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November 7, 2025

Consolidated Financial Results for the Six Months Ended September 30, 2025 (Under Japanese GAAP)

Company name: FRANCE BED HOLDINGS CO., LTD.
Listing: Tokyo Stock Exchange
Securities code: 7840
URL: <https://francebed-hd.co.jp>
Representative: Shigeru Ikeda, Representative Director, Chairman and President
Inquiries: Akihiko Osada, Director (in charge of Accounting/General Affairs Group)
Telephone: +81-3-6741-5501
Scheduled date to file semi-annual securities report: November 14, 2025
Scheduled date to commence dividend payments: December 5, 2025
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes (for institutional investors and securities analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2025	29,259	0.0	1,782	(16.0)	1,765	(17.7)	1,047	(20.9)
September 30, 2024	29,250	3.1	2,124	4.3	2,145	3.6	1,325	6.1

Note: Comprehensive income For the six months ended September 30, 2025: ¥839 million [(18.5)%]
For the six months ended September 30, 2024: ¥1,031 million [(2.8)%]

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
September 30, 2025	31.20	29.45
September 30, 2024	38.36	36.35

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
September 30, 2025	67,084	39,158	58.3	1,173.36
March 31, 2025	70,888	40,607	57.2	1,175.06

Reference: Equity
As of September 30, 2025: ¥39,158 million
As of March 31, 2025: ¥40,607 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2025	—	17.00	—	23.00	40.00
Fiscal year ending March 31, 2026	—	17.00			
Fiscal year ending March 31, 2026 (Forecast)			—	24.00	41.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Consolidated earnings forecasts for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31, 2026	62,300	2.8	4,750	1.1	4,750	1.3	3,050	3.5	88.25

Note: Revisions to the earnings forecasts most recently announced: None

*** Notes**

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements: None
- (3) Changes in accounting policies, changes in accounting estimates, and restatement
- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
 - (ii) Changes in accounting policies due to other reasons: None
 - (iii) Changes in accounting estimates: None
 - (iv) Restatement: None
- (4) Number of issued shares (common shares)

- (i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2025	34,747,500 shares
As of March 31, 2025	34,747,500 shares

- (ii) Number of treasury shares at the end of the period

As of September 30, 2025	1,374,846 shares
As of March 31, 2025	189,920 shares

- (iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Six months ended September 30, 2025	33,571,153 shares
Six months ended September 30, 2024	34,547,596 shares

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit corporation.

* Explanation regarding appropriate use of earnings forecasts, and other special matters

Caution regarding forward-looking statements

This document contains forward-looking statements including performance forecasts based on information available to the Company at the time of disclosure and certain assumptions that the Company believes to be reasonable. The Company makes no assurances as to their outcomes. Actual performance may differ substantially from these forecasts owing to a wide range of factors.

How to obtain supplementary material on financial results

The Company is scheduled to make a presentation of financial results for institutional investors and securities analysts on Thursday, November 27, 2025. The presentation's handout materials will be posted on the Company's website by the day before the presentation.

Semi-annual Consolidated Financial Statements

(1) Semi-annual Consolidated Balance Sheet

(Millions of yen)

	As of March 31, 2025	As of September 30, 2025
Assets		
Current assets		
Cash and deposits	7,223	6,236
Notes and accounts receivable - trade, and contract assets	9,640	8,755
Electronically recorded monetary claims - operating	1,161	945
Securities	10,000	8,500
Merchandise and finished goods	6,517	6,277
Work in process	454	487
Raw materials and supplies	2,315	2,429
Other	1,173	1,333
Allowance for doubtful accounts	(2)	(2)
Total current assets	38,483	34,962
Non-current assets		
Property, plant and equipment		
Land	6,914	6,917
Other, net	13,707	13,851
Total property, plant and equipment	20,621	20,769
Intangible assets		
Goodwill	457	339
Other	844	707
Total intangible assets	1,301	1,047
Investments and other assets		
Retirement benefit asset	7,203	7,100
Other	3,236	3,168
Total investments and other assets	10,440	10,269
Total non-current assets	32,363	32,086
Deferred assets	41	34
Total assets	70,888	67,084
Liabilities		
Current liabilities		
Notes and accounts payable - trade	2,666	2,083
Electronically recorded obligations - operating	2,018	1,578
Short-term borrowings	1,540	1,540
Current portion of long-term borrowings	290	590
Income taxes payable	1,677	639
Provision for bonuses	1,642	1,606
Other provisions	15	8
Asset retirement obligations	14	—
Other	5,680	5,379
Total current liabilities	15,546	13,425
Non-current liabilities		
Bonds payable	1,500	1,500
Convertible-bond-type bonds with share acquisition rights	5,039	5,034
Long-term borrowings	4,520	4,075
Provisions	99	98
Retirement benefit liability	405	415
Asset retirement obligations	361	362
Other	2,808	3,015
Total non-current liabilities	14,734	14,500
Total liabilities	30,281	27,926

