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Consolidated Financial Results for the Fiscal Year Ended December 31, 2025 (Under Japanese GAAP)

February 13, 2026

Company name BuySell Technologies Co., Ltd.
Listing: Tokyo Stock Exchange
Securities code 7685
URL <https://buysell-technologies.com/>
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Scheduled date of annual general meeting of shareholders: March 26, 2026

Scheduled date to file annual securities report: March 25, 2026

Scheduled date to commence dividend payments: March 27, 2026

Preparation of supplementary material on financial results: Yes

Holding of financial results briefing: Yes

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended December 31, 2025 (from January 1, 2025 to December 31, 2025)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit before amortization of goodwill		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended December 31, 2025	100,614	67.8	10,441	87.6	9,044	91.1	8,487	102.2	5,270	118.6
December 31, 2024	59,973	40.9	5,567	62.2	4,733	69.3	4,198	52.4	2,411	65.9

Note: Comprehensive income For the fiscal year ended December 31, 2025 5,282Millions of yen [118.7%] For the fiscal year ended December 31, 2024 2,415Millions of yen [66.4%]

* Operating profit before amortization of goodwill= Operating profit + Amortization of goodwill + Amortization of Customer-related assets

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets ratio	Ratio of operating profit to net sales
Fiscal year ended December 31, 2025	Yen 175.38	Yen 173.39	% 31.9	% 16.8	% 9.0
December 31, 2024	83.97	83.63	23.4	12.4	7.9

Reference: Investment profit (loss) on equity method For the fiscal year ended December 31, 2025 — Millions of yen For the fiscal year ended December 31, 2024 — Millions of yen

Note: The Company conducted a 2-for-1 stock split of shares of common stock on January 1, 2025, in accordance with a resolution of the Board of Directors meeting held on November 14, 2024. Accordingly, Basic earnings per share and Diluted earnings per share are calculated on the assumption that the stock split had been conducted at the beginning of the previous fiscal year.

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of December 31, 2025	Millions of yen 54,721	Millions of yen 21,429	% 38.2	Yen 677.58
December 31, 2024	46,376	12,494	26.2	416.02

Reference: Equity As of December 31, 2025 20,902Millions of yen As of December 31, 2024 12,163Millions of yen

Note: The Company conducted a 2-for-1 stock split of shares of common stock on January 1, 2025, in accordance with a resolution of the Board of Directors meeting held on November 14, 2024. Accordingly, Net assets per share are calculated on the assumption that the stock split had been conducted at the beginning of the previous fiscal year.

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents, at the end of period
Fiscal year ended December 31, 2025	Millions of yen 7,518	Millions of yen (1,125)	Millions of yen 394	Millions of yen 19,986
December 31, 2024	2,126	(14,437)	17,824	13,196

2. Cash dividends

	Annual dividends per share					Total dividend paid	Payout ratio (consolidated)	Ratio of dividends to net assets (consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
Fiscal year ended December 31, 2024	Yen —	Yen 0.00	Yen —	Yen 30.00	Yen 30.00	Millions of yen 438	% 17.9	% 4.2
Fiscal year ended December 31, 2025	—	0.00	—	25.00	25.00	771	14.3	4.6

	Annual dividends per share					Total dividend paid	Payout ratio (consolidated)	Ratio of dividends to net assets (consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
Fiscal year ending December 31, 2026 (Forecast)	—	0.00	—	17.50	17.50		14.4	

Note: The Company conducted a 2-for-1 stock split of shares of common stock on January 1, 2025. Cash dividends for the fiscal year ending December 31, 2024, are calculated based on the number of shares before the stock split. Cash dividends for the fiscal year ending December 31, 2025 are calculated based on the number of shares after the stock split.

In addition, at the Board of Directors meeting held on February 13, 2026, it was resolved to conduct a 2-for-1 stock split of shares of common stock, with an effective date of April 1, 2026.

Cash dividends for the fiscal year ending December 31, 2025 reflects the dividend amount before the stock split.

Cash dividends for the fiscal year ending December 31, 2026 (forecast) reflects the amount calculated considering the impact of the stock split. Cash dividends excluding the stock split would be ¥35.00.

