1,718,458 1,730,533 Total non-current assets 8,688,973 8,276,454 | Buildings and structures, net | 4,042,194 | 4,033,940 |
| Others, net 986,258 832,285 Total tangible assets 6,452,467 6,047,494 Intangible assets 800dwill 17,606 13,333 Others 500,441 485,093 Total intangible assets 518,048 498,426 Investments and other assets 180,245 190,080 Deferred tax assets 147,433 172,322 Others 1,414,676 1,391,437 Allowance for doubtful accounts (23,896) (23,307) Total investment and other assets 1,718,458 1,730,533 Total non-current assets 8,688,973 8,276,454 | Land | 1,142,675 | 1,142,223 |
| Total tangible assets 6,452,467 6,047,494 Intangible assets 317,606 13,333 Others 500,441 485,093 Total intangible assets 518,048 498,426 Investments and other assets 180,245 190,080 Deferred tax assets 147,433 172,322 Others 1,414,676 1,391,437 Allowance for doubtful accounts (23,896) (23,307) Total investment and other assets 1,718,458 1,730,533 Total non-current assets 8,688,973 8,276,454 | Construction in progress | 281,338 | 39,045 |
| Intangible assets Goodwill 17,606 13,333 Others 500,441 485,093 Total intangible assets 518,048 498,426 Investments and other assets 180,245 190,080 Deferred tax assets 147,433 172,322 Others 1,414,676 1,391,437 Allowance for doubtful accounts (23,896) (23,307) Total investment and other assets 1,718,458 1,730,533 Total non-current assets 8,688,973 8,276,454 | Others, net | 986,258 | 832,285 |
| Goodwill 17,606 13,333 Others 500,441 485,093 Total intangible assets 518,048 498,426 Investments and other assets Investment securities 180,245 190,080 Deferred tax assets 147,433 172,322 Others 1,414,676 1,391,437 Allowance for doubtful accounts (23,896) (23,307) Total investment and other assets 1,718,458 1,730,533 Total non-current assets 8,688,973 8,276,454 | Total tangible assets | 6,452,467 | 6,047,494 |
| Others 500,441 485,093 Total intangible assets 518,048 498,426 Investments and other assets 180,245 190,080 Deferred tax assets 147,433 172,322 Others 1,414,676 1,391,437 Allowance for doubtful accounts (23,896) (23,307) Total investment and other assets 1,718,458 1,730,533 Total non-current assets 8,688,973 8,276,454 | Intangible assets | | |
| Others 500,441 485,093 Total intangible assets 518,048 498,426 Investments and other assets 180,245 190,080 Deferred tax assets 147,433 172,322 Others 1,414,676 1,391,437 Allowance for doubtful accounts (23,896) (23,307) Total investment and other assets 1,718,458 1,730,533 Total non-current assets 8,688,973 8,276,454 | Goodwill | 17,606 | 13,333 |
| Investments and other assets 180,245 190,080 Deferred tax assets 147,433 172,322 Others 1,414,676 1,391,437 Allowance for doubtful accounts (23,896) (23,307) Total investment and other assets 1,718,458 1,730,533 Total non-current assets 8,688,973 8,276,454 | Others | 500,441 | 485,093 |
| Investments and other assets 180,245 190,080 Deferred tax assets 147,433 172,322 Others 1,414,676 1,391,437 Allowance for doubtful accounts (23,896) (23,307) Total investment and other assets 1,718,458 1,730,533 Total non-current assets 8,688,973 8,276,454 | Total intangible assets | 518.048 | 498.426 |
| Deferred tax assets 147,433 172,322 Others 1,414,676 1,391,437 Allowance for doubtful accounts (23,896) (23,307) Total investment and other assets 1,718,458 1,730,533 Total non-current assets 8,688,973 8,276,454 | Investments and other assets | | , |
| Deferred tax assets 147,433 172,322 Others 1,414,676 1,391,437 Allowance for doubtful accounts (23,896) (23,307) Total investment and other assets 1,718,458 1,730,533 Total non-current assets 8,688,973 8,276,454 | Investment securities | 180.245 | 190.080 |
| Others 1,414,676 1,391,437 Allowance for doubtful accounts (23,896) (23,307) Total investment and other assets 1,718,458 1,730,533 Total non-current assets 8,688,973 8,276,454 | Deferred tax assets | | |
| Allowance for doubtful accounts (23,896) (23,307) Total investment and other assets 1,718,458 1,730,533 Total non-current assets 8,688,973 8,276,454 | Others | · · · · · · · · · · · · · · · · · · · | |
| Total investment and other assets 1,718,458 1,730,533 Total non-current assets 8,688,973 8,276,454 | Allowance for doubtful accounts | | |
| Total non-current assets 8,688,973 8,276,454 | | | |
| | Total non-current assets | | |
| | | 23,814,678 | 24,591,888 |

