

## Translation

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May. 14, 2025

To whom it may concern,

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(Code: 8130, Prime Market of TSE and Premier Market of NSE)  
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## Notification on the Revisions of Targets in the Medium-Term Business Plan

Regarding the Medium-Term Business Plan (2023-2025) [BX 2025] announced on May 12, 2023, reflecting recent business performance trends, our company resolved at the Board of Directors meeting held today to revise some of the quantitative targets for the final fiscal year ending March 2026, as described below.

### 1. Details of the Revision

FY March 2026 Performance Targets	Before Revision	After Revision
Consolidated Net Sales [million yen]	195,000	<b>210,000</b>
Consolidated Operating Profit [million yen]	20,500	<b>19,000</b>
Consolidated Net Profit [million yen]	14,500	<b>13,000</b>
ROE	14.0%	<b>11.5%</b>
ROIC	14.0%	<b>14.0%</b>
CCC	65 days	<b>70 days</b>

### 2. Reason for the revisions

Our company has set its desired vision for 2030 as a "Space Creation Company". To achieve sustainable and long-term corporate value improvement in an uncertain and rapidly changing environment, we have been proceeding with the execution of growth strategies based on the Medium-Term Business Plan (2023-2025) [BX 2025] targeting the fiscal year ending March 2026.

Regarding the progress over these two years, in the domestic interior segment, we achieved expansion of revenue and market share through various functional enhancement measures and sales strategies, despite the challenging market environment, including the stagnation of new housing starts, and the continuation of rising labor and logistics costs across the industry and persistently high raw material prices. On the other hand, at present, a fire incident at one of our suppliers' factories in late December 2024 is affecting the supply of some floor materials, and the impact on performance is uncertain. Furthermore, in the domestic exterior segment and overseas segment, while various measures such as establishing bases and increasing personnel for growth have been implemented, the construction of a revenue base is still insufficient and has not led to the profits projected when the Medium-Term Business Plan was formulated.

Taking these circumstances into consideration, we have decided to revise the performance targets for the final fiscal year ending March 2026 of this Medium-Term Business Plan.

Furthermore, there are no changes to the other targets set in this Medium-Term Business Plan (such as quantitative targets for social value).

\* The above-mentioned forecast was made based on information available as of the date of announcement of this document, so there are uncertainties and they may change. Therefore, actual results may be different from the forecasts due to various factors.