(Millions of yen)

	As of March 31, 2025	As of September 30, 2025
Net assets		
Shareholders' equity		
Share capital	3,000	3,000
Capital surplus	—	0
Retained earnings	35,418	35,671
Treasury shares	(205)	(1,699)
Total shareholders' equity	38,213	36,972
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	(33)	(16)
Deferred gains or losses on hedges	(10)	(2)
Remeasurements of defined benefit plans	2,437	2,205
Total accumulated other comprehensive income	2,393	2,186
Total net assets	40,607	39,158
Total liabilities and net assets	70,888	67,084

(2) Semi-annual Consolidated Statement of Income and Semi-annual Consolidated Statement of Comprehensive Income

Semi-annual Consolidated Statement of Income

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Net sales	29,250	29,259
Cost of sales	13,022	12,806
Gross profit	16,228	16,452
Selling, general and administrative expenses	14,103	14,670
Operating profit	2,124	1,782
Non-operating income		
Interest income	10	33
Dividend income	6	6
Share of profit of entities accounted for using equity method	8	—
Other	61	58
Total non-operating income	87	99
Non-operating expenses		
Interest expenses	38	36
Compensation expenses	3	51
Other	23	28
Total non-operating expenses	65	115
Ordinary profit	2,145	1,765
Extraordinary income		
Gain on sale of non-current assets	0	0
Total extraordinary income	0	0
Extraordinary losses		
Loss on sale of non-current assets	1	—
Loss on retirement of non-current assets	4	2
Loss on sale of investment securities	0	—
Total extraordinary losses	6	2
Profit before income taxes	2,139	1,764
Income taxes - current	677	525
Income taxes - deferred	136	191
Total income taxes	814	716
Profit	1,325	1,047
Profit attributable to owners of parent	1,325	1,047

Semi-annual Consolidated Statement of Comprehensive Income

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Profit	1,325	1,047
Other comprehensive income		
Valuation difference on available-for-sale securities	(13)	16
Deferred gains or losses on hedges	(49)	7
Remeasurements of defined benefit plans, net of tax	(231)	(231)
Total other comprehensive income	(294)	(207)
Comprehensive income	1,031	839
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,031	839
Comprehensive income attributable to non-controlling interests	—	—

(3) Semi-annual Consolidated Statement of Cash Flows

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Cash flows from operating activities		
Profit before income taxes	2,139	1,764
Depreciation	2,574	2,522
Amortization of goodwill	117	117
Loss (gain) on sale of non-current assets	0	(0)
Loss on retirement of non-current assets	4	2
Increase (decrease) in allowance for doubtful accounts	(18)	(0)
Increase (decrease) in provision for bonuses	(31)	(36)
Increase (decrease) in provision for bonuses for directors (and other officers)	(10)	(7)
Increase (decrease) in retirement benefit liability	(39)	10
Decrease (increase) in retirement benefit asset	(238)	(231)
Increase (decrease) in provision for retirement benefits for directors (and other officers)	(48)	(1)
Loss (gain) on sale of investment securities	0	–
Interest and dividend income	(17)	(40)
Interest expenses	38	36
Share of loss (profit) of entities accounted for using equity method	(8)	–
Decrease (increase) in trade receivables	1,600	1,101
Decrease (increase) in inventories	(374)	92
Increase (decrease) in trade payables	(976)	(1,022)
Increase (decrease) in accrued expenses	(343)	(114)
Other, net	(97)	(129)
Subtotal	4,271	4,062
Interest and dividends received	15	42
Interest paid	(44)	(38)
Income taxes paid	(348)	(1,524)
Net cash provided by (used in) operating activities	3,893	2,541
Cash flows from investing activities		
Purchase of property, plant and equipment	(2,346)	(2,753)
Proceeds from sale of property, plant and equipment	1	0
Purchase of securities	(4,500)	(2,500)
Proceeds from redemption of securities	3,500	4,000
Purchase of investment securities	–	(48)
Proceeds from sale of investment securities	0	–
Purchase of shares of subsidiaries and associates	(54)	–
Payments for asset retirement obligations	–	(14)
Proceeds from collection of loans receivable	3	5
Purchase of intangible assets	(43)	(57)
Net cash provided by (used in) investing activities	(3,438)	(1,366)
Cash flows from financing activities		
Repayments of long-term borrowings	(145)	(145)
Purchase of treasury shares	(0)	(1,502)
Proceeds from sale and leaseback transactions	1,224	1,726
Repayments of lease liabilities	(1,547)	(1,446)
Dividends paid	(758)	(793)
Net cash provided by (used in) financing activities	(1,226)	(2,161)
Net increase (decrease) in cash and cash equivalents	(771)	(986)
Cash and cash equivalents at beginning of period	13,202	13,223
Cash and cash equivalents at end of period	12,430	12,236