| | | (Thousands of yen) |
|---|-----------------------|-----------------------|
| | FY2025 | FY2026 2Q |
| | (As of Jan. 20, 2025) | (As of Jul. 20, 2025) |
| LIABILITIES | | |
| CURRENT LIABILITIES: | | |
| Notes and accounts payable | 2,127,407 | 2,574,291 |
| Electronically recorded payables | 1,540,206 | 1,681,748 |
| Short-term borrowings | 4,438,304 | 4,350,000 |
| Current portion of long-term borrowings | 261,754 | 392,731 |
| Income taxes payable | 143,853 | 289,708 |
| Provision for bonuses | 15,688 | 15,964 |
| Other current liabilities | 1,283,116 | 1,467,019 |
| Total current liabilities | 9,810,329 | 10,771,464 |
| NON-CURRENT LIABILITIES: | | |
| Long-term borrowings | 589,033 | 1,034,021 |
| Retirement benefit liability | 13,724 | 14,306 |
| Asset retirement obligations | 247,428 | 254,647 |
| Other non-current liabilities | 397,863 | 300,092 |
| Total non-current liabilities | 1,248,049 | 1,603,067 |
| TOTAL LIABILITIES | 11,058,379 | 12,374,531 |
| NET ASSETS | | |
| Shareholders' equity | | |
| Share capital | 3,043,623 | 3,043,623 |
| Capital surplus | 3,096,857 | 3,096,857 |
| Retained earnings | 5,446,571 | 5,477,196 |
| Treasury shares | (494,177) | (494,177) |
| Total shareholders' equity | 11,092,874 | 11,123,499 |
| Accumulated other comprehensive income | | |
| Valuation difference on available-for-sale securities | 84,314 | 91,077 |
| Deferred gains or losses on hedges | _ | 2,437 |
| Foreign currency translation adjustment | 1,280,073 | 734,520 |
| Remeasurements of defined benefit plans | 159,751 | 133,774 |
| Total accumulated other comprehensive income | 1,524,140 | 961,810 |
| Non-controlling interests | 139,284 | 132,047 |
| TOTAL NET ASSETS | 12,756,299 | 12,217,357 |
| TOTAL LIABILITIES and NET ASSETS | 23,814,678 | 24,591,888 |
| | | = 1,25 = 1,000 |

(2) Consolidated Interim Statement of Income and Interim Comprehensive Income

(Consolidated Interim Statement of Income)

| | TY 100 T 00 | (Thousands of yen) |
|--|--|--|
| | FY2025 2Q (From Jan. 21, 2024, to Jul. 20, 2024) | FY2026 2Q (From Jan. 21, 2025, to Jul. 20, 2025) |
| Net sales | 10,697,715 | 10,929,405 |
| Cost of revenue | 6,236,097 | 6,277,299 |
| Gross profit | 4,461,617 | 4,652,105 |
| Selling, general and administrative expenses | 4,454,078 | 4,270,065 |
| Operating income | 7,538 | 382,040 |
| Non-operating income | | |
| Interest income | 6,206 | 6,409 |
| Dividend income | 3,017 | 3,357 |
| Royalty income | 21,972 | 20,642 |
| Foreign exchange gains | 241,409 | _ |
| Others | 42,197 | 70,030 |
| Total non-operating income | 314,802 | 100,439 |
| Non-operating expenses | | |
| Interest expense | 41,851 | 54,091 |
| Commitment fee | 333 | 189 |
| Foreign exchange losses | _ | 61,408 |
| Others | 12,292 | 17,649 |
| Total non-operating expenses | 54,477 | 133,339 |
| Ordinary income | 267,864 | 349,140 |
| Extraordinary gains | | |
| Gain on sales of non-current assets | | 8,584 |
| Total extraordinary gains | | 8,584 |
| Extraordinary losses | | |
| Loss on retirements of non-current assets | 1,987 | 3,000 |
| Impairment losses | 66 | 10,219 |
| Total extraordinary losses | 2,054 | 13,219 |
| Income before income taxes | 265,809 | 344,505 |
| Income tax - current | 189,078 | 252,747 |
| Income tax - deferred | 16,098 | (25,044) |
| Total income taxes | 205,177 | 227,702 |
| Net income | 60,632 | 116,802 |
| attributable to non-controlling interests | 3,802 | 1,885 |
| attributable to owners of the parent | 56,829 | 114,916 |
| | | |

(Consolidated Interim Statement of Comprehensive Income)

| | | (Thousands of yen) |
|---|--|--|
| | FY2025 2Q (From Jan. 21, 2024, to Jul. 20, 2024) | FY2026 2Q (From Jan. 21, 2025, to Jul. 20, 2025) |
| Net income | 60,632 | 116,802 |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | 4,736 | 6,762 |
| Deferred gains or losses on hedges | 11,341 | 2,437 |
| Foreign currency translation adjustment | 538,699 | (554,676) |
| Remeasurements of defined benefit plans | 67,775 | (25,977) |
| Total accumulated other comprehensive income | 622,554 | (571,452) |
| Comprehensive income | 683,186 | (454,649) |
| attributable to owners of parent | 666,822 | (447,413) |
| attributable to non-controlling interests | 16,363 | (7,236) |

(3) Consolidated Interim Statement of Cash Flows

| | | (Thousands of yen) |
|--|--|--|
| | FY2025 2Q (From Jan. 21, 2024, to Jul. 20, 2024) | FY2026 2Q (From Jan. 21, 2025, to Jul. 20, 2025) |
| Cash flows from operating activities | | |
| Profit before income taxes | 265,809 | 344,505 |
| Depreciation | 394,304 | 382,920 |
| Goodwill amortization | 5,636 | 4,272 |
| Increase (decrease) in allowance for doubtful accounts | 8,103 | 7,077 |
| Increase (decrease) in provision for bonuses | (848) | 276 |
| Interest and dividend income | (9,209) | (9,766) |
| Interest expense | 41,851 | 54,091 |
| Foreign exchange losses (gains) | (12,673) | (183,151) |
| Loss on retirements of non-current assets | 1,987 | 3,000 |
| Impairment losses | 66 | 10,219 |
| Decrease (increase) in accounts receivable | (801,106) | (478,692) |
| Decrease (increase) in inventory | 450,067 | 366,211 |
| Decrease (increase) in other current assets | (4,975) | (119,193) |
| Increase (decrease) in accounts payable | 864,135 | 546,958 |
| Increase (decrease) in other current liabilities | (7,173) | 232,822 |
| Increase (decrease) in unpaid consumption tax | (49,618) | 48,248 |
| Others | 8,900 | 2,440 |
| Subtotal | 1,155,257 | 1,212,240 |
| Income taxes paid | (222,421) | (106,891) |
| Interest and dividends received | 9,209 | 9,766 |
| Interest paid | (43,376) | (54,707) |
| Insurance claim income | _ | 146,735 |
| Payments associated with disaster loss | _ | (16,237) |
| Net cash provided by (used in) operating activities | 898,669 | 1,190,905 |
| Cash flows from investing activities | , | , , |
| Payment into time deposits | (330,600) | (302,850) |
| Proceeds from withdrawal of time deposits | _ | 201,900 |
| Purchase of tangible assets | (182,721) | (76,530) |
| Proceeds from sale of tangible assets | _ | 1,415 |
| Purchase of intangible assets | (60,034) | (58,124) |
| Purchase of investment securities | (154) | (110) |
| Others | (44,631) | (4,602) |
| Net cash provided by (used in) investing activities | (618,142) | (238,903) |
| Cash flows from financing activities | (***,****) | (===,,===) |
| Net increase (decrease) from short-term borrowings | 1,089,651 | (86,234) |
| Proceeds from long-term borrowings | 4,112 | 730,000 |
| Repayment of long-term borrowings | (68,305) | (154,035) |
| Purchase of treasury shares | (1) | (154,055) |
| Dividends paid | (84,292) | (84,292) |
| Others | (90,793) | (87,352) |
| Outon | (70,173) | (01,332) |

| Net cash provided by (used in) financing activities | 850,370 | 318,086 |
|--|-----------|-----------|
| Effect of exchange rate change on cash and cash | | |
| equivalents | 66,829 | 27,877 |
| Net increase (decrease) in cash and cash equivalents | 1,197,727 | 1,297,965 |
| Cash and cash equivalents at beginning of period | 3,796,236 | 3,432,682 |
| Cash and cash equivalents at end of period | 4,993,964 | 4,730,647 |

(4) Notes to Consolidated Interim Financial Statement

(Note on Going Concern): None

(Note on Significant Change in Equity Capital): None

(Notes on Changes in Accounting Policies)

Adoption of Accounting Standard for Current Income Taxes, etc.

The Group has adopted the Accounting Standard for Current Income Taxes (ASBJ Statement No. 27, October 28, 2022, hereinafter referred to as the Revised Accounting Standard of 2022) and relevant ASBJ regulations effective as of the beginning of the second quarter of the current fiscal year.

Revisions related to the accounting classification of income taxes (taxation on other comprehensive income) are in accordance with the transitional treatment set forth in the proviso to paragraph 20-3 of the Revised Accounting Standard of 2022 and the transitional treatment set forth in the proviso to paragraph 65-2 (2) of the Guidance on Accounting Standard for Tax Effect Accounting (ASBJ Guidance No. 28, October 28, 2022, hereinafter referred to as the Revised Implementation Guidance of 2022). The change in accounting policy has no effect on the interim consolidated financial statements.

The Group has also adopted the Revised Implementation Guidance of 2022 effective as of the beginning of the second quarter of the current fiscal year for revisions related to the change in the treatment in consolidated financial statements when deferring, for tax purposes, gains or losses on sales of shares of subsidiaries and other securities arising from sales between consolidated companies. The change in accounting policy has been applied retroactively, and the interim consolidated financial statements and consolidated financial statements for the previous interim consolidated accounting period and the previous consolidated financial statements for the previous interim consolidated accounting period or the consolidated financial statements for the previous interim consolidated accounting period or the consolidated financial statements for the previous consolidated fiscal year.