3. Consolidated financial forecast for the fiscal year ending December 31, 2026 (from January 1, 2026 to December 31, 2026) (Percentages indicate year-on-year changes.)

	Net sales		Operating profit before amortization of goodwill		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending June 30, 2026	65,000	35.4	7,698	38.9	7,000	44.5	6,700	47.5	4,000	43.4	64.83
Fiscal year ending December 31, 2026	130,000	29.2	13,897	33.1	12,500	38.2	12,000	41.4	7,500	42.3	121.56

Note: *Operating profit before amortization of goodwill = Operating profit + Amortization of goodwill + Amortization of Customer-related assets

The basic earnings per share for the first half and full year of the fiscal year ending December 31, 2026 (forecast) reflects the amounts calculated considering the stock split noted in "2. Cash dividends". Note that excluding the impact of this stock split, the projected basic earnings per share for the first half and full year of the fiscal year ending December 31, 2026 would be ¥129.66 and ¥243.12, respectively.

* Notes

(1) Significant changes in the scope of consolidation during the period : Yes
Newly included: 1 company (Hainan Buysell Ancient Technology Co., Ltd.)

(2) Changes in accounting policies, changes in accounting estimates, and restatement

- (i) Changes in accounting policies due to revisions to accounting standards and other regulations : Yes
- (ii) Changes in accounting policies due to other reasons : None
- (iii) Changes in accounting estimates : None
- (iv) Restatement : None

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of December 31, 2025	30,877,880 shares
As of December 31, 2024	29,249,240 shares

(ii) Number of treasury shares at the end of the period

As of December 31, 2025	29,049 shares
As of December 31, 2024	12,316 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Fiscal year ended December 31, 2025	30,048,466 shares
Fiscal year ended December 31, 2024	28,715,081 shares

Note: The Company conducted a 2-for-1 stock split of shares of common stock on January 1, 2025, in accordance with a resolution of the Board of Directors meeting held on November 14, 2024. Accordingly, Number of issued shares (common shares) is calculated on the assumption that the stock split had been conducted at the beginning of the previous fiscal year.

[Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended December 31, 2025 (from January 1, 2025 to December 31, 2025)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended December 31, 2025	41,094	23.9	2,182	10.0	2,895	77.6	2,174	86.1
December 31, 2024	33,176	19.8	1,984	159.0	1,630	125.6	1,168	145.1

	Basic earnings per share		Diluted earnings per share	
Fiscal year ended December 31, 2025	Yen	72.35	Yen	71.52
December 31, 2024		40.68		40.51

Note: The Company conducted a 2-for-1 stock split of shares of common stock on January 1, 2025, in accordance with a resolution of the Board of Directors meeting held on November 14, 2024. Accordingly, Basic earnings per share and Diluted earnings per share are calculated on the assumption that the stock split had been conducted at the beginning of the previous fiscal year.

(2) Non-consolidated financial position

	Total assets	Net assets	Capital adequacy ratio	Net assets per share
As of December 31, 2025	Millions of yen 43,140	Millions of yen 15,218	% 34.1	Yen 476.24
December 31, 2024	38,901	9,381	23.3	309.54

Reference: Equity As of December 31, 2025 14,691Millions of yen As of December 31, 2024 9,050Millions of yen

Note: The Company conducted a 2-for-1 stock split of shares of common stock on January 1, 2025, in accordance with a resolution of the Board of Directors meeting held on November 14, 2024. Accordingly, Net assets per share are calculated on the assumption that the stock split had been conducted at the beginning of the previous fiscal year.

<Reasons for differences between the non-consolidated financial results and those for the previous fiscal year>

During the current fiscal year, sales increased by 23.9% year-on-year to 41,094 million yen due to the opening of new stores, and operating income, ordinary income, and net income also exceeded the results of the previous year.

Additionally, due to an increase in net assets resulting from the issuance of new shares through overseas offerings, the results exceeded those of the previous fiscal year.

* These financial results are outside the scope of audit by a certified public accountant or an audit corporation.

* Proper use of earnings forecasts, and other special matters

The earnings forecasts and other forward-looking statements herein are based on information that is available and certain assumptions deemed reasonable as of the date of publication of this document. Actual results may differ significantly from these forecasts due to a wide range of